



HARINGEY STRATEGIC PARTNERSHIP BOARD

TUESDAY, 13TH NOVEMBER, 2007 at 18:00 HRS - CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE.

AGENDA

MEMBERSHIP:

Cllr Bob Harris, Cllr Brian Haley, Cllr. George Meehan (Chair), Cllr. Isidoros Diakides, Cllr. Lorna Reith, Cllr. Nilgun Canver, Commander Simon O'Brien, David Lammy MP, Dixie-Ann Joseph, Dr Ita O'Donovan, Enid Ledgister, George Martin, Joanne McCartney AM, John Egbo, Lynne Featherstone MP, Markos Chrysostomou, Michael Jones, Pastor Nims Obunge, Paul Head (Vice-Chair), Christine Cocker Richard Sumray, Sharon Shoesmith, Stanley Hui, Symon Sentain, Tracey Baldwin, Walter Steel, Yolande Burgess, Youth Councillor Adam Jogee, Youth Councillor Shayan Mofitzadeh.

1. APOLOGIES AND COMMUNICATIONS
2. DECLARATIONS OF INTEREST

A member with a personal interest in a matter who attends a meeting of the authority at which the matter is considered must disclose to that meeting the existence and nature of that interest at the commencement of that consideration, or when the interest becomes apparent.

A member with a personal interest in a matter also has a prejudicial interest in that matter if the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice the member's judgment of the public interest **and** if this interest affects their financial position or the financial position of a person or body as described in paragraph 8 of the Code of Conduct **and/or** if it relates to the determining of any approval, consent, licence, permission or registration in relation to them or any person or body described in paragraph 8 of the Code of Conduct.

3. MINUTES (PAGES 1 - 10)

To confirm the minutes of the HSP Board meeting held on the 19 July 2007

4. DATES OF NEXT MEETINGS

11 February 2008
08 April 2008

5. PRESENTATION ON WORKLESSNESS

6. SIX MONTH REVIEW OF HARINGEY'S LAA STRETCH TARGETS (PAGES 11 - 22)

7. SIXTH MONTH REVIEW OF LOCAL AREA AGREEMENT (PAGES 23 - 90)

8. NEW STYLE LOCAL AREA AGREEMENT 2008-09 - NEXT STEPS (PAGES 91 - 108)

9. COMMUNITY LINK FORUM - UPDATE REPORT (PAGES 109 - 134)

10. COMPREHENSIVE SPENDING REVIEW STATEMENT AND PRE BUDGET REPORT (PAGES 135 - 146)

11. MINUTES OF THEME BOARDS (PAGES 147 - 186)

Better Places Partnership – 01 October 2007
Integrated Housing Board – 23 July 2007
Children and Young People's Strategic Board – 08 October
Well – Being Partnership Board – 22 October 2007
Enterprise Partnership Board – 24 October 2007
Safer Communities Executive Board – 26 October(To Follow)

12. ITEMS OF URGENT BUSINESS

13. FUTURE AGENDA ITEMS

Partners should submit proposed agenda items for the next meeting of the HSP (on 11th February 2008) to the Committee Secretariat no later than the 7th January 2008.

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05 November 2007

MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
THURSDAY, 19 JULY 2007

Present:

Councillor George Meehan	Haringey Council
Councillor Nilgun Canver	Haringey Council
Councillor Brian Haley	Haringey Council
Councillor Isidoros Diakides	Haringey Council
Councillor Lorna Reith	Haringey Council
Dr Ita O'Donovan	Haringey Council
Richard Sumray	Haringey Teaching Primary Care Trust
Simon O'Brien	Metropolitan Police
Yolande Burgess	Learning and Skills Council
Deborah Cohen	Mental Health Trust
Paul Head	College of North East London
Rachael Hughes	Bridge NDC
Michael Jones	Homes for Haringey
Stanley Hui	HAVCO & Enterprise Partnership Board
Mun Thong Phung	Well Being Partnership Board Representative

Observers & Guests

LBH - Zena Brabazon, Richard Burbidge, Mary Connolly, Jan Doust, Margaret Gallagher, Eve Pelekanos, Jamie Robinson, Patricia Walker, Michelle Alexander.

GOL –Helen Barry

HAVCO –Pamela Pemberton

PCT –Gerry Taylor, Vicky Hobart

MINUTE NO.	SUBJECT/DECISION	ACTION BY
HSP19.	APOLOGIES AND INTRODUCTIONS (AGENDA ITEM 1)	
	Apologies were received from the following HSP members:	
	David Lammy MP	
	Lynne Featherstone MP	
	Tracey Baldwin - Gerry Taylor substituted	
	Markos Chrysostomou	
	John Egbo	
	Dixie-Ann Joseph	
	Enid Legister	
	Sharon Shoosmith - Jan Doust substituted	
	Walter Steel	

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HSP20.	<p>URGENT BUSINESS:</p> <p>The Chair agreed to receive the following report from HAVCO under Item 11 of the agenda:</p> <p>‘Community Engagement Systems for the Haringey Strategic Partnership: Revised Proposal to Develop Haringey Community Link’</p>	
HSP21.	<p>MINUTES:</p> <p>RESOLVED:</p> <p>That the minutes of the 22 May 2005 be confirmed as a correct record of the meeting and signed by the Chair.</p>	
HSP22.	<p>ANNUAL PERFORMANCE ASSESSMENT FOR 2006-7 (AGENDA ITEM 5)</p> <p>The Board received HSP’s Annual Performance Assessment for 2006/07. The document set out the main areas of success across the six themes, including performance against targets and project innovation.</p> <p>The final version of the document had to be submitted to the Government Office for London (GOL) by 20 July 2007. It was noted that GOL had asked for an Assessment to be provided within the document. However, as this was a transitional year, a ‘light touch’ approach was being taken the traffic light system would not be used.</p> <p>The Board discussed the document and partners made comments in relation to the following areas:</p> <ul style="list-style-type: none"> • <u>Climate Change</u> –no reference was made to the Thermal Loss Survey and it was suggested that this should be included. • <u>Arms Length Management Organisation (ALMO)</u> –where the Assessment made reference to funding that <u>would</u> be made available if the AMLO was awarded a two star rating by the Audit Commission, it was agreed that wording within the document should be amended to reflect that this <u>may</u> be made available. At present the document stated that £231M would be made available to the ALMO if the rating was achieved. • <u>Crime & Disorder</u> –achievements that were referred to subsequently were not referred to within the Overview given at the beginning of the document and it was suggested that this should be amended to reflect these. <p>RESOLVED:</p> <p>That, subject to the amendments listed above, the HSP Annual</p>	H. Part

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	Performance Assessment for 2006/07 be approved.	
HSP23.	<p>PERFORMANCE MONITORING: (AGENDA ITEM 6)</p> <p>The Board was presented with the Community Strategy Scorecard, which set out performance monitoring information for the first quarter of the year.</p> <p>Also included within the report were:</p> <ul style="list-style-type: none"> • The draft Risk Assessment of the LAA outcomes and targets • A 'Traffic Light' performance assessment of the LAA Stretch Targets • A Financial Summary of the LAA for 2007/08 <p>The Board was advised that the scorecard contained performance data on the main targets and indicators, some of which required perception surveys and proxy measure that were yet to be developed.</p> <p>It was noted that officers had experienced some difficulties collecting data and as a result the information provided in parts of the report was not up to date.</p> <p>Significant improvements had been made in relation to Litter and Cleanliness. Areas such as Education and rising unemployment rates needed to be addressed. There had also been a rise in the level of reported crime. However, there had been a reduction in the instances of personal robberies and the number of children and young people killed in the Borough.</p> <p>It was noted that improving performance against Crime & Disorder targets for 2007/08 may prove difficult as there had been a significant reduction in crime last year. In order to achieve these targets all of the Partners would need to work together to address vehicle crime by checking parking permits, blue badge permits and disabled permits.</p> <p>In response to queries regarding the status of the target in relation to Reducing Waste to Landfill and Increasing Recycling, the Board was advised that this was now green in all areas. The Board was also informed that there had been no further indication from GOL as to when the Pump Priming Grant for the stretch targets would be released. Officers had been advised that GOL was still waiting for the Treasury to release the money for this.</p> <p>The Chair noted that officers had continued to have difficulties in obtaining up to date performance data and he reminded the Board that in order for officers to produce an accurate and complete document, they were dependent on partners supplying information in a timely manner, accordance with deadlines. He asked that partners remind the relevant officers within their organisations that deadlines should be adhered to.</p>	

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	<p>It was suggested and agreed that each Partner should nominate a lead officer to be the contact point for the collection of data.</p> <p>It was noted that performance in areas where there was a clear lead partner had been particularly good. However, performance in relation to the NEETS, for example, was still very poor. It was suggested that pressure should be placed on to GOL for Job Centre Plus to be more engaged in tackling NEETS/Worklessness.</p> <p>There was a general consensus that this would be beneficial and it was agreed that Job Centre Plus should be invited to give a presentation on their work in relation to Worklessness. The Chair also agreed to raise this issue at a meeting he was having with the Minister for Skills on 20 July.</p> <p>In response to concerns regarding the target in relation to reducing smoking, it was noted that the PCT had written to the Minister expressing its concerns regarding the achievability of the target.</p> <p>It was proposed that the LAA Partnership Group should be re-established in order to determine the final thirty-five LAA targets. There was general support for this proposal, with the caveat that the Group should not duplicate the work of the Performance Management Group.</p> <p>The Chair thanked officers for their work in compiling the reports.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i) That the end of year performance data for 2006/07 and the first quarter data for 2007/08 be noted. ii) That the Chair write to the Secretary of State to express concern at the delay in releasing the Pump Priming Grant iii) That it be noted that the Draft LAA Risk Assessment, would be sent to GOL as part of the HSP self assessment iv) That, with the proviso that work first be carried out to assess whether duplication of the work currently carried out by the Performance Management Board would occur, the LAA Partnership Group be re-established v) That each Partner agency and the relevant division within the Council should nominate a lead officer to be the contact point for the supply of performance monitoring data to the partnership 	<p>Cllr Meehan</p> <p>H. Part</p>
<p>HSP24.</p>	<p>HSP SEMINAR AND 35 INDICATIVE PARTNERSHIP TARGETS (AGENDA ITEM 7)</p> <p>The Board received a report setting out the improvement targets that were identified by partners at the seminar held on 29 June.</p> <p>The seminar had been used to address the broad strategic agenda for</p>	

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	<p>the partnership including the obligation on the HSP to deliver the Sustainable Community Strategy and Local Area Agreement (LAA). Groups representing each of the six thematic boards were tasked with identifying six improvement targets, which would make the biggest difference to Haringey residents.</p> <p>As part of the seminar Council officers and partners also identified ways of delivering the strategic priorities that had been identified.</p> <p>Based on discussion at the seminar an initial list of twenty-one LAA improvement targets were identified. As the HSP was required by GOL to determine thirty-five targets, a further fourteen targets had to be agreed.</p> <p>The Board was advised that discussion had taken place with GOL regarding the setting of the remaining targets. It was suggested that the LAA Partnership Group, previously discussed, be used to advise the Board on the setting of these. Previous concerns regarding the duplication of work carried out by the Performance Management Group were reiterated. It was agreed that an assessment should be made, prior to the re-establishment of the Group, to determine whether duplication would occur.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i) To note the priority improvement targets that were identified at the HSP Seminar ii) To approve the targets as the basis of the indicative list of thirty-five improvement targets for submission to GOL 	H. Part
HSP25.	<p>TOPIC PRESENTATION: DEVELOPING WORLD CLASS PRIMARY CARE IN HARINGEY (AGENDA ITEM 8)</p> <p>The Board received a presentation from the PCT regarding a consultation document on the development of Primary Care Services in Haringey.</p> <p>The Board was advised that the current model had been devised in the 1940's and 50's. In order to provide the level of quality and integration of care required to provide a world-class service, the model required development and modernisation.</p> <p>It was noted that the service provided and the general level of health amongst people living in the Borough varied significantly. In order to address this the following had been identified as key areas for change:</p>	

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- Narrowing the 'health gap'
- Achieving great consistency across services
- Improving the patient experience
- Integrating services to better manage resources

As part of the strategy a number of 'Super Health Centres' were being formed, which would provide a wider range of services with better facilities and longer opening hours than existing primary care services. Under this model six new super health centres would be formed and £3.7m of funding would be provided for primary care services. The development of World Class Primary Care in Haringey was a ten year strategy and progress would be reviewed after the first five years to assess whether any elements required amendment.

It was noted that two further centres would also be developed at the two main acute Hospitals serving the Borough –North Middlesex and the Whittington. The Board was informed that these proposals and the strategy in general was consistent with Primary Care developments as advocated by Dr Ara Darzi and the Government's recent Review.

The Board discussed the proposals for reform and concerns were raised regarding the possible distance that some residents, particularly those in living in more deprived areas, would have to travel to access services, which were currently provided by their local GP.

In response to questions, the Board was advised that opportunities to provide a range of services within each site were being identified and that the role of social care was recognised as being crucial. It was noted that the Well-Being Strategic Framework was also being put together at present and that this provided a good opportunity to align both strategies.

The Board discussed the need to ensure that transport links to each of the six new sites were accessible. It was confirmed that a mapping exercise of transport routes would be carried out when the implementation phase of the strategy commenced.

Board members also queries whether the walk-in centre at the North Middlesex Hospital would be retained as it had been specifically developed in response to people not registered with a GP and the use of Accident and Emergency Services.

The Board was advised that GP's surgeries could eventually be abolished and Super/Poly Health Centres would provide GP services. However, as previously stated, progress in relation to this would be assessed after the first five years and any necessary adjustments would be made to reflect the current position.

It was noted that a Health Equity Audit would be carried out and would

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	<p>inform the location and types of services to be provided at each of the Super Clinics.</p> <p>The Board discussed the identification of potential sites for the Super Health Centres and it was noted that there may be difficulties in locating sites, due to the emphasis the Government currently placed on providing sites for housing. It was noted that the consultation period was until 19 October and that a number of events, presentations and meetings were to be held. It was requested that the consultation should bear in mind Haringey's particular ethnic minority communities and opportunities to ensure their views were taken into account.</p> <p>In connection to this the Chair referred to a number of forthcoming meetings he would be having with Ministers and asked that he be provided with a version of the map used in the presentation for use at those meetings. He also emphasised the need for the PCT to speak to the Council regarding the availability of sites in order to secure the early delivery of the proposed Super Health Centres.</p> <p>RESOLVED:</p> <p>That the Primary Care Trust be thanked for their presentation and the draft consultation document be noted.</p> <p>That the Board should be kept informed of developments in relation to the strategy.</p>	
<p>HSP26.</p>	<p>IMPLEMENTING THE HSP REVIEW: PROGRESS UPDATE (AGENDA ITEM 9)</p> <p>The Board received a report that provided an update on the progress that had been made in implementing the recommendations of the independent HSP Review and the action that was planned over the coming months.</p> <p>RESOLVED:</p> <p>That the progress made in implementing the recommendations of the HSP Review be noted.</p>	
<p>HSP27.</p>	<p>THEME BOARD UPDATES: (AGENDA ITEM 10)</p> <p>In addition to the written updates from the Thematic Partnership Boards, the following verbal updates were provided.</p> <p>Better Places Partnership:</p> <p>Councillor Haley had been appointed as Chair of the Partnership and further discussion was to take place regarding the Partnership's Terms</p>	

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of Reference at its next meeting.

Safer Communities Executive Board:

At the Boards last meeting an update on Terrorism had been received and GOL had given an evaluation of Peace Week. An update had also been provided from Connexions in relation to youths returning to work.

The Safer Neighbourhood Teams and Ward Panels continued to work well and there had been a reduction in overall crime over the last year.

In response to a question raised by Councillor Reith, the Chief Executive indicated that she would discuss with her outside the meeting GOL's evaluation of the London Week of Peace. It was noted that Councillor Canver, the Chief Executive and Jean Croot (Head of Safer Communities) were on the Board of the pilot for which Haringey had been selected in connection with the Community Justice Courts.

Children and Young People's Strategic Partnership Board:

Nothing further to note.

Enterprise Partnership Board:

Nothing further to note.

Haringey Well-Being Partnership Board:

It was noted that Richard Sumray had been appointed as Chair and that Mun Thong Phung had been appointed as Vice-Chair of the Board for the current year. The Well-Being Strategy had been discussed by the Board and was now being consulted upon.

Integrated Housing Board:

The inaugural meeting of the Board was being held on 23 July. It was noted that the Board was working towards a medium term integrated Housing Strategy for the Borough with a three year Action Plan. The following suggestions were put forward by members of the Board for consideration by the IHB:

- Mechanisms for bringing unoccupied houses back into use more quickly.
- Opportunities where a more joined up approach could be taken, for example, using the renovation of properties as means of training the unemployed or to give students training in the construction industry practical experience.
- Responding to the PCTs Primary Care Strategy and the introduction of Super Health Centres and taking this into consideration when forming the Housing Strategy.

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	<ul style="list-style-type: none"> • A more systematic approach to identifying sites available for development and ensuring that delays in bringing these forward were minimised. <p>Following each of the updates the Board discussed the issue of community cohesion and it was noted that the Council was considering establishing a Community Cohesion Forum to identify ways of creating better relationships between different groups within the local community. It was recognised that there was a shortage of English language classes and these often requested by minority groups.</p> <p>It was noted that Neighbourhood Management had held a very well attended 'access to services' event for new Polish migrants and that a further multi agency Crisis Drop-In event for Polish and Romanian communities was to take place on 24 July.</p> <p>Members of the Board were asked to read the recent report by the Community Cohesion Commission and it was agreed that the summary report would be circulated to the Board and suggested that a further discussion take place at the November meeting of the Board.</p> <p>RESOLVED:</p> <p>To note each of the updates.</p>	H. Part
HSP28.	<p>ITEMS OF URGENT BUSINESS: (AGENDA ITEM 11)</p> <p><u>Community Engagement Systems for Haringey Strategic Partnership: Revised Proposal to Develop Haringey Community Link</u></p> <p>The Board considered the report above, which was tabled at the meeting by HAVCO and accepted by the Chairman as an urgent item of business.</p> <p>The Board was reminded of the background to the development of Haringey Community Link, namely that following a Review of the provider of the community empowerment network, HarCEN had been derecognised, with effect of 22 March. Consequently the HSP currently had no mechanism for ensuring effective community engagement in the Partnership and its Theme Boards. Therefore a community development advisor had been commissioned to work with the Council, HSP and HAVCO, to develop new proposals and a model for engagement that could be introduced within the current financial year.</p> <p>In response to further consultation it was suggested that mechanisms were required to ensure that any organisations putting themselves forward should be subject to audit by HAVCO and that whilst HAVCO recognised the need to ensure that organisations were genuine, this had to be balanced against the need to ensure that barriers to participation were not created.</p>	

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	<p>In order to address this it was suggested that HAVCO should offer to assist organisations draft Terms of Reference if there were none in place.</p> <p>It was also noted that the paper should be amended to include the Integrated Housing Board.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i) That the proposals set out within the report be adopted ii) That HAVCO assist organisations wishing to be represented on the HSP or its Theme Boards to draw up Terms of Reference, if there were none in place iii) That the paper be amended to include the Integrated Housing Board. 	
HSP29.	<p>PROPOSED DATES FOR MEETINGS IN 2007/8: (AGENDA ITEM 12)</p> <p>The following dates for future meetings were noted by the Board:</p> <ul style="list-style-type: none"> • 13 November 2007 at 6pm • 11 February 2008 at 6pm • 8 April 2008 at 6pm • 12 May 2008 at 6pm 	
HSP30.	<p>FUTURE AGENDA ITEMS: (AGENDA ITEM 13)</p> <p>The Board noted that partners wishing to put forward items for the next meeting should contact the Committee Secretariat by Monday 8 October 2007.</p>	



haringey strategic partnership

AGENDA ITEM

MEETING **Haringey Strategic Partnership – 13th November 2007**

Title: Six month review of Haringey's Local Area Agreement 'stretch targets'

1. Purpose:

- 1.1 To provide an update on progress against the Local Area Agreement stretch targets including an analysis of direction of travel and likely end of year one outcome.
- 1.2 To propose targets for a number of mandatory perception indicators included in our current LAA (Appendix ii).

2. Summary:

- 2.1 Good progress has been made in the first six months with improvements in performance and positive progress towards target seen in 9 of the 13 stretch targets. A key area for focus in future months remains young people not in Education, Employment or Training (NEETs).

3. Recommendation:

- 3.1 To review progress and actions in place to achieve the 13 stretch targets.

Lead Officer(s) **Eve Pelekanos; Head of Policy and Performance**
Margaret Gallagher; Performance Manager
Catherine Cobb; Project Manager

4. Background

- 4.1 Thirteen stretch targets were negotiated and agreed in Haringey's Local Area Agreement (LAA). They sit alongside around 50 mandatory indicators which measure outcomes in areas where we receive funding such as Neighbourhood Renewal.
- 4.2 This report presents a mid year assessment of progress against the thirteen stretch targets. Targets have been presented under their relevant LAA block.

5. Healthier Communities and Older People

5.1 Smoking cessation; increase in the number of quitters living in N17

Performance in quarter1 exceeded the target significantly (48 quitters against a target of 33). Only partial data is available for quarter 2 (currently 21) as clients will still be receiving treatment until the beginning of November. Final data submission for quarter 2 is at the end of November, when clinics will have been completed and all data has been collected.

It is expected that there will be a higher number of smoking quitters in the second half of the year as the various projects progress. The assumption is that there will be 68 smoking quitters in quarter 3 and an additional 135 in quarter 4. There is an obvious risk attached to this assumption although the HTPCT are confident that this target will be met. Actions for 2007/08 include the recruitment of a stop smoking advisor and community advisors for the N17 area as well as increasing access to clinics and targeted marketing.

5.2 The percentage of adults participating in at least 30 minutes moderate intensity sport and active recreation (including recreational walking) on 3 or more days a week, as measured by the Active People Survey.

There is no update on the Active People Survey, however, proxy measures show encouraging signs with leisure centre usage on target for 1.18m user visits for 2007/8 up 4% on 2006/7; and ActiveCard Memberships are up 11.5% against target at 8,433. The Active Participation Survey is to be conducted annually from October 2008.

5.3 Improve living conditions for vulnerable people ensuring that housing is made energy efficient, decent and safe.

(i) The tonnage of carbon not released into the atmosphere

As at August '07 the number of homes which received energy efficiency measures exceeds the number achieved in the whole of 2006/07. This is also the case for the number of private sector non-decent homes made decent, 118 in the year to August compared with 109 in 2006/07.

Our contractor has not as yet provided a conversion between energy efficiency measures and reduction in carbon emissions. This is expected to be available at the end of the year and we are therefore unable to make a confident assessment against this target.

(ii) Number of older people and vulnerable adults permanently admitted into residential and nursing care.

Latest data for July and August shows forecasted performance exceeding 06/07 performance and meeting the 2007/08 target.

(iii) Number of accidental dwelling fires

There have been 103 accidental fires in the year from April to August '07 with a preliminary figure of 10 for September bringing the total to 113. This performance is better than the same period in 2006 when there were 115 fires. If the current trend is maintained the target of 242 fires (230 with stretch) will be met in 2007/08.

6. Children and Young People

6.1 Number of schools achieving 'healthy school' status

Performance has improved with 28 schools (36%) achieving Healthy School status at the end of July, up from 21 schools (27%) at the end of quarter 1. The introduction of the new tougher healthy school standard means that previously accredited schools will be removed from the database as part of the national rolling programme. A new Healthy School self validation process was introduced midway during the year and schools have needed additional support to assist them in this process. Progress is monitored termly by a Quality Assurance Group and reported on a National database quarterly. Positive indications that this target will be met include:

- 80% school-age children engaged in 2 hours of physical activity
- 70% of all schools with breakfast clubs
- 95% of all schools run after-school/evening activities
- Healthy eating programme in place with school meals service meeting national food-based standards and on target to comply with new nutritional based standards.
- Building Schools for the Future has planned substantial investment in kitchen development and targeted school meals grant has already made such substantial investment.
- Feasibility study undertaken for developing and delivering smoking cessation programme in secondary schools through partnership working between TPCT & Drugs Education team.
- Youth Service promoting Youth Activity Card as part of Summer University programme.

6.2 Percentage of 19 year olds with level 2 qualifications

Latest data indicates that the percentage of 19 year olds achieving level 2 qualifications in Haringey has increased from 53% in 2004 to 62% in 2006. Good strategies are in place to raise participation and achievement through the development of a broader more personalised curriculum.

Previous and sustained progress at the end of Key Stage 4 will translate into higher attainment at 19 in future years. The new Haringey Sixth Form Centre will offer places for over 600 young people. An increased range of courses from Pre Level 1 to Level 3 are in place through various providers in Haringey and plans are well underway to increase the provision of courses further from September 2007.

6.3 Reducing the proportion of young people aged 16 to 18 not in education, employment or training (NEET)

Connexions are currently the lead partner for dealing with young people not in education, employment and training in Haringey. As from April 2008, responsibility transfers to the Local Authority. Other partners include schools, post 16 providers, especially the sixth form centre, CoNEL, work based learning providers and Haringey Adult Learning Service (HALS).

If current performance does not improve, the 2007/08 LAA target is unlikely to be met. Performance over the last three months has declined and as at September '07 is at 14.1%. In addition, for 10.4% of young people we are unable to track whether they are in education, employment or training. It is a condition of the reward grant for this target that this percentage does not exceed 9.9% (average) from November '09 to the end of January '10.

Connexions have commissioned a range of reports to better understand the NEET group and a detailed review of the NEET strategies is currently taking place. A variety of approaches have been identified through the strategies to get young people back into education, employment or training, including immediate support for young people who first present as NEET and a number of new courses have been established at Level 1 and pre Level 1 as well as a pre NEET engagement programme. The opening of the Haringey Sixth Form Centre is likely to have an effect on NEET numbers as more Haringey residents can select in-borough provision.

7. Safer and Stronger Communities

7.1 Reduction in personal robbery

Performance is improving since quarter one and is on track to exceed the 07/08 target a 6.2% reduction or 1,692 offences, the average number of monthly offences is currently 119. A number of initiatives in place have contributed to this reduction.

Operation Curb, a London wide operation to tackle violence among young people whereby London boroughs proactively target known offenders and increase patrols to reassure local communities. Young people under 20-years-old who are involved in serious violence are the focus of borough intelligence teams, who seek to engage with and work with the youths to reduce their risk of further offending or of becoming a victim.

The Safer Transport Team launched in April 2007 has objectives of reducing crime and anti-social behaviour in and around transport hubs and reassuring the public.

The team provide high visibility patrols in three areas across the borough: from Wood Green to Turnpike Lane, Seven Sisters and Bruce Grove. According to figures provided by the Transport Operational Command Unit, robbery on Haringey's transport has reduced by 30%.

Q-Cars, a dedicated rapid response team respond to robbery reports at the scene and conduct a thorough investigation working closely with the Borough Intelligence Unit and the Robbery Squad. The high quality information gathered by the Q-Cars team contributes to successful convictions. It is also reducing false reporting and contributing significantly to increased victim confidence and intelligence gathering.

Haringey also has a dedicated video identification suite. The team can provide a controlled identity parade within 24 hours of a robbery occurring. The short time frame within which such parades are arranged has contributed to a positive identification rate of 70%.

7.2 Number of incidents of domestic violence with result in sanction detections

Figures used in the initial agreement with the Home Office were erroneously based on offences not sanctioned detections. The number of offences in 2005/06 was 2,139 and this was used as the baseline. The sanction detections in 2005/06 were 487. In 2006/07 the number of offences reduced to 1,712 but the sanctioned detections rose to 671. The stretch agreed was an additional 129 sanctioned detections bringing the total to 2,310 by year ending 31st March 2010.

There have been 361 sanctioned detections in the year to August which scaled up equates to 866 in a year and would put us on track to achieve the agreed stretch. However recent feedback from CLG is that they are not prepared to accept changes to the baseline. If we therefore track offences as per the baseline used in the agreement, the current trend suggests that the target will not be achievable because the number of offences are reducing. There have been 695 offences in the year to August '07 scaled up to an annual equivalent this equates to a further reduction to 1,668 offences.

7.3 Reduction of repeat domestic violence victimisation incidents

Quarter one estimated figures from the police CSU show 47 repeat victimisations. In recent months the number of repeat incidents have increased to an average of 26 per month. If the current trend continues performance will be worse than the previous year and the 07/08 target will be missed.

7.4 Reduction in litter and detritus in Noel Park, Northumberland Park and Bruce Grove wards

Performance has improved significantly from the baseline of 42% of land being of an unacceptable level of cleanliness to 17%. The in-year data is taken from an in-house survey based on the Capital Standards methodology.

(i) Increase in the number of parks achieving Green Flag status

We will sustain the current 8 Green Flags. We are proposing 9 submissions in 2007/8, 10 in 2008/9 and 12 in 2009/10.

(ii) The number of parks achieving Green Pennant status

Two of our open spaces have maintained Green Pennant status, and we are targeting a further 2 sites per year over the next 3 years 2007/8, 2008/9 and 2009/10. This should enable us to hit our overall stretch target to achieve 7 green pennants by 2009/10. Sites included in our major renewal and open space capital improvement programmes are: Chestnuts, Markfield, Lordship, Noel Park, Paignton, Belmont, Falkland and Fairfax and Woodside.

(iii) The % of people who report that they are satisfied or fairly satisfied with local parks & green spaces

The baseline for this satisfaction indicator was the Local Government BVPI survey but this is only carried out once every three years. In order to track changes in perception we will monitor satisfaction levels through our quarterly Tracker Survey (results show in appendix i), annual Parks User Survey (Sept./Oct.) and the Residents Survey (Nov./Dec.) against 2006/7 baselines of 59%, 6.8 and 57% respectively. The Parks User survey provides a national comparison on areas of public satisfaction or dissatisfaction. Our 2006 survey showed that Haringey park users are most satisfied with the cleanliness of our parks, grass cutting and the flowers where our performance is above average and our scores categorised as good. An area where our score was lower than average was satisfaction with the toilets. The survey also illustrates our overall improvement in our parks with an improved ranking of 14 up from 21 in 2005 and 41 in 2003.

7.5 Recycling – the percentage of household waste arising sent for recycling or composting as measured by BVPI 82a(i) and BVPI 82b(i)

Recycling and composting performance remains strong with 24.3% of waste recycled in the year to September against a target of 25% for 2007/08.

The Mixed Recycling Service is being extended across Haringey during 2007/08 and 2008/09. This service enables residents to recycle a greater range of materials every week, including plastic bottles, cardboard, food waste and garden waste. Comprehensive and easy-to-understand leaflets are delivered to residents when the service is introduced. During the most recent expansion of this service in Harringay and St Ann's wards in April 2007, an 11% boost in resident participation was recorded.

A new service is being launched in early 2008 that will provide private street-facing blocks of flats with on-site mixed-material recycling facilities. Many residents in these types of properties currently need to use on-street recycling banks, so this service will make recycling as convenient as disposal of refuse.

A dedicated Recycling Officer for education and community involvement has been recruited to develop the existing schools programme. Assemblies and workshops are run in schools by the Recycling Team, whilst pupils can also visit the Council's Environmental Education Centre

where special workshops and activities covering recycling and other sustainability issues are available.

All of this action puts us on track to achieve our stretch target of 31.8% or an additional 3,750 tonnes of waste recycled or composted by 2009/10.

8. Economic Development

8.1 Number of people from the 12 worst wards helped into sustained work

Provisional figures show that since April 2007 there have been 59 job starts, 32 of which have been sustained; 20 of these were long term job seekers allowance claimants and 12 were lone parents. This indicator is on track to meet the 2007/08 target of 60 people helped into sustained employment.

8.2 Number of people on Incapacity Benefit for more than 6 months helped into sustainable employment

Provisional figures show that since April 2007 there have been 59 jobs starts, 32 of which have been sustained, none of these were people on incapacity benefit. The 2007/08 target for this indicator is 45. All of these will now have to come on track in the last half of the year.

9. Setting targets for the mandatory perception indicators in our LAA

9.1 Our current LAA includes a number of mandatory perception indicators. For these indicators targets were not set at the time of submission. Targets now need to be set against these satisfaction measures so that we can measure progress at the end of the year. Proposed targets are shown in Appendix ii. These are based on current perception levels and comparative information. Partners are asked to endorse these targets. The next annual residents' survey will measure performance against these indicators.

LAA Stretch Targets Performance

Green	Amber	Red	 	
Better than planned	To be kept under review	Below Expectation	Trend against 06/07 Performance	

Mid Year review
Appendix i

Frequency.	Other Ref.	06/07 Baselines	Q1	July	August	Sept	Trend	Estimated Progress to target	07/08 Target	Reward Grant Attached	2009/10 LAA Target without/with stretch
Children and Young People											
Monthly	1	Number of schools achieving "healthy school" status 36% of schools have achieved Healthy School Status as at July 2007. It is currently rated as amber as some level 3 schools previously accredited have been removed from the national database.									
		13% as at December 06	21 or 27%	28 or 36%			↑	Amber	60% (47 schools) Stretch by Dec'07 (stretch includes medical needs PRU)	£704,419	75% without 85% with
Annual	2	% of 19 year olds with level 2 qualifications The target is on track to be achieved by 2009. Latest data indicates percentage of 19 year olds achieving level 2 in Haringey has increased from 53% in 2004 to 62% in 2006.									
		62% (1491)					↑	Green	59%	£704,419	63.3% without 68.5% with
Monthly	3	Reducing the proportion of young people aged 16 to 18 Not in education, employment or training (NEET) If recent performance is maintained the 07/08 LAA target will not be met as the figure has risen consistently over the last quarter. The opening of Haringey Sixth Form Centre is likely to improve figures. The EET figures for 19 year old care leavers remains low at 61.1% in the year to September and has been declining over recent months. Current percentage of young people for whom their activity is not known is 10.4% as at Sep '07, this figure has remained constant. A condition of receiving the reward grant is that the not known figure does not exceed 9.9% (average) for the last three months of the agreement.									
		13.20%	13.96% (average)	13.20%	13.90%	14.10%	↓	Red	12.3% stretch 11.6%	£704,419	11% without 10.4% with
Safer and Stronger Communities											
Monthly	4	Reduction in Personal Robbery Performance is continuing to improve and the current trend indicates that the target will be met and offences will be almost 400 less than 06/07.									
		1804	405	94	94		↑	Green	6.2% reduction =1692 offences	£704,419	reduction of 6% or 112 fewer offences over 3 years
Annual	5a.	Number of incidents of domestic violence which result in sanctioned detections Figures used in the stretch target agreement negotiated with Government Office for London were erroneously based on offences not sanctioned detections (SDs). The stretch target was to increase the number of SDs by 129 by 31st March 2010. Baseline for 05/06 SDs was 487 (not 2,139 as stated in the agreement) increasing to 671 in 2006/07 and an annual equivalent of 866 for 2007/08. This means that progress on sanctioned detections is on track to meet the target of a 129 increase. However indications are that CLG will not accept a re-stating of the baseline and as the number of offences are reducing if we have to use offences, current trends suggest that this target will not be met.									
			223 or 53%	69 48.3%	69 51.9%			↓	Red		£704,419

Frequency.	Other Ref.	06/07 Baselines	Q1	July	August	Sept	Trend	Estimated Progress to target	07/08 Target	Reward Grant Attached	2009/10 LAA Target without/with stretch	
Annual	5b.	Reduction of repeat domestic violence victimisation incidents Quarter 1 estimated figures from the police CSU show 47 repeat victimisations. In recent months the number of repeat incidents have increased. If the current trend continues performance will be worse than the previous year and the 07/08 target will be missed.								191(5%reduction)	548 without 523 with	
		201	47	27	25		↓	Red				
Quarterly	BV 199a 6	Reduction in litter and detritus in Noel Park, Northumberland Park and Bruce Grove wards The in-year data is taken from an in-house survey based on the Capital standard methodology. In the year to August 07 Northumberland Park and Noel Park were targeted wards and therefore had a high number of inspections (approx. 300 each). Bruce Grove was not a targeted ward and only had 28 inspections in the year to August (all of these inspections were in primary retail areas and in all cases were found to be within an acceptable level), it is next targeted for a full inspection in September and November. Northumberland Park and Noel Park will be inspected again in October.								29%	£704,419	24% without 20% with
		42%			17%		↑	Green				
Annual	7	1) Increase the number of parks achieving Green Flag status 2) The number of parks achieving Green Pennant status 3) The % of people who report that they are satisfied or fairly satisfied with local parks & green spaces We have maintained 2 green pennants and are targeting a further 2 sites per year over the next 3 years. We are proposing 9 submissions for green flag status in 07/08, 10 in 08/09 and 12 in 09/10. Satisfaction is monitored quarterly through a tracker survey although this is only indicative as the question asked in this survey and the methodology are different to those used in the Local Government BVPI survey used to establish the 03/04 baseline. It should also be noted that the tracker survey shows much higher levels of satisfaction from users (74.1%) as opposed to those who do not use or get any benefits from Parks (45.1%). The 06/07 BVPI survey has shown that 72% satisfaction has been reached. More information is available on what aspects of parks residents like/dislike but this is from the annual parks survey which is again a different methodology.								72%	£704,419	8 without 12 with 2 without 7 with 72% without 77% with
		7	8				↑	Green				
		2					→	Green				
Annual		67% (BVPI 03/04)	72% (BVPI 06/07)			64% (wave 2 track)	→	Amber				
Monthly	BV 82a&bi 8	Recycling -The % household waste arising sent for recycling or composting as measured by BVPI 82a(i) and BVPI 82b (i) Recycling and composting performance has remained strong with 24.5% achieved in the year to August with a slight improvement in august. Despite this performance is just short of the 25% target set for 2007/08								25%	£704,419	27.3% without 31.8% with
		23%	25.6%	24.0%	24.3%	23.8%	↑	Amber				
Healthier Communities and Older People												
Quarterly	9	Smoking cessation: Increase the number of quitters living in N17 *The number is not the final number of quitters achieved for Q2, as clients will still be receiving treatment until the beginning of November. Profiles for Q3 and Q4 have targets of 68 and 135 quitters respectively. At present the targets are being met although there is a risk as the majority of work will need to be done in the final two quarters of the year. Data available end of August, November, February & May								240 stretch 270	£704,419	720 without 870 with
		240	48 (Target 33)			21* (Target 34)	→	Amber				
Proxy	10	The percentage of adults participating in at least 30 minutes moderate intensity sport and active recreation (including recreational walking) on 3 or more days a week, as measured by the Active People Survey Leisure centre usage is on target for 1.18m user visits for 07/08, this is up 4% on 2006/07. ActiveCard membership is up 11.5% against a target of 8433. The Active Participation Survey is to be conducted annually from October 2008.								22.9%	£704,419	22.9% without 26.9% with
		22.9%					↑	Green				

Frequency.	Other Ref.	06/07 Baselines	Q1	July	August	Sept	Trend	Estimated Progress to target	07/08 Target	Reward Grant Attached	2009/10 LAA Target without/with stretch	
Annual		<p>Improve living conditions for vulnerable people ensuring that housing is made energy efficient, decent and safe:</p> <p>1) The tonnage of carbon that can be reliably said to have not been emitted into the atmosphere as a result of a number of energy efficiency measures carried out in the private domestic sector with vulnerable households, as calculated by Haringey Council using the 2004 Energy Saving Trust methodology</p>										
Quarterly		<p>1a Proxy) Number of properties that have received energy efficiency measures</p> <p>1b Proxy) Number of private sector non decent homes made decent</p>										
Quarterly		<p>2) Number of older people permanently admitted into residential and nursing care (PAF C72)</p> <p>Monthly numbers shown are cumulative with a projected annual equivalent figure for comparison with the target</p>										
Monthly		<p>b) Number of vulnerable adult permanently admitted into residential and nursing care (PAF C73)</p> <p>Monthly numbers shown are cumulative with a projected annual equivalent figure for comparison with the target</p>										
Monthly		<p>3) Number of accidental dwelling fires as measured by London Fire Brigade (numerator of RVDI 1A2 /iii)</p> <p>Currently the contractor hasn't provided a conversion between energy efficiency measures in place and reduction in carbon emissions this is expected at the end of the year, this means we are currently unable to say whether the target is likely to be met - only that performance is improving.</p> <p>The number of accidental dwelling fires was rising until September when the preliminary figures show a large drop. Based on this information the target will be met.</p>										
Annual	1)									£704,419	1) 324 tonnes without 376 with	
Monthly	1a)	461	307	141	155	133	↑					
Monthly	1b)	109	66	29	23	20	↑					
Monthly	2a)	149	39 (156)	45 (135)	60 (144)		→	Green	165 stretch 155		2a) 465 without 405 with	
Monthly	2b)	23	10 (40)	11 (33)	7 (17)		↑	Green	40 stretch 35		2b) 105 without 83 with	
Monthly	3)	234	54	26	23	10 (TBC)	→	Green	12 fewer fires over 3 years		3) 242 without 230 with	
Economic Development												
Quarterly	12	<p>Number of people from the 12 worst wards helped into sustained work</p> <p>These are provisional figures. Since April 2007 there have been 59 jobs starts, 32 of which have been sustained - 20 of these were long term job seekers allowance claimants and 12 were lone parents.</p>									£704,419	Nil without 120 with
		0				32		Green	60			
Quarterly	13	<p>Number of people on Incapacity Benefit for more than 6 months helped into sustainable employment</p> <p>These are provisional figures. Since April 2007 there have been 59 jobs starts, 32 of which have been sustained none of these were people on incapacity benefit</p>									£704,419	Nil without 180 with
		0						Red	45			

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LAA Block	Source	Description	2004/05	2005/06	2006/07 Estimated Outturn	Comparative Data	Polarity Targets 2006/07	2007/08	2008/09	2009/10
Safer and Stronger Communities	Residents Survey	Reduction in the proportion of adults saying they are in fear of being a victim of crime	49% mention crime as an area of personal concern TNS Residents	54% "	54% "	London Average 52%	Low	52%	50%	48%
Safer and Stronger Communities	BVPI General Survey - Respect	Thinking about this local area, how much of a problem do you think are. • noisy neighbours or loud parties • teenagers hanging around on the streets • rubbish and litter lying around • people being drunk or rowdy in public spaces • abandoned or burnt out cars • vandalism, graffiti and other deliberate damage to property or vehicles • people using or dealing drugs	• 29%(2003) • 56%(2003) • 74%(2003) • 48%(2003) • 62%(2003) • 72%(2003) • 67%(2003)	-	% saying fairly or very big problem • 30% <i>London Lower Quartile</i> • 56% <i>London Upper Quartile</i> • 68% <i>London Lower Quartile</i> • 31% <i>London Upper Quartile</i> • 20% <i>London Lower Quartile</i> • 46% <i>London Upper Middle Quartile</i> • 49% <i>London Lower Middle Quartile</i>	London Upper 18% London Median 24% London Lower 30% BVPI Council Tenants 40% London Upper 56% London Median 61% London Lower 67% BVPI Council Tenants 73% London Upper 45% London Median 53% London Lower 61% BVPI Council Tenants 70% London Upper 31% London Median 35% London Lower 41% BVPI Council Tenants 38% London Upper 10% London Median 15% London Lower 20% BVPI Council Tenants 26% London Upper 42% London Median 48% London Lower 57% BVPI Council Tenants 50% London Upper 36% London Median 47% London Lower 54% BVPI Council Tenants 66%	Low Low Low Low Low Low	28% 56% 62% 30% 18% 46% 48%	24% 55% 58% 29% 16% 44% 46%	22% 54% 52% 28% 14% 42% 42%
Safer and Stronger Communities	BVPI General Survey - Respect	Percentage who feel well informed about what the council is doing to tackle anti-social behaviour	N/A		24% (very or fairly well informed) <i>London Upper Quartile</i>	London Upper 24% London Median 22% London Lower 19%	High	24%	26%	28%
Safer and Stronger Communities	BVPI General Survey	Percentage stating parents not taking responsibility for their children is a problem	N/A		61% (very or fairly big problem) <i>London Upper middle quartile</i>	London Upper 58% London Median 64% London Lower 72% BVPI Council Tenants 77%	Low	60%	59%	58%
Safer and Stronger Communities	BVPI General Survey	Percentage stating people not treating other people with respect and consideration is a problem	N/A		58% (very or fairly big problem) <i>London Lower Middle Quartile</i>	London Upper 50% London Median 56% London Lower 60%	Low	56%	54%	52%
Safer and Stronger Communities	BVPI General Survey-Mori question 30	Percentage who agree that they can influence decisions affecting local area			33% <i>London Lower Quartile</i> TNS Survey 48% Mori Tracker 45%	London Upper 43% London Median 40% London Lower 37%	High	40%	43%	45%
Safer and Stronger Communities	BVPI General Survey	Percentage agreeing that this is an area where people from different backgrounds get on well		TNS Resident 76%	78% <i>London lower Middle Quartile</i> TNS Residents 80% Mori Tracker 81%	London Upper 84% London Median 80% London Lower 76%	High	81%	82%	84%
Safer and Stronger Communities	BV 89 CPA E38	% of people expressing satisfaction with Cleanliness	38% (2003) TNS Resident 42%	TNS Resident 44%	49% <i>All England Lower Quartile</i> TNS Resident 47% Mori Tracker 61%	London Upper 73% London Median 65% London Rank 33/33 London Quartile: Lower TNS Resident London Avg 54%	High 55%	55%	57%	65%
Safer and Stronger Communities	Mori Q3	Percentage satisfied with the local area as a place to live			61% fairly or very satisfied 42% net satisfied <i>London Lower Quartile</i> TNS Residents 66% Mori Tracker 78%	London Upper 76% London Median 65% London Lower 62%	High	65%	70%	76%
Safer and Stronger Communities	BVPI 199 and 89 in combination	Measure perceptions of cleanliness (Litter)	33%	37%	40%	London Upper 17% London Median 25.6% London Lower 36.5%		29%	26%	22%
Safer and Stronger Communities	BVPI 199 and 89 in combination	Measure perceptions of cleanliness (graffiti)	-	6%	5%	London Upper 7% London Median 11% London Lower 15%		5%	5%	5%

Safer and Stronger Communities	BVPI 199 and 89 in combination	Measure perceptions of cleanliness (fly-posting)	-	4%	5%	London Upper 1% London Median 3% London Lower 4%		1%	1%	1%
Safer and Stronger Communities	BVPI 199 and 89 in combination	Measure perceptions of cleanliness (fly tipping)	-	3	2	N/A		2	1	1

Agenda item**Haringey Strategic Partnership – 13th November 2007****Subject: Six Month Review of Local Area Agreement**

1. Purpose

- 1.1 To update on the process for completing the six month review of Haringey's Local Area Agreement for submission to Government Office for London with the Statement of Grant Usage.

2. Summary

- 2.1 The report sets out the current position for the LAA programme across the four blocks.

3. Recommendations

- 3.1 HSP to approve the LAA Statement of Grant Usage to be submitted to Government Office for London by 27th November 07. This statement is to be submitted along with the Partnerships' six month review report of Haringey's Local Area Agreement. HSP to agree Chair's delegated authority to sign off the final version. Please refer to appendices A and B.
- 3.2 HSP to note late changes to overall delegation by Treasury as informed in June and September 07 and to ratify the decision taken by the Chair of HSP under delegated authority in August, to utilise remaining NRF contingency fund to meet short fall in SSCF resulting from Treasury reductions.
- 3.3 HSP to note changes made to LAA Outcomes Framework since formal sign off of LAA in March 07.

4. Background Information

- 4.1 The report sets out the current position for the LAA programme across the four blocks including finance, performance of stretch targets and progress made against all outcomes agreed within LAA Outcomes Framework.

4.2 The current position 2007/08

- 4.2.1 The Partnership is required to submit its Statement of Grant Usage for the period 1st April – 30th September 07 to Government Office for London by 27th November 07. This statement outlines forecast spend across the mandatory pooled funding streams within the LAA grant for the year. The Partnership is forecasting to achieve full spend across the 2007/08 programme. Please refer to appendix A.
- 4.2.2 The Statement of Grant Usage will be accompanied by the Partnership's Six Month Review of the LAA for the said period, detailing progress against spend and delivery of outcomes agreed within the LAA Outcomes Framework, including stretch targets. Please refer to appendix B, noting that this document is currently work in progress and subject to amendments. Information is still to be received from lead agencies for individual outcomes within the Framework, and this information will be added in due course.
- 4.2.3 Good progress has been made by the Partnership over the first six months against delivery of the outcomes and indicators agreed within Haringey's LAA. Action plans have been developed by lead officers and agencies for each of the outcomes and thematic boards are starting to monitor performance of their specific outcomes and indicators on a quarterly basis.
- 4.2.4 In late June, Government Office for London announced late reductions made by the Treasury to local area grant determinations. These cuts were within the Safer and Stronger Communities Fund revenue allocation, resulting in a £60,000 short fall for Haringey. In August the Chair of the HSP, under delegated authority, approved the use of the remaining £52,000 NRF contingency fund to meet this short fall.
- 4.2.5 The borough received the Partnership's allocation of Pump Priming Grant (PPG) in August 07, to the value of £974,000. As previously agreed the PPG is to be split equally to the value of £80,000 for each of the 12 stretch targets, with the thirteen stretch being given an allocation of £80,000 from NRF. The PPG is split two thirds capital and one third revenue; however, the Partnership can request to have the capital element transferred into revenue on a yearly basis. We will be requesting this transfer from capital to revenue in March 08 as per guidance stipulation.
- 4.2.6 In September, Government Office for London informed the Accountable Body of the Treasury's decision to award Haringey

additional funding within the CYP block to the value of £3,700. This funding is un-ring fenced and must be spent in accordance with LAA Funding Guidance.

- 4.2.7 Approval has been sought and granted from Government Office for London to have a number of targets outcomes removed from Haringey's LAA Outcomes Framework. In the main these outcomes / targets related to and were dependant on successful external funding bids such as the LEGI and the Invest to Save bid. The Partnership is not in a financial position to deliver against these targets without the relevant funding streams attached to them.
- 4.2.8 Good progress has been made in the first six months against the LAA stretch targets. With improvements in performance and positive progress towards targets seen in 9 of the 13 stretch targets.

5 Conclusion

- 5.1 The Partnership is making good progress in delivering its Local Area Agreement.

6. Comments from Corporate Finance

- 6.1 The Director of Finance has been consulted in the production of this report and notes that the submission of the proposed Statement of Grant Usage (SGU) meets the requirements of the grant funding body.
- 6.2 Full spend is currently forecast and HSP Members are reminded that under grant conditions a maximum of 5% of the total LAA grant may be carried into 2008/09.

Report of: Zena Brabazon, Head of Corporate Partnerships- Haringey Council.

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CHILDREN & YOUNG PEOPLE BLOCK 2007/08: ELIGIBLE EXPENDITURE

CAPITAL & POOLED SURE START ALLOCATIONS ONLY FOR 4* CPA AUTHORITIES

LAA Allocation 2007/08		Forecast Outturn 2007/08		Variance	
Revenue	Capital	Total	Revenue	Capital	Total
£4,917,944	£0	£4,917,944	£4,917,944	£0	£0
			£0	£0	£0
			0%	0%	0%

ADDITIONAL MONITORING INFORMATION

For areas where Children's Fund is pooled:

Total Preventative Spend on 5-13 year olds: **NOT APPLICABLE**

Number of children & young people receiving regular support from this expenditure

For areas pooling General Sure Start Grant:

Spend on Sure Start Local Programmes (including children's centres in ex-SSLP settings): **NOT APPLICABLE**

Spend on children's centres in non-SSLP settings): **NOT APPLICABLE**

COMMENTARY

(Please use this box to provide a commentary on the reasons for the variance. The commentary should be sufficient to inform a reasonable understanding of the issues impacting on your ability to spend your allocation.)

No variance between allocation and forecast outturn.

SAFER & STRONGER COMMUNITIES BLOCK 2007/08: ELIGIBLE EXPENDITURE

CAPITAL ALLOCATIONS ONLY FOR 4* CPA AUTHORITIES

LAA Allocation 2007/08		Forecast Outturn 2007/08		Variance	
Revenue	Capital	Revenue	Capital	Revenue	Capital
£1,418,571	£1,346,588	£1,418,571	£1,346,588	£0	£0
	Total	Total	Total	%	%
	£2,765,159	£2,765,159	£2,765,159	0%	0%
				Total	Total
				£0	£0
				0%	0%

COMMENTARY

(Please use this box to provide a commentary on the reasons for the variance. The commentary should be sufficient to inform a reasonable understanding of the issues impacting on your ability to spend your allocation.)

No variance between allocation and forecast outturn.

ECONOMIC DEVELOPMENT BLOCK 2007/08: ELIGIBLE EXPENDITURE

CAPITAL ALLOCATIONS ONLY FOR 4* CPA AUTHORITIES

LAA Allocation 2007/08		Forecast Outturn 2007/08		Variance	
Revenue	Capital	Revenue	Capital	Revenue	Capital
Total	Total	Total	Total	%	%
		£0	£0	£0	£0
				#DIV/0!	#DIV/0!

COMMENTARY

(Please use this box to provide a commentary on the reasons for the variance. The commentary should be sufficient to inform a reasonable understanding of the issues impacting on your ability to spend your allocation.)

NOT APPLICABLE

LAA GRANT 2007/08: TOTAL ELIGIBLE EXPENDITURE

This worksheet is completed automatically, using data input to the Block worksheets.

LAA Allocation 2007/08		Forecast Outturn 2007/08		Variance	
Revenue	Capital	Revenue	Capital	Revenue	Capital
	Total	Total	Total	%	%
£14,199,321	£15,545,909	£14,199,321	£1,346,588	£0	0%
			£15,545,909	0%	0%
				£0	0%

COMMENTARY

(Please use this box to provide a summary of the reasons for the variance. The commentary should be sufficient to inform a reasonable understanding of the issues impacting on your ability to spend your allocation.)

No variance between allocation and forecast outturn.

DISADVANTAGED AREAS FUND2007/08: ELIGIBLE EXPENDITURE

Only Disadvantaged Area Fund expenditure should be reported in this worksheet.

DAF Total Allocation £0

Blocks	Forecast Outturn 2007/08
Children & Young People Block	£0
Safer & Stronger Communities Block	£0
Healthier Communities & Older People Block	£0
Economic Development Block	£0
Total Expenditure	£0
Variance	£0

%

COMMENTARY

(Please use this box to provide a commentary on the reasons for the variance. The commentary should be sufficient NOT APPLICABLE

NEIGHBOURHOOD RENEWAL FUND 2007/08: ELIGIBLE EXPENDITURE

Only NRF expenditure should be reported in this worksheet.

NRF Total Allocation 2007/08

	Forecast Outturn 2007/08
Blocks	
Children & Young People Block	£1,133,099
Safer & Stronger Communities Block	£4,419,500
Healthier Communities & Older People Block	£1,311,633
Economic Development Block	£1,096,382
Total Expenditure	£7,960,614
Variance	-£97,808

COMMENTARY

(Please use this box to provide a commentary on the reasons for the variance. The commentary should be sufficient to inform a reasonable understanding of the issues impacting on your ability to spend your allocation.)

The NRF programme in Haringey is currently over programmed to the value of **£97,808**. This over-programming is a strategic approach to managing under spending that inevitably occurs within the programme. The programme management team work very closely with project managers to ensure under spends are identified early and removed from the programme. This method helps to ensure that NRF is spent appropriately, and in addition, this approach has ensured that previous years of the NRF programme have completed on budget and avoided large underspends.

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Six month review of Haringey's Local Area Agreement

This report sets out the Statement of Grant use for the 2007/08 Local Area Agreement for the period 1st April – 30th September in accordance with the grant conditions detailed within the LAA Grant Determination. For the purpose of this report, the Partnership is reporting on pooled funding streams only.

The report also provides an overview of progress made by the Partnership against delivering the outcomes and indicators as set within LAA outcomes framework.

Statement of grant usage

1. Amount of grant received and allocation of resources

1.1 Haringey's Local Area Agreement allocation for 2007/08 is £15,545,909, comprising mandatory pooled funding streams in accordance with Government guidance.

1.2 The Partnership has allocated these resources through its thematic partnerships to enable the delivery of the outcomes set out within Haringey's Local Area Agreement. In order to maximise opportunities, LAA pooled resources have been closely aligned with mainstream budgets of key partners and other external funding streams to achieve and deliver real change and improvements for residents across the four LAA blocks.

2. Expenditure of grant allocation for the period 1st April – 30th September 07

2.1 The Partnership is on course to achieve full spend across the LAA pooled funding streams (please refer to LAA grant template 2007/08: Mid Year Statement Of Grant Usage).

2.2 The table below shows the actual spend achieved for each of the individual funding streams for the period 1st April – 30th September 07. The table also indicates forecast spend over the next six months.

LAA Financial Report – mandatory pooled funding streams

Description of Grant	Allocation	Period 1-6 Forecast	Period 1-6 Actual	Period 7-9 Forecast	Period 10-12 Forecast	Variance to 30.09.07	Comments
Children's service grant	1,910,362	1,046,133	985,801	477,591	386,638	92,417	Spend on target - September spend has not gone through
KS3 Behaviour and Attendance	68,300	34,152	28,458	17,074	17,074	5,694	Spend on target
KS3 Central Co-ordination	158,048	79,020	65,854	39,514	39,514	13,166	Spend on target - September spend has not gone through
Primary Strategy Central Co-ordination	186,130	93,066	77,554	46,532	46,532	15,512	Spend on target - September spend has not gone through
Positive Activities for Young People	457,581	228,791	0	114,395	114,395	228,791	Invoices received will be paid in October

Appendix B

Description of Grant	Allocation	Period 1-6 Forecast	Period 1-6 Actual	Period 7-9 Forecast	Period 10-12 Forecast	Variance to 30.09.07	Comments
School Travel Advisors	25,000	25,000	25,000	0	0	0	Spend complete
School Development Grant	1,985,414	992,700	905,780	496,362	496,352	86,920	Spend on target. £88k spend for Sept will be put through in Oct
School Improvement Partners	80,397	30,000	29,536	25,198	25,199	464	Spend on target
Neighbourhood Support Fund	46,712	13,992	0	16,360	16,360	13,992	Send delayed until Quarter 3
Preventing Violent Extremism Funding	80,000	45,000	45,000	35,000	0	0	Spend on target
Neighbourhood Renewal Fund	7,862,806	3,422,149	2,804,720	2,117,297	2,323,360	617,429	Quarter 2 spend has not gone through, also invoices from external projects to be submitted
Neighbourhood Element	581,000	125,000	103,574	129,000	327,000	21,426	Spend almost on target for the period
Cleaner, Safer Greener element	980,000	244,376	243,768	244,689	490,935	608	Spend on target
Cleaner, Safer Greener (revenue)	150,000	75,000	53,663	37,500	37,500	21,337	Spend on target - September spend has not gone through
Community Empowerment Network (06/07C/f)	44,500	40,000	7,116	4,500		32,884	An invoice for £34k will go through in October
Building Safer Communities (Rev), ASB, DS	361,846	173,234	181,646	89,984	98,628	-8,412	Spend on target
Building Safer Communities (Cap)	120,863	65,700	52,700	55,163	0	13,000	Spend on target
Waste Performance and Efficiency Grant	491,450	381,450	363,117	55,000	55,000	18,333	Spend on target
Total	15,590,409	7,139,913	5,966,352	4,001,159	4,453,037	1,173,561	

2.3 In March 07, the HSP agreed the programme of projects, that are currently in place to deliver against the outcomes and targets set out in Haringey's LAA. These projects were drawn up through the thematic partnerships and recommended as the key actions needed, as identified within the LAA outcomes action plans, to achieve delivery of Haringey's LAA on the ground.

2.4 Audit guidelines have been produced to ensure thematic partnerships and project owners spend according to LAA Financial Guidance as stipulated by Government.

2.5 The Partnership formally requested and was granted approval by GoL in February 07 to carry forward the sum of £44,500 of the 2006/07 Community Empowerment Network Fund allocation into 2007/08. This funding has been used to establish a replacement CEN within the borough. Although this allocation is not included within the official determination letter, the allocation has been reported within the carry forward section of the LAA grant template 2007/08. This allocation has also been incorporated within our finance tables and is included as part of the available resources to the partnership as intended to deliver the relevant LAA outcome. Spend against the carried forward spend is almost complete, with the bulk of invoices going through in October 07 (not currently showing as actual spend).

Appendix B

- 2.6 Neighbourhood Renewal Fund is on target to achieve full spend. At present much of quarter 2 spend is still to go through the system, and is likely to show as actual spend in quarter 3. Over programming to the value of £97,000 was approved by the Partnership in March 07, as a precautionary measure to mitigate against potential slippage during the year. The Partnership is confident full spend will be achieved as in previous years.
- 2.7 The Partnership sought and was granted approval to transfers resources from its NRF allocation from one block to another to deliver outcomes within the Economic Development block. In addition to this the Partnership agreed in May 07 to fund the equivalent of Pump Priming Grant to the thirteenth stretch target through NRF to the value of £80,000.
- 2.8 The various funding streams within the SSCF are on target to achieve full spend. The Partnership agreed in August 07 to use NRF to meet the short fall in SSCF, resulting from late announcements by the Treasury of funding cuts within these streams.
- 2.9 The various funding streams pooled within the DfES grants are on target to achieve full spend. Government Office for London informed the Partnership of a further allocation of £3,700 awarded to Haringey by the Treasury on 20th September. This allocation, which has been added to the School Improvement Partners fund, is not ring fenced and is to be spent by 31st March 08.

LAA Outcomes Framework

3. Overview

- 3.1 A number of targets have been removed from the LAA since its formal sign off in March 07. In the main these targets related to and were dependant on successful external funding bids such as the LEGI and the Invest to Save bid. GoL approval has been sought and granted.
- 3.2 Good progress has been made by the Partnership against the outcomes and indicators agreed within Haringey's LAA. The LAA Outcomes Framework Review Table (page 4) provides an update of progress against each of the LAA outcomes, detailing key activities undertaken to support delivery and identifying issues of concern.
- 3.3 Thirteen stretch targets were negotiated and agreed in Haringey's Local Area Agreement. They sit alongside the mandatory indicators within the LAA Outcomes Framework. Good progress has been made in the first six months with improvements in performance and positive progress towards target seen in 9 of the 13 stretch targets.
- 3.4 Routine monitoring of the LAA is being undertaken on a quarterly basis through the Partnership, its Performance Management Group and various Thematic Boards.

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
CYP 1	Be Healthy	Number of schools with an improved school travel plan	68%	↑ □	Amber	90%
	<p>90% of Haringey local authority schools and 87% of all schools in Haringey with school travel plans. Additional road safety awareness training is being delivered in secondary schools targeting the age groups most at risk (11-15 year olds) of road traffic incidents.</p> <p>There are currently three full-time members of staff working on school travel plans. 48 Haringey schools are taking part in the WOW campaign and in September 2007 10 000 pupils were taking part in the scheme. One school has a walking bus route and the team are working with three further schools to develop a walking bus route which will be launched this term. Haringey also provides National Standards cycle training with 308 children trained at level 1 and 300 at level 2. We have been working in partnership with the Metropolitan Police on the 'Safer Cycle Project' giving out information in schools about safer cycling and travel awareness and giving free cycle locks and lights to promote cycle safety. Cycles are also security marked and added to the Met police database. The Met Police Safer Transport Team have also been carrying out Environmental Visual Audits and bus behaviour amongst secondary schools. Other cycling events include Cycle training UK, Cycle Magic and RJ Ride Guide which received positive feedback from all schools that receiving this. National Bike Week was promoted in schools via cycling companies and resources for schools and through School Travel Plans there has been an increase in walking and cycling and a decrease in car use.</p> <p>Other achievements include :</p> <ul style="list-style-type: none"> • National and International Walk to School Week • Go Bike – a pilot scheme in Haringey and Bike It – with four schools participating • Peace Child International – Ambassadors Training Programme with two secondary schools involved in this scheme. • Theatre in Education – all schools with a STP will receive this • Personal Safety Training – all schools with a STP will receive this • Car Sharing Scheme – 18 schools are registered. A further six schools have identified this in their travel plan this year • Moselle Special – sustainable transport animation DVD – in production now / Accredited as an outstanding school / Tour de France opening ceremony 					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	<ul style="list-style-type: none"> • Parking Enforcement Scheme- regular enforcement around schools via Enforcement record cards. Schools that have identified parking issues in STP are put on a rota with parking to receive regular visits. This is aimed at reducing illegal parking, improve safety and reduce car trips during peak times. • Air Quality Project – this is being rolled out to schools with STP and have signed up to Eco Schools project. This is joint partnership working with the Eco Schools team • Electronic Notice Board to provide info on sustainable travel info • Haringey Sustainable Transport Museum – schools are asked to undertake small projects which will be displayed at a local museum for the public to view. This is being rolled out this term. • Mosaic in schools relating to sustainable transport- 2 schools are using old WOW badges to make a mosaic relating to transport theme. • Links with Eco Schools – air quality project, greening the area to decrease CO2 around schools. • TfL Safety and Citizenship Team – deliver presentations to all primary schools in the borough • BTCV- attends events held by the team to promote environmental benefits for walking and cycling • London Safety Camera Partnership – linked to speed reduction around schools • Park and Stride Scheme at St Martin of Porres Primary • Parking Enforcement tickets by pupils at North Haringey Primary • Hold INSET days for schools to write up their STP. This ensures that schools meet the standards set by DCSF/DFT • Annual celebration events where schools, pupils, Councillors and members for Council attend. • 3 schools in Haringey have now shared good practice at TfL conferences 					
CYP 2	Be Healthy	Reduction in under 18 conception rate	61.8 per 1000	↓ □	Red	55.1 per 1000
	<p>Teenage pregnancy rates continue the fall started in 2000, but are still 0.3 per thousand above the 1998 base rate, making Haringey one of the national target areas and the eighth highest in the country for that quarter. Latest data - quarter 1, 2006 rates – 53.3 per thousand – is the lowest quarter ever since quarter 1 1999. The rolling quarterly average of 61.4 per thousand is the lowest ever since quarter 2 of 1999.</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	<p>The following key actions have been undertaken to achieve delivery of this target:</p> <ul style="list-style-type: none"> The Children and Young People's Strategic Partnership Board is commissioning sexual health training for staff working with young people across the local authority TPCT; Membership of the TP Strategic Partnership Board reviewed and strengthened to include more senior strategic officers and pupil and community participation lead and voluntary sector representation. Speakeasy training across vulnerable groups, especially looked-after/leaving care and faith communities, is being continued. The programme is set to deliver six NVQ level 2 courses for parents/carers and 1 programme for NVQ level 3 to enable past participants to become trainers themselves. Teens and Toddlers programme to continue and is incorporating both self-esteem and work with toddlers for at least 20 young people considered to be 'at risk' and to train at least 12 staff from schools, youth and other settings to be trainers themselves (receive accredited Youth Work qualification). Key achievement includes: 21 young people have been awarded national Interpersonal Skills Award; 17 Achievement certificates; and 6 Attendance certificates through Teens & Toddlers pilot in 2 schools. SRE training based on revised teaching pack delivered to School Nursing team and 4 secondary schools – which included TP and Child protection/confidentiality unit). One secondary school requested targeted programme and 15 staff enrolled for phase 5. Christopher Winter pilot project delivered to 12 teachers in 4 primary schools and will continue. 2-day training programme on Supporting Teenage Parents & TP offered to all Children's Centres and UM team with representatives from all 10 Children's Centres attending. Multi-agency service for Supporting Teenage Parents now available in 5 Children Centres. All Supporting Teenage Parents staff trained in Postal Chlamydia Screening Programme & plans in place to make screening available through Youth Centres. TPCT LAA funded Contraceptive Nurse for teenagers operating through well established 4YP bus and a new drop-in & at the 5 CCs, a Youth centre and the teenage parents centre. 					
CYP 3	Be Healthy	Percentage of schools achieving National Healthy Schools status	13% as at Dec 06	↑ □	Amber	60% (47 schools)
Performance has improved with 28 schools (36%) achieving Healthy School status at the end of July, up from 21 schools (27%) at the end						

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	<p>of quarter 1. The introduction of the new tougher healthy school standard means that previously accredited schools will be removed from the database as part of the national rolling programme. A new Healthy School self validation process was introduced midway during the year and schools have needed additional support to assist them in this process. Progress is monitored termly by a Quality Assurance Group and reported on a National database quarterly.</p> <p>Positive indications that this target will be met include:</p> <ul style="list-style-type: none"> • 80% school-age children engaged in 2 hours of physical activity; • 70% of all schools with breakfast clubs; • 95% of all schools run after-school/evening activities; Healthy eating programme in place with school meals service meeting national food-based standards and on target to comply with new nutritional based standards; • Building Schools for the Future has planned substantial investment in kitchen development and targeted school meals grant has already made such substantial investment; • Feasibility study undertaken for developing and delivering smoking cessation programme in secondary schools through partnership working between TPCT & Drugs Education team;& • Youth Service promoting Youth Activity Card. 					
CYP 4	Be Healthy	Uptake of Chlamydia take up amongst 15-24 year olds	600			4768
	<p>This is a joint screening programme led by Enfield PCT. The screening programme is opportunistic, depending on young people accepting the offer of screening. To date uptake in family planning clinics has been relatively poor, but this has improved in recent months. The programme has expanded the number of routes in Haringey through which young people can access screening over the past year, including postal kits accessed through a dedicated website, and a number of GP practices.</p> <p>Two projects have been commissioned between PCT and Haringey Council through the Communities for Health programme:</p> <ol style="list-style-type: none"> 1. A local media campaign to raise awareness of the programme and ways to access the screening test 2. A community outreach programme targeting BME communities and young men, building on our HIV prevention programme <p>We are reviewing our emergency hormonal contraception service for under 18s and TOPs service to ensure that Chlamydia screening is also offered through the programme, and are considering a local incentive scheme for GPs/ pharmacists.</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	Continuing to work with family planning consultants to improve access. Also working with Barnet PCT to widen programme of screening. Ongoing work with antenatal services to increase uptake of screening. All Supporting Teenage Parents staff trained in Postal Chlamydia Screening Programme & plans in place to make screening available through Youth Centres. TPCT LAA funded Contraceptive Nurse for teenagers operating through well established 4YP bus and a new drop-in & at the 5 CCs, a Youth centre and the teenage parents centre.					
CYP 5	Enjoy and achieve	Raise standards in English, maths and science in secondary education (NRF areas)	English G:64% JL:67% NP:43% Maths G: 65% JL:56% NP:55% Science G: 57% JL:55% NP:45%	□ ↑	Green	English G: 64% JL: 67% NP:43% Maths G: 65% JL: 56% NP: 55% Science G: 57% JL:55% NP:45%
	See CYP 6 & 7. The partnership is expecting to achieve 50% for all subjects despite the target for science for Northumberland Park being set below 50%. A number of projects of been commissioned by the CYP Strategic partnership to raise standards in education and narrow the gap between standards in NRF wards and the rest of Haringey: Improving Services - Literacy The Improving Literacy NRF project is an example of the interventions being delivered to help push attainment upward. The project is a programme of literacy intervention to raise standards of attainment in years 9 and 11, focusing specifically on English. The project has utilised funding in a range of different ways: <ul style="list-style-type: none"> Funding was devolved to schools to run their own intervention programmes. Most schools now have a comprehensive intervention programme in place using appropriate materials for the target pupils; 					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	<ul style="list-style-type: none"> A central intervention programme for years 9 and 11 has been run each year using Haringey teachers and specifically designed resources to meet the needs of the target pupils. Teachers have received invaluable CPD and taken this expertise back into their schools. Resources have also been shared with schools. Each school is allocated days with specialist consultants who deliver exam-specific workshops for the pupils. Again, teachers working with the target pupils observe the sessions delivered by the consultants and in so doing improve their own practice in delivering the skills, knowledge and understanding necessary for all exam areas. <p>Using the additional resources provided by the project, intervention planning and a focus on examination skills is now embedded in practice, from identifying the pupils to tailoring the curricular plans. Planning and implementing intervention for target pupils is now part of general practice with departments becoming more independent in running their own intervention programmes across the academic year. The Improving Literacy project model has been refined over the years in order to maximise impact. This thinking has been shared with subject leaders and planning appropriate intervention has been modelled. Some schools already have the capacity to build this into their current practice, whilst others are still developing this work.</p> <p>Improving Services - Breakfast Clubs</p> <p>The Breakfast Club NRF project has continued to provide free breakfast club places to children who:</p> <ul style="list-style-type: none"> Are eligible for free school meals, Have behaviour and concentration problems, Have a pattern of non-attendance or late attendance Are known to regularly come to school hungry <p>The breakfast clubs operate in eight primary schools and one secondary school, which meet the following criteria:</p> <ul style="list-style-type: none"> Schools with above the Haringey average (39%) eligibility for free school meals. Schools in wards with high levels of social deprivation. Schools willing to develop a club using the established model. 					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	<ul style="list-style-type: none"> Schools linked to the Healthy Schools Programme. <p>The project has successfully transferred the breakfast food service to in-house staff at both Welbourne Primary School, Chestnuts School and Ferry Lane Primary School (staff have completed food handling courses run by the council). Lordship Lane school has also started the process of training staff to take the food service in house.</p> <p>The in-house breakfast clubs have also been able to extend their menu to include cooked breakfast once a week in addition to the standard menu of cereals, wholemeal toast, cheese, jam, fruit and juice or water. All of the cooks prepare plates of chopped fruit which can be handed round the tables. It is estimated that most infant children attending the clubs eat at least 3 portions of fruit and vegetables each day at school. For 2006/07, the average number of breakfasts delivered each day was 358 and the total for the period was 64,502.</p> <p>In addition to the provision of free healthy breakfasts, pupils are provided with opportunities for increased physical activity through supervised outdoor play/games sessions and a range of learning opportunities for literacy, numeracy and homework support. A small cohort of pupils monitored over a year produced the following outcomes:</p> <ul style="list-style-type: none"> excellent attendance – pupils were targeted for poor attendance Two thirds of the cohort were on target to achieve their expected level of attainment (EIA) this included a looked after child. One third of the cohort were exceeding their EIA 					
CYP 6	Enjoy and achieve	Percentage of 11 year olds achieving level four in English, maths and science at KS2	KS2 English – 75%, KS2 maths – 70%	↑ □	Green	KS2 English 75% KS2 maths – 75%
	<p>Key Stage 2 results have improved for the fourth consecutive year, recognised recently by the DCSF. Our combined results in English and mathematics, achieved by schools in the authority, are amongst the most improved based over the period 2004-7. We have continued to see a reduction in the number of schools with results at the end of Key Stage 2 below DCSF floor targets (65% L4+ in English and mathematics). However, we still have 11 schools whose results are below 65% in English and 16 in mathematics and we are working hard with schools to continually reduce this number. We do not have any schools with results below 50% in either English or mathematics and work will continue with those schools whose results are above 50% for the first time to ensure slippage in results is prevented. We have</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	<p>reached our LA target in English in 2007 (Haringey result 76% L4+) and missed the target in mathematics by 1% (Haringey result 74%). We are also seeking to improve the performance of our lowest achieving pupils and the percentage of pupils leaving KS2 with literacy levels below L3 has reduced year on year since 2004 from 12.6% to 8.6% in 2006 (7.9% if special schools are excluded). Our Children in Care have achieved very good KS2 SATs results this year.</p> <p>We are undertaking the following key actions to achieve this target:</p> <ul style="list-style-type: none"> • The team implements and delivers specific work around improving attainment and achievement at the end of KS2 for individual pupils as well as groups, through local and national initiatives to raise standards e.g. Targeted Pupil Initiative (TPI), Black Children's Achievement Programme (BCAP), Intensifying Support Programme (ISP) and the English as an Additional Language Programme (EALP.) • The focused work of teaching and learning consultants to schools whose end of Key Stage 2 results are below 65% in English and mathematics (DCSF floor targets.) • The focused work of School Improvement Managers to review and evaluate the impact of our support to schools through School Improvement Programme Planning Meetings. All schools attended their school improvement programme planning meetings and all plans are in place ready for the current academic year. Positive feedback was returned by schools, governors and SSI staff about the meetings • Work with other teams within the Children's Service including attendance/Education Welfare officers to ensure that pupils are attending school regularly and punctually. • Continuing to work to develop international links and relationships with other schools and services to share and learn from best practice. • Working within Children's networks to contribute to the development of effective extended services, engaging all learners and providing opportunities for different groups to gain from the experiences on offer throughout the borough. • Working with other teams to ensure that the needs of children with additional and special educational needs are addressed and progress recorded and monitored. • We have reduced the average age of a child undergoing a statutory assessment from nine years to six years. • Our commissioning process for Supplementary and Community Language Schools (SCLS) requires all successful applicants to demonstrate how their school is supporting student's achievement of CYPS academic targets at Key Stages 2, 3 and 4 in English, 					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
Mathematics and Science for 2007/8.						
CYP 7	Enjoy and achieve	Percentage of 16 year olds achieving 5 or more GCSEs at grades A-C and A-G especially looked after children	5+A-C: 51.7% 5+ A-G: 79.3% (inc. English and maths)		Green	5+ A-C: 57% A-G:81% (inc. English and maths) 5+ A-C for LAC: 21% 5+
	<p>In 2007, 57.1% of students in Haringey schools attained at least 5 good GCSE grades, representing an improvement of 5% on 2006 and 9% over two years. Including English and maths the figure has risen from 34% to 38%. Support is negotiated with schools individually through an initial meeting in July with the Head of Secondary Standards and the Secondary Strategy manager, followed by a meeting in September after which a support plan is drawn up for each school. This is revised in January and April if appropriate. Using this system it is possible to provide targeted support for teaching and learning and leadership and management in all schools. There is additional targeted support for schools causing concern - specifically those where fewer than 25% of students attain at least 5 good grades including English and maths.</p>					
CYP 8	Enjoy and achieve	Percentage of 19 year olds with level 2 qualifications	62% (1491)		Green	59%
	<p>Latest data indicates that the percentage of 19 year olds achieving level 2 qualifications in Haringey has increased from 53% in 2004 to 62% in 2006. Good strategies are in place to raise participation and achievement through the development of a broader more personalised curriculum. Previous and sustained progress at the end of Key Stage 4 will translate into higher attainment at 19 in future years. The new Haringey Sixth Form Centre will offer places for over 600 young people. An increased range of courses from Pre Level 1 to Level 3 are in place through various providers in Haringey and plans are well underway to increase the provision of courses further from September 2007.</p> <p>Children in Care have performed exceptionally well in this area with 27.5% achieving 5 or more GCSE's at grades A*C compared with 21% in 2006 and 12% in 2005. See also CYP 9</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
CYP 9	Achieve economic wellbeing	Percentage of 16-18 year olds not in education, employment or training	13.20%	□ ↓	Red	12.3% (stretch 11.6%)
	<p>If current performance does not improve, the 2007/08 LAA target is unlikely to be met. Performance over the last two months has declined and as at August '07 is at 13.9%. In addition, for 10.4% of young people we are unable to track whether they are in education, employment or training. Connexions are currently the lead partner for dealing with young people not in education, employment and training in Haringey. As from April 2008, responsibility transfers to the Local Authority. The transition and embedding of the Connexions service to the Local Authority is a key element in raising performance. Other partners include schools, post 16 providers, especially the sixth form centre, CoNEL, work based learning providers and Haringey Adult Learning Service (HALS). Connexions have commissioned a range of reports to better understand the NEET group and a detailed review of the NEET strategies is currently taking place. A variety of approaches have been identified through the strategies to get young people back into education, employment or training, including immediate support for young people who first present as NEET and a number of new courses have been established at Level 1 and pre Level 1 as well as a pre NEET engagement programme. The opening of the Haringey Sixth Form Centre is likely to have an effect on NEET numbers as more Haringey residents can select in-borough provision.</p>					
CYP 10	Improved health and reduce health inequalities	Reduce infant mortality by reducing % of expectant and new mothers who report smoking and increasing % who initiate breastfeeding	smoking 11.4% breastfeeding 86%	↑ □	Amber	Smoking 5% : Breastfeeding 84%
	<p>Current performance for this year (April - June) indicates that smoking at point of delivery is 6.7% and breastfeeding initiation is at 87.9%. The Infant Mortality Action Plan has been adopted by the Children and Young People's Strategic Partnership Board. The Action Plan highlights in detail key actions that need to take place to reduce smoking in pregnancy and increase breastfeeding initiation rates. Implementation of the plan is already underway, including:</p> <ul style="list-style-type: none"> A stakeholder event took place in Northumberland Park in July 07 where professionals working in the area were invited to discuss issues relating to infant mortality and low birth weight and how these issues could be addressed. A SWOT analysis was 					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	<p>undertaken focussing on smoking in pregnancy; breastfeeding; teenage pregnancy and ante natal to post natal care. A brief report from the event will be available shortly. This event will be replicated in other wards with high numbers of low birth weight babies (a proxy indicator for infant mortality) to raise awareness of the Infant Mortality target;</p> <ul style="list-style-type: none"> • Money from the Neighbourhood Renewal Fund has funded a Smoke Free Homes project which is being managed by the Public Health Department at Haringey Teaching Primary Care Trust and the Smoking Cessation Service. The project is aimed at families with children under 5 and invites families to make a promise that they will not smoke/or restrict smoking in the home. Health visitors and Children's Centres are involved in raising the issue of smoking with families and will be key partners in promoting this project. It is anticipated that as a result of the project there will be an increase in referrals to the Smoking Cessation Service; • A midwives as first point of contact pilot project will be begin in November 2007 at Park Lane Children's Centre to encourage women to book earlier in their pregnancy in order to receive advice at the earliest opportunity to promote good outcomes for mother and baby, and; • A Health Equity Audit investigating inequalities in booking is underway, focussing on women who book before 12 weeks and after 22 weeks in pregnancy. It is anticipated that recommendations from the audit will give a clearer picture on why women book late; who is booking late and how inequalities can be reduced. 					
CYP 11	Vulnerable children	Initial assessments completed within timescale	76%	□↑	Green	78%
	<p>Children and Families Assessment Services have been restructured and now have one point of access for assessment work. We are currently on track to exceed targets for assessments completed in timescale with a year to date position of 91% of initial assessments completed in time (30 Sep 07). The Service Manager for the Assessment and the CIN service has a direct link to the Children's Networks through the network panel with other managers having a liaison role.</p>					
CYP 12	Vulnerable children	Participation of LAC at reviews	98%			98%
	<p>Performance at the end of September for this indicator is 96%, this well exceeds the average of 87% for our Statistical Neighbours. First round of meetings to develop a cross cutting multi agency plan for Children in care have been happening over the Spring and Summer. A funding bid to develop a Mentoring pilot was successful and Mentoring scheme will be in place during September 07. Programme of themed audits of Children in care case work is underway with good evidence of improved incorporation of children and</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Children and Young People's Block						
	young people's views in the work by social work staff and managers. Work to review child health surveillance underway. Placement stability Research and action Plan has commenced and foster carers are attending support and development training groups.					
CYP 13	Vulnerable children	Number of LAC adopted	7%	↑	Green	7%
	To date we have secured permanency for 16 children through adoption (4) or special guardianship (12). It is projected that there will be a further 19 children permanently place during 2007/08. Strategies in place to promote Special Guardianship could mean a further rise in figures.					

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Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
SSC 1	Reduce overall crime and narrow the gap	Reduction in overall British Crime Survey comparator recorded crime	18,606			19,141
<p>Haringey has maintained strong performance in the first half of the financial year, despite comparisons with an exceptional year in 2006/07 for crime reduction in the borough. In the performance year to date (April-August 2007) there was an increase of 2.0% in the number of British Crime Survey (BCS) comparator crimes. Four of the BCS comparator crimes showed a decrease in the performance year to date, with increases in six. There were large falls in personal robbery (10.0%), wounding (9.8%) and theft of motor vehicle (9.4%), with notable increases in criminal damage (13.7%), burglary (8.9%), theft from the person (6.3%) and theft from a motor vehicle (5.6%). There was a large increase in motor vehicle interference (47.4%), however this relates to less than 1% of all BCS offences. Currently personal robbery is set to exceed the target reduction, while domestic burglary, theft of and theft from motor vehicle offences, and wounding are likely to miss target but within 5%. The incidence of common assault continues to be low in Haringey compared with its Most Similar CDRPs – the rate per 1,000 residents is the fourth lowest.</p> <p>In line with the forthcoming Government strategy and new PSAs, Haringey is already performing well on the serious end of robbery and youth offending. The areas of challenge are criminal damage, domestic burglary, theft from vehicles. There is renewed partnership effort in these areas including working with Licensing to attack business-related criminal damage; joint operations to tackle vehicle crime and targeted publicity campaigns. It should be noted that there is evidence of a growing challenge from the impact of new European communities in the area.</p> <p>Several operations have been carried out through joint partnership working including Operation Tailgate. Officers who contributed to Operation Tailgate include Metropolitan Police Officers from Street Duties Team, Street Enforcement Wardens (SEW), Street Enforcement Officer's (SET) UK Immigration Officers, TV Licensing officer, Customs and Excise officers, Inland Revenue officers, EDF theft of energy officers and Tactical Enforcement Officers cracking down on businesses that do not have a trade waste contract, businesses in breach of licensing offences - premises containing unlicensed alcohol and unlicensed payout gaming machines, properties suspected of energy theft offences.</p>						

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
SSC 2	Reduce overall crime and narrow the gap	Reducing personal robbery by 6%	1804	↑ □	Green	6.2% reduction = 1692 offences
	<p>Performance is improving since quarter one and is on track to exceed the 07/08 target a 6.2% reduction or 1,692 offences, the average number of monthly offences is currently 119. A number of initiatives in place have contributed to this reduction:</p> <ul style="list-style-type: none"> • Operation Curb, a London wide operation to tackle violence among young people whereby London boroughs proactively target known offenders and increase patrols to reassure local communities. Young people under 20-years-old who are involved in serious violence are the focus of borough intelligence teams, who seek to engage with and work with the youths to reduce their risk of further offending or of becoming a victim. • The Safer Transport Team launched in April 2007 has objectives of reducing crime and anti-social behaviour in and around transport hubs and reassuring the public. The team provide high visibility patrols in three areas across the borough: from Wood Green to Turnpike Lane, Seven Sisters and Bruce Grove. According to figures provided by the Transport Operational Command Unit, robbery on Haringey's transport has reduced by 30%. The Safer Transport Team has undertaken successful initiatives especially on buses. • Q-Cars, a dedicated rapid response team respond to robbery reports at the scene and conduct a thorough investigation working closely with the Borough Intelligence Unit and the Robbery Squad. The high quality information gathered by the Q-Cars team contributes to successful convictions. It is also reducing false reporting and contributing significantly to increased victim confidence and intelligence gathering. The successful rapid response Q cars continue to maintain high performance against this stretch target and pump priming has been further invested in this service. • Haringey also has a dedicated video identification suite. The team can provide a controlled identity parade within 24 hours of a robbery occurring. The short time frame within which such parades are arranged has contributed to a positive identification rate of 70%. Digital video sentries are operating well at hot spot locations. 					
SSC 3	Reduce overall crime and narrow the gap	Reduce the proportion of adults and young offenders, and prolific and other priority offenders who re-offend	59.2%			57.2%

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	The percentage of young people known to the YOS who are re-offending has reduced from 32% to 30% A pilot meet and greet scheme is underway for the first time for Haringey prisoners in the run up to their release with provision for back-up support and guidance. Adult re-offending figures to be supplied from PPO scheme – Paulette or Probation (Jo Rambarath).					
SSC 4	Reduce overall crime and narrow the gap	Reduction in overall British Crime Survey comparator recorded crime (NRF areas)	1,468 (reduce by 4.1%)			1,350 (reduce by 4.1%)
	A significant amount of successful joint activity has taken place in Noel Park, resulting in record sanctioned detections. Haringey is right at the top of the MPS performance for detections this year. However, there has been a corresponding increase in recorded crime. A straw poll showed that people feel safer in the area since the increase in targeted activity. A pilot business-education initiative is underway in the Wood Green crime and disorder corridor. This, too, is a first and will result in a number of competitive crime reduction proposals.					
SSC 5	Reassuring the public, reducing fear of crime	Reduction in number of adults in fear of being a victim of crime	54%			52%
	This is measured in the Residents' Survey annually and is due to be conducted in January 08. In the meantime, Safer Communities has prepared a draft communications strategy and is preparing a cross-cutting fear of crime plan for immediate implementation. This will be valuable work which has been prioritised. Neighbourhood Policing continues to be very popular in the borough and is reaching a wide audience. We are introducing intelligence-led principles into local priority setting from October/November.					
SSC 6	Reduce the harm caused by illegal drugs	Reduce public perception of local drug dealing and drug use as a problem	49% perceived it as a very or fairly big problem	→	Amber	TBC


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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	Police and treatment agencies are in the process of developing a strategic approach to delivering reassurance campaigns and publicity on crack house closures. Information campaigns on activity to tackle drug use include: Haringey DAAT Directory produced in June, with 248 hits on the website during Aug-Sep; DASH advertised their treatment services in the local paper in several consecutive weeks in June; On 30th June during National Treatment Awareness Week all treatment services in Haringey jointly publicised the services available to the local public in the Mall Wood Green. The DAAT is undertaking an ongoing drug mapping exercise to identify and target with the police the main drug dealing areas in the borough. First set of data available in November. DAAT has scheduled a series of drug awareness training session starting in October, for residents, professionals and services users as part of the DAAT's ongoing training programme.					
SSC 7	Reduce the harm caused by illegal drugs	Local KIN questionnaire rolled out via safer neighbourhood teams	N/A	→	Amber	The survey was rolled out in Feb 07. In the first six months 476 responses were received. Results from this cohort indicate that 50% perceived drug use as a problem in their neighbourhood.
As detailed above in SSC 6.						
SSC 8	Reduce the harm caused by illegal drugs	Increase the number of PDUs entering drug treatment	1348	→	Amber	1475
<p>Amber rating given due to two new services recently commissioned and the potential risk to overall performance being achieved. The below activities indicate the volume of work supporting delivery of this target:</p> <ul style="list-style-type: none"> The DAAT is increasing the drug treatment provision in Haringey to meet the diverse needs of Haringey's population. It is increasing access to drug treatment services and increasing outreach and signposting to services. The DAAT commissioned its Drug Intervention programme (for adult drug misusing offenders). The provider (DIP) continues to work with all adult offenders who test positive for Class A drugs at the point of arrest. While a number of the targets are being met, other such as engaging individuals in drug treatment are proving more difficult. The DAAT commissioned a new stimulant service targeting primary crack cocaine users. The provider (Eban) started operating in September and is currently in temporary accommodation whilst awaiting a permanent move scheduled for Jan 08. A new young persons service has been commissioned, increasing the age limit from 18-21. The provider (Step Ahead @ In-volve) 						

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>started operating in July. DASH Drop in service was relocated to a more central location within the borough in Feb. This was followed by a re-launch of the service in June and a publicity campaign in local press and the new treatment directory.</p> <ul style="list-style-type: none"> BuBIC continues to provide street outreach services within the borough and is working towards increasing its provision as part of the new stimulant service to engage hard to reach groups. A new Hospital Liaison Worker has been commissioned and is in post, to increase referrals from Tier 1. All treatment agencies are reviewing their opening hours with a view to increase current availability. 					
SSC 9	Reduce the harm caused by illegal drugs	Increase the % of PDUs retained in treatment for over 12 weeks	68%	↑	Amber	75%
	<p>Amber rating given due to two new services recently commissioned and the potential risk to overall performance being achieved. The below activities indicate the volume of work being undertaken to achieve this target. DAAT is improving the quality and range of drug treatment provision available within the borough through:</p> <ul style="list-style-type: none"> Commissioning a new stimulant service to meet the needs of primary crack cocaine users, Eban commenced in September 07 Increasing the number of GP's involved in GP shared care to assist sustainable outcomes - new GP liaison lead has been appointed to develop the shared care scheme and facilitate further GP recruitment; Expanding structured psychosocial interventions by both purchasing counselling hours from a recognised counselling organisation and by ensuring that tier three services address the needs for trained counsellors in their workforce development strategies. Eban the new stimulant service has appointed a counsellor to increase the provision and; DAAT is continuing to commission BUBIC peer led support service, Turkish community engagement worker, Somali Khat worker and SHOC for sex workers (now expanded to provide tier 3 treatment). DAAT continues to implement the service users' strategy which supports users to be involved in the planning and commissioning of local services. To support this process a specific tailored training was commissioned and the first phase of this training took place in July. A survey developed and analysed by the service users was presented to the DAAT partnership board and the DAAT is currently considering a proposal for a new advocacy and mentoring scheme. DAAT commissioned Westminster Kingsway College to deliver NVQ level 3 in Health and Social Care training to unqualified staff - 40 staff working towards this and Thames Valley University was commissioned to deliver NVQ level 4 management - 16 staff 					

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	working towards this. The target of 60% of professionally qualified staff participating in continued professional development is being achieved.					
SSC 10	Reduce the harm caused by illegal drugs	Vulnerable young people screened for substance misuse, specialist assessment in 5 days and early intervention treatment within 10 days			Amber	
	<p>Amber rating has been given due to the need to have more of the support agencies involved in direct screening of young people. This is being progressed and the below activities indicate the volume of work being undertaken to achieve this target.</p> <ul style="list-style-type: none"> • DAAT is ensuring that all agencies working with vulnerable groups have the capacity and tools to screen for substance misuse. To enable this two specialist workers have commenced work at the YOS dealing with substance misuse issues, and the YOS is to register as a treatment agency from Nov 07, hence decreasing waiting time that would otherwise occur if referred elsewhere. • The new specialist substance misuse service targeting vulnerable groups between the ages of 13-21 has been operational since July 07. • DAAT has commissioned two posts within the Children and Families division of the Children's' Service to work with families with substance misuse issues. A worker has already been recruited and is attached within the Looked After Children section, the second post is still to be recruited to. • The DAAT has also commissioned and recruited to two posts within schools, one Drug Advisor to work with teachers to increase capacity and one Vulnerable Persons Worker to work in schools and pupil support centres. COSMIC continues to work with under 12 year olds using substances. 					
SSC 11	Build respect in communities and reduce anti-social behaviour	Increase the percentage of people who feel informed about what is being done to tackle anti-social behaviour	24% feel very or fairly well informed			24%

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>24% of residents felt very or fairly informed about what the council is doing to tackle anti-social behaviour – higher than the London average of 22%. Activities to support this work include:</p> <ul style="list-style-type: none"> • A new ASB leaflet has been produced explaining service, this is available from all housing offices and customer services offices. • Residents are provided with a victim support pack, when their case has been allocated to an ASB worker. • Hate Crime Publicity campaign /Hate Crime Harassment launch. • Publicise successful work to tackle anti-social behaviour including providing information on ASBO publicity on affected estates and by leaflets drops put through doors; • Press releases provided on all significant activity, e.g. Brothel Closures/ASBO's/Dispersal Orders etc. and any other action taken to protect the community • Use of Haringey People and Home Zone to raise awareness and publicise service and enforcement action taken to protect the public. 					
SSC 12	Build respect in communities and reduce anti-social behaviour	First time entrants to the youth justice system	338	↑ □	Green	5% reduction on 05/06 position (450)
<p>Projection of first time entrants to the youth justice system for 07/08 is 325, and first quarter was 67 and the second quarter is 72. . We expect to achieve this target. Re-offending rate has remained the same for the last two years at 31.5%. The YOS in partnership with other agencies is working to ensure that 70% of young offenders concluding their orders are in full time education, training or employment by 2008. figures for the first quarter indicate that 69.2% of those completing orders were in suitable full time education, training or employment. This compares favourably to the overall figure of 65.8% last year. The role of the learning mentor has been instrumental in increasing numbers in education – 82.1% compared to the overall figure of 77.1% for last year. The KYPE worker (keeping young people engaged) has recently started and will be concentrating on the post 16's as they remain our major challenge with only 51.7% in ETE. Also recruiting to vacancy for Education Officer. These staff together with Connexions Pas, now form a discreet ETE team within the YOS. The YOS is also working with victims to ensure they participate in restorative processes in 25% of cases that come to the attention of the YOS. Figure for the first quarter is 18.1%. we expect staff changes to result in a higher return for the coming quarters.</p> <p>Other initiative include: increasing the number of targeted diversionary activities in the borough's parks and open spaces through co-</p>						

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	ordinated work between the council, the voluntary sector and other agencies; supporting young people's own initiative to raise awareness of anti-violence through the schools and youth service., including production of DVD in Campsborne/ production of CDs through the work in schools and supporting the Haringey Youth Council in planning a summit to address issues of gun and knife crime.					
SSC 13	Build respect in communities and reduce anti-social behaviour	Decrease the % of people who feel that parents not taking responsibility for the behaviour of their children is a problem for their local area	61% consider this as a big or fairly big problem			60%
SSC 14	Build respect in communities and reduce anti-social behaviour	Decrease the % of people who feel that people not treating other people with respect is a problem in the local area	58% consider this as a big or fairly big problem			56%
SSC 15	Build respect in communities and reduce anti-social behaviour	Reduce people's perception of ASB using: Noisy neighbours; Teenagers hanging around; rubbish and litter; people drunk; abandoned cars, vandalism and people using drugs	Noisy neighbours 30%			28%
			Teens hanging about 56%			56%
			Rubbish 68%			62%
			Drunk 31%			30%
			Abandoned vehicles 20%			18%
			Vandalism 46%			46%
			Drugs 49%			48%
Noisy neighbours of loud parties						

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Safer and Stronger Communities Block						
	<p>Performance has been good with 98% of complaints about noise receiving a response within 1 hour (90% within 30 minutes) and 97% receiving an assessment visit where required within 2 hours (78% within 60 minutes) Increased emphasis is on resolving noise issues, especially those business related. The Out of hours Enforcement Response team have served 73 noise abatement notices and issued 229 written warnings. The number of teams operating within busiest times has also been increased enabling good response times. From October 2007, the noise response service will be available throughout the weekend with no service between 5am and 10am and new provisions will enable breaches of a noise abatement notice to be dealt with by administrative penalty [Fixed Penalty Notice] rather than as a criminal prosecution. Implementation is expected in early 2008. Joint working with Homes for Haringey has enabled action to be taken against noisy tenants in co-operation with the Tenancy Management Officers.</p> <p>Teenagers hanging around on the streets – The ASBAT has used all the tools the government has introduced to tackle ASB in the long term. The Task Force has held up the ASBAT as being well above average nationally on taking action to protect the community by using these tools (letter to Chief Exec 9th may) –With particular reference to Drugs, the ASBAT and the Police have closed 112 CH's (highest in London) and this information is regularly publicised . The ASBAT has taken enforcement action against teenagers who have caused problems by way of ASBO's and ABC's and action taken that affect the wider community is publicised widely</p> <p>Rubbish and litter lying around In the year to date we have served over 600 fixed penalty notices for offences relating to rubbish fly tipped and littering with 200 in the last 3 months. The Environmental Crime Group has successfully achieved 46 prosecutions and have offered 7 Simple Cautions for various offences relating to Environmental Crime. Proactive and Joint working projects since July 2007 include Operation Tailgate, Operation Clean Sweep- St Anns and Harringay Wards, Operation Stop It's- Checking on waste carriers working with Safer Neighbourhood Police Teams where street enforcement wardens patrolled the Rise London United event held in Finsbury Park and made a total of 5 seizures for illegal street trading activities and 192 street patrols were carried out throughout the borough , Operation Early Bird – late night early morning licence patrols, Operation Wheeler Dealer - illegal sales of vehicles, Trade Waste out of hour's pilot work, late night waste and dog fouling patrols and Operation Blanket - Anti Social behaviour patrols.</p> <p>People being drunk or rowdy in public places - Between July and September 2007 an audit and consultation was undertaken on street drinking location in the borough. We are working towards extending designation on restricting public drinking before March 2008 and formulating a strategy to use additional powers to tackle both street drinking and associated antisocial behaviour. The maximum penalty to enforce drinking restrictions is currently a £500 fine. Additional powers include use of Anti-Social Behaviour orders and Acceptable Behaviour Orders, Penalty Notices for Disorder and being drunk in a public place, Confiscation of Alcohol powers, closing licensed</p>					

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Safer and Stronger Communities Block						
	<p>premises on the belief there will be crime and disorder, Dispersal Orders for groups of two or more people of any age.</p> <p>Abandoned or burnt out cars - The council also operates a free vehicle take back service to reduce the overall number abandoned. 105 vehicles taken back between April and September. These are removed within two working days of being signed over to the council. Successes include pro active work and partnerships with the DVLA and Police. For example, on the 21st of September 2007 carried out an operation in the Bruce Grove Ward. Working with the Police and our removal contractors three vehicles were identified and removed and disposed of instantly.</p> <p>People using or dealing drugs. Haringey DAAT Team has carried out a series of activities to combat drug use in the borough including an ongoing drug mapping exercise to identify and target with the police the main drug dealing areas in the borough, commissioning a new stimulant service to meet the needs of primary crack cocaine users, increasing the number of GP's involved in GP shared care to assist sustainable outcomes, and expanding structured psychosocial interventions by both purchasing counselling hours from a recognised counselling organisation and by ensuring that tier three services address the needs for trained counsellors in their workforce development strategies.</p>					
SSC 16	Empower local people to have greater choice and influence	Percentage of residents who feel they can influence decisions affecting their local area	33% BVIP Q30 48% (TNS survey)			40%
	<p>Neighbourhood Management Activities</p> <p>Through neighbourhood management services the following activities have been undertaken across the seven neighbourhoods to support delivery of this outcome:</p> <ul style="list-style-type: none"> Resident engagement - various community participatory forums have been established to enable resident involvement in influencing decisions in their area. Examples include the West Green / Bruce Grove Better Places Theme Group, a bi-monthly meeting brings together representatives from local Residents' Associations, Friends of Parks groups, councillors and service providers to discuss local problems and consider solutions for the West Green and Bruce Grove area. The West Green Road and Philip Lane Strategy Group, a bi-monthly forum bringing together businesses and residents and service providers to focus on improving businesses in the area and tackle specific problems (like crime and waste) on these important shopping roads Resident Consultation on key areas of concern - - Carried out consultation with community regarding future of Log Cabin Play centre and the Fairfax/Falkland Open Space which is where it is located. Following an open day (80 people attended) a local 					

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
		<p>working group has been set up which meets bi monthly and is well attended, consisting of local ward members, community representatives, and key council officers working in partnership with other agencies. The working group is overseeing a master plan for a phased programme of works to improve the open space.</p> <ul style="list-style-type: none"> • Working in partnership with local businesses - working with local business in Green Lanes and Turnpike Lane to improve parking provision for more pay and display bays and reviewing business parking bays. Following the recent consultation to review the current CPZ the council will be reducing times and days of operation that will assist the commercial viability in the area. Also piloted the provision of cigarette butt bins situated at key locations along Green Lanes to address the amount of cigarette butts on the pavement following the recent introduction of the "No Smoking Ban". Businesses are represented on the Green Lanes Strategy Group and work closely with the Chairs of the Traders Associations • Engaging Young People:- Set up an inter faith youth group representing a number of faiths within the local communities. Working with partner agencies and community representatives to assist this group to develop their constitution. • Anti Social Behaviour – within the neighbourhoods officers work closely with residents and partners agencies to tackle issues of anti-social behaviour. Examples include: working with the SNT to address the issue of migrant workers congregating seeking casual labour outside "Wicks" causing disturbance to local residents; In partnership with Homes for Haringey and the SNT addressed issues of anti social behaviour around Mount View Court and local streets – youth and drug related activity – looking at improving security access to the estate and taking action against drug dealers operating in the area; In partnership with both Safer Neighbourhoods Teams, Neighbourhood Management has been addressing ASB issues in Rothbury Walk relating to youth congregation. "Off The Street, Less Heat" successfully targeted young people hanging round this estate as well as and James Place, Selby Road and Tower Gardens Estate – all these areas have also experienced youth congregation issues and have other problems such as drug dealing. Work is ongoing in partnership with Homes for Haringey, ASBAT, Youth Service, Crime Prevention and both SNTs to resolve these problems and all the above-mentioned areas are priorities set by the Ward Panels in both wards; A multi agency approach to address anti social activity in Colina Mews which is an un-adopted stretch of land that encourages fly tipping, prostitution, vagrants, illegal car repairs, dumped vehicles and crime related issues. Some issues have been addressed and we will be monitoring the situation to develop a sustainable solution. • Capacity Building: Working with Tiverton Greek Elders Group to support them in strengthening their group and assisting them to relocate following the temporary closure of St Ann's Library Hall; A number of meetings held with local residents and community 				

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>representatives to discuss local priorities and issues to agree/develop sustainable solutions; The White Hart Lane and Northumberland Park neighbourhood now has more Residents' Associations, Tenants' Associations and Neighbourhood Watches than a year ago.</p> <ul style="list-style-type: none"> • Making The Difference budgets enables residents to be involved in participatory budget making for their neighbourhood. £50,000 is allocated to each of the seven neighbourhoods to fund issues as identified by residents within the theme of crime and anti-social behaviour, environmental improvements, social cohesion and youth diversionary projects. This year we have been able to secure match funding for MTD projects that fall within the NDC catchment area, allowing this budget to spread even further • Area assemblies in 7 neighbourhoods – involve and inform residents of local initiatives, local decision making and local strategy and service priorities. Within the last six months 14 area assemblies have been delivered. These meetings are chaired by ward councillors in their community leadership role. The first cycle of meetings in each of the neighbourhoods invites the community to identify key issues that they would like discussed at future meetings – these themes are being used to determine the agenda items for future meetings. Approximately 50 people attended each meeting. • NRF Seed Money - This budget is used to address/supplement local projects and initiatives raised by local ward councillors through local intelligence as priority areas in their wards. • Community leadership Training -Neighbourhood Management Service is working with the Young Foundation to train 20 youth Leaders in 2008. The education department is going to train 10 youth volunteer school mentors. • Citizenship -Tottenham and Seven Sisters neighbourhood has piloted a new project to run English language classes essentially using citizenship as the vehicle for the teaching. Working with partners from the College of North East London we set out to recruit a minimum of 40 people from the major language groups in Tottenham, aiming to get a spread of ages and with a reasonable balance between men and women. <p>Children and Young People's Service Through this service a number of activities are undertaken to increase young peoples capacity to inform and influence decision making. Examples include:</p> <ul style="list-style-type: none"> • Young people in local democracy - Youth service are building upon the engagement of young people in local democracy though the work of Haringey Youth Council. We have consolidated the structure of HYC through monthly executive meetings, bi-monthly HYC meetings and action groups. HYC planning two newsletters and involved in youth democracy film. HYC members also trained 					

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>for managing Youth Opportunity and capital Fund. Youth service are strengthening HYC by establishing youth forums in each of the Children's Networks and strengthening the role of the HYC in the work of the council and other key stakeholders.</p> <ul style="list-style-type: none"> • Participation Strategy – this is in development and is a good practice protocol for the involvement of children and young people. It incorporates the Hear by Rights framework and young people involved in HYC and other youth forums will be producing a do's and don'ts' of effective youth participation to be shared with other young people, staff and schools in the autumn term. • The youth service is supporting the development of youth groups within each of the Children's Networks, working with Haringey's diverse communities to enable them to have greater engagement and a more positive profile. • Youth Opportunities Fund - the grants panel of the youth opportunities fund have received weekly training over the summer period to increase their skills and knowledge and awareness of grant giving and commissioning. Ongoing programme of training is planned, including marketing and publicity and induction for new members. Training offered to all primary schools about developing school councils. Junior Citizens' debate held in July 07 with six schools participating with the theme that Primary school children are too young to receive sex education. • Participation of vulnerable groups – a successful open day was held in July attend by 100 young people, seeking their views and identifying those who were interested in becoming involved in other initiatives. We have a mentoring project for young people who have left care and are planning to become mentors. A full training course is being organised and we are seeking external accreditation for their work. 					
SSC 17	Empower local people to have greater choice and influence	Percentage of people who feel that people from different backgrounds get on well together	77%			81%
<p>Haringey council has once again been nominated as a Beacon Council for 'getting closer to communities'. The following activities have been undertaken through neighbourhood management service to support delivery of this outcome:</p> <p>Love in the Community/Parents Working To Silence The Violence:</p> <p>Working in partnership with the Safer Neighbourhoods Teams, Youth Offending Service, Youth Service, Peace Alliance, Voluntary Sector and the Anti-Social Behaviour Action Team, two well-attended events (80 residents at each event) have taken place in White Hart Lane ("Love In The Community") and Northumberland Park ("Parents Working To Silence The Violence"). Both events focused on gangs, guns, knives and preventing violence in the community in response to concerns raised by local residents. Work on these issues is ongoing:</p>						

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>local parents in Northumberland Park have formed a "Parents Against Violence" Group and NM staff are meeting regularly with the SNTs and other partners to explore ways of effecting positive local change.</p> <p>Living Under One Sun: LUOS continues to meet on three days each week and now encompasses a programme of healthy eating, exercise (including walking to Tottenham Marshes, dance and shiatsu), information and advice on accessing services and guest speakers. These activities are being delivered in partnership with the PCT and the voluntary sector. This ground-breaking project, brings together women from diverse backgrounds, has an average weekly attendance of 50 residents and has received many visitors from the UK and Europe in the last year.</p> <p>Strengthening Families, Strengthening Communities: Two programmes have been run for local parents who need help and support with parenting skills, and a third programme is currently under way. Each programme runs for 13 weeks and is for parents with children over the age of 5. This is being delivered in partnership with Children's Services, the national Race Equality Unit and the voluntary sector. Parents who have attended the first two programmes are now working together on different local initiatives, such as a newspaper which only features positive stories about the area.</p> <p>Haringey Somali Forum Haringey Council's Neighbourhood Management Team has worked with partners to establish a borough wide forum which brings together all the Somali voluntary organisations and community leaders working in the borough. The Forum provides a strong unified voice for the Somali community and assists in tackling the various problems the community faces. The forum has undertaken a range of activities and projects which include: Working with the Local Education Authority: A research project to examine why Somali students are underachieving in school; Training for Somali school mentors to help tackle the issue of underachievement; Facilitated a regular dialogue with the education department and Somali parents and community advocates; Working with the police, YOT and probation service: The forum has organised a meeting between the above services and members of the Somali community. From that meeting came the need for a wide awareness day to be organised in the beginning of December 2007; working with Housing - the Forum has organised a housing surgery and it will be on 18th October 2007.</p> <p>The Polish Community The Polish community represents one of the fastest growing new communities in Haringey. Neighbourhood Management has facilitated meetings between the community and the Marcus Garvey Library which has resulted in a Polish Drop in provision now being delivered at the library.</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>The Charedi community Neighbourhood Management has also undertaken some ground breaking work with the Charedi community (orthodox Jewish community). Although a presence in the Borough for over 80 years this is a very isolated community that had previously had very little to do with the local authority. For the past 2 years NM has engaged in community development and capacity building with the community. This has resulted in Toby landy being mentored to run a pre-passover crèche for young mums and a Toy and Book Library established and an After School Club for girls. The community now participate in local Area Assemblies, The Safer Neighbourhood Panels and accessed MTD community resource. Outputs include: Members of community on Safer Panel Board, community representation at Area Assembly and Community Safety day (Dec 06 and Jan 07). Established Mother and Toddler Group, Pre-Pesach Creche, Toy and Bus Mobile Library. Accessed and participated in Making the Difference, (Football coaching, swimming lessons, end of year play, summer scheme picnic, horse riding lessons for disabled children, elderly social club, homework club)private voluntary library, members of Friends of Markfield Park.</p> <p>Summer University Over 2000 young people participated in a wide range of activities over the summer months in the borough. 72 young people from Haringey have signed up to take part in The Festival of Sport which took place in Tower Hamlets in August. As a mark of its success many courses were oversubscribed.</p> <p>Off the Street, Less Heat This project was a joint partnership with the Metropolitan Police and was a great success on the success on the Campsbourne Estate. As a result: Over 20 young people received counselling and advice about drugs in a well-attended and welcomed session provided by BUBIC; Street dance (Soca) was very popular too in a session arranged at Greig City Academy; Bicycle maintenance class provided on Friday where young people had practical opportunity to learn how to ensure that their bikes are safe and well maintained; Friday night film night : young people lay in the sun enjoying a film projected onto the screen on the side of the youth bus; Future plans include employment counselling</p> <p>Area Assemblies in Tottenham and Seven Sisters have piloted a successful community cohesion initiative where one new community comes to each Area Assembly meeting to speak about their community. They speak about their culture, how they came to the UK, the issues facing the community etc. They also bring traditional food and music to the meeting. This has brought better understanding between the different communities living side by side. The following communities have taken part in this initiative: Somali Community;</p>					

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>Sierra Leonean Community; Colombian community; Polish community and Kurdish community. The next community to take speak at the area assembly will be the Orthodox Jewish Community</p> <p>Through the preventing violent extremism path finder the following projects have been commissioned to promote community cohesion:</p> <p>Muslim Cultural Convention The Islamic Community Centre will co-host the event in December which celebrates the Muslim culture in the UK through music, comedy and drama. Young Muslims will be involved in planning of the event in every step of the way. Interactive sessions to capture the young audience will be organised and other features will include a bazaar with stalls, henna painting, displays of Islamic calligraphy and artefacts and traditional food from different parts of the Muslim world.</p> <p>Haringey Muslim Women's Forum An initial event was held at Wightman Road Mosque with 40 women attending. A programme of events has been planned and two third sector organisations are engaged to deliver the first engagement strands of this work. A sewing class is being offered and English classes are also being offered. The thinking behind the sewing classes is to draw participants into engagement based upon requested training needs. They will then be encouraged to take up the English classes. All women are offered advice, guidance and information, as well as forum sessions on childcare.</p> <p>Haringey Police Amateur Boxing Club The first wave of boxing training will be delivered in the October half term during the week beginning 22 October and held at Wightman Road Mosque. It will be aimed mainly at young people who go to schools and colleges. The second wave of training will be offered in January and February and aimed at older youth.</p> <p>Young Muslim Leadership Project (YMLP) This project has engaged with young Muslims in Haringey through a series of events, most of which were youth led, with young Muslims taking part in organising, publicity and outreach work giving a sense of responsibility, and taught skills such as decision making, problem solving and improvisation. Events included a Community Open Day at Wightman Road Mosque, Annual Youth Convention, UK Muslim Comedy Jam, and the Launch of Muslim Youth Forum in September.</p> <p>On side The FA Level 1 Football Coaching Course will begin in November and all young people participating in this course will receive a certificate.</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
SSC 18	Empower local people to have greater choice and influence	Increase in people formally engaged in volunteering	464			TBC
	<p>A project worker has been employed for the Volunteer Brokerage Project to recruit and interview potential volunteers, make referrals to host organisations, organise community outreach sessions and to obtain role descriptions from groups for their volunteering opportunities. A survey of volunteering activity has been carried out with a specific focus on the number of people reaching a target amount of hours (beginning September 2007) A survey has been distributed and is now being analysed and the report will be presented to a meeting of Voluntary and community groups on the 15th of November.</p> <p>Number of placed volunteers reaching target hours - seven Millennium volunteers have achieved 50+ hours and 12 have achieved 100+ hours; 386 volunteers through other sources have achieved more than 50 hours (March – September.) Nine volunteer policies have been developed. Attendance at good practice meetings and trainings has been good with 22 people attending the good practice seminar and eight people attending training.</p> <p>Number of volunteers given IAG - 142 residents came in for appointments with the volunteer brokerage worker where they received information and advice about the opportunities available to them and discussed their roles and responsibilities as volunteers.</p> <p>Number of volunteers placed within VCS/public sector organisations - we have had verbal notification of 43 placed volunteers and are currently gathering signatures from host organisations to obtain formal confirmation of placements which this may produce a slightly lower figure.</p>					
SSC 19	Cleaner greener and safer public spaces	Reduction in litter and detritus in super output areas	42%	↑ □	Green	29%
	<p>Reduction in litter and detritus in the three super output areas; Noel Park; Northumberland Park and Bruce Grove wards.</p> <p>Performance has improved significantly from the baseline of 42% of land being of an unacceptable level of cleanliness to 17%. The in-year data is taken from an in-house survey based on the Capital Standards methodology. In the year to Aug 07 Northumberland Park and Noel Park were targeted wards and therefore had a high number of inspections (approximately 300 each). Bruce Grove was not a targeted ward and only had 28 inspections in the year to Aug 07 (all of these inspections were in primary retail areas and in all cases were found to be within an acceptable level), with it last inspection occurring in September. See SSC 22 for list of projects commission by Better Places Partnership Board to support delivery of this output.</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
SSC 20	Cleaner greener and safer public spaces	Quality of surroundings: Number of Green Flag Parks	7	↑ □	Green	
		Number of Green Pennants / accredited open spaces	2	→	Green	
		Resident satisfaction BV119	72%	□ ↓	Amber	72%

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Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>This year Haringey won eight Green Flags, making the council the joint leading Green Flag authority in London, with more green flag parkland within greater London than any other borough. Haringey has also retained two Green Pennant awards for community managed smaller open spaces. Haringey is proposing a further two green pennant sites per year over the next three years. Sites included in our major renewal and open space capital improvement programmes are: Chestnuts, Markfield, Lordship, Noel Park, Paignton, Belmont, Falkland and Fairfax and Woodside. Haringey is proposing 9 submissions for green flag parks in 07/08, 10 in 08/09 and 12 in 09/10. The baseline for this satisfaction indicator was the Local Government BVPI survey but this is only carried out once every three years. In order to track changes in perception we will monitor satisfaction levels through our quarterly Tracker Survey, annual Parks User Survey (Sept./Oct.) and the Residents Survey (Nov./Dec.) against 2006/7 baselines of 59%, 6.8 and 57% respectively. This is only indicative as the questions asked in these surveys and methodology are different to those used in BVPI survey used to establish baseline.</p> <p>The Better Places Partnership commissioned a parks cleansing project to ensure that the parks environment is cleaner, as this enhances residents perception of safety and also discourages anti-social behaviour and criminal activity. The project is focused on the east of the borough. Although litter is a problem all over the borough the problem currently appears to be greater in east of the borough parks. The project also increases staff presence in the parks sites, which is something which is top of all user survey improvements, and helps raise the profile of parks patrol and litter/dog fouling enforcement.</p> <p>The council's recreation department manages a series of improvements to Open Spaces and Estates. All projects target specific issues raised by residents and community groups to improve and develop the quality of open spaces, sports facilities and allotments across the Borough. Projects completed during last six months include: Furniture Installation various open spaces; New lighting installation @ Down Lane Recreation Ground to improve safety at night; New furniture for The Gardens Community Gardens; Significant pathway resurfacing at Downhills Park; Demolition of the old Bowls Pavilion at Downhills Park and reinstatement of lawn area, and; Floodlight Improvements to Ducketts Common MUGA. The new installation of a Multi Use Games Area within Downhills Park providing, Football and Basketball facilities has been completed.</p> <p>The Green Outreach project, also commissioned by the Better Places Partnership, promotes partnership working with residents and local community groups to enhance satisfaction with the local park environment. this project is currently gearing up for a new bulb planting season with friends of parks, local schools and resident associations. BTCV has also been working closely with Friends of Lordship Recreational Ground on a woodland project, creating a new footpath and glades within the woodland area. A very successful community open day was hosted within park to consult with residents on the Lottery bid which has now been submitted.</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
SSC 21	Cleaner greener and safer public spaces	Number of abandoned vehicles removed within 24 hours BV218b	90%	↑ □ □	Green	90%
<p>Six months average of vehicles removed within 24hrs of notice expiry, excluding problem removals is 99.3%, with 100% having been achieved over the last five months. The council also operates a free vehicle take back service to reduce the overall number abandoned. 105 vehicles taken back between April and September. These are removed within two working days of being signed over to the council. The council is in the process of awarding the contract for the removal, storage and disposal of abandoned vehicles. Number of vehicles that have been inspected and removed has decreased over last few months, due to high price of scrap metal at the moment. Scrap yards within the borough are now paying people for their unwanted vehicles causing problems with abandoned vehicles being stolen. As a result the vehicles most likely to be removed by the council are those more likely to be owned and subject to complaints. Successes include pro active work and partnerships with the DVLA and Police. For example, on the 21st of September 2007 carried out an operation in the Bruce Grove Ward. Working with the Police and our removal contractors three vehicles were identified and removed and disposed of instantly. One of the vehicles was uninsured and suspected of being used for drug movements around the Borough, it also owed over £300 in parking fines to Haringey Council. The other two vehicles were unregistered and being used by itinerate food traders for carrying hot dogs and burgers into the City of London.</p>						
SSC 22	Improve the quality of the local environment by reducing the gap in aspects of liveability	Reduction by 2008 in levels of litter and detritus using BV 199 at district level	40%	□ ↑ □	Amber	22%
<p>Levels of satisfaction are at 49%, which is below national levels. BV199 cleanliness has improved significantly in 2007/08 to around 17%, now above average but still well below national to quartile of 7% and London top quartile of 15%. Numerous projects have been commissioned by the better Place Partnership Board to support delivery against this target and SSC 22:</p> <ul style="list-style-type: none"> • Work is being targeted to focus on particular land uses where graffiti is causing the BVPI 199b score to fall through the graffiti and Fly posting removal project. The project also trialled clearing high level difficult to reach graffiti in September, this went well. • Fly tip management targets sites containing waste and litter visible from the street. This project links with Clean Sweep campaigns, notably the work carried out to clear Colina Mews which was filled with dumped materials including asbestos • 73,000 properties within the borough receive a free annual community clear up collection giving all eligible properties a free 						

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>collection of bulky waste items. The clear up schedule runs over a six month period on a ward by ward basis, with the new schedule having started in September.</p> <ul style="list-style-type: none"> • Focused on the east of the borough, the Parks Cleansing projects has enhanced residents' perception of safety and also discourages anti-social behaviour and criminal activity within the borough's parks and open space through ensuring the environment is cleaner. Staff presence has increased in the parks sites, something which is top of all user survey improvements, and the project has also raise the profile of parks patrol and litter/dog fouling enforcement • 130 new bins have been installed across the borough as part of the 'love your street' campaign • Street washing schedule has been rationalised to focus on locations that receive highest level of complaints, mainly pigeon mess under bridges and locations used for urinating in public. • Mobile clean up teams and street washing has adapted to provide a trial litter pick service and indications are that this is help cleanliness scores improve. One clean team carrying out intense site specific cleanliness work. 5 wards receiving extra litter pick service as part of the trial. • Saturday night collections service is now well established with 2 crews undertaking work each Saturday night on main high frequency routes. 					
SSC 23	Reduce waste to landfill and increase waste recycling	Increase in the percentage of municipal waste recycled.	15.7%	↑ □	Green	18.2%
		% of household waste arising sent for recycling or composting	23.4% 18,906 tonnes	↑ □	Amber	19,802 tonnes
<p>Household waste recycling Recycling and composting performance remains strong with 24.5% of waste recycled in the year to August against a target of 25% for 2007/08. An estates recycling service is being provided to 5,600 households on Homes for Haringey estates in Tottenham and Northumberland Park, allowing residents to recycle a wide range of materials conveniently, either from the doorstep or at near-entry banks directly outside blocks. Nearly 400 tonnes of recycling has been collected on estates since this project began in November 06 with 184 tonnes of recycling</p>						

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>collected from 5,500 households since April 2007. A range of communications to support the recycling service and promote participation are complete or in design, including leaflets for the mixed materials recycling service and the green waste service, advertorials in Haringey People, stickers to improve the information on bring banks, and contamination stickers to improve the quality of recycling collected in the borough. A funding bid has been made to expand this service to all 15,000 households on Homes for Haringey estates during 2008/9.</p> <p>The Mixed Recycling Service is being extended across Haringey during 2007/08 and 2008/09. This service enables residents to recycle a greater range of materials every week, including plastic bottles, cardboard, food waste and garden waste. The vehicles for the next roll-out of mixed recycling services are on order, with delivery expected in November. Planning for the new rounds is underway to enable the roll-out to be delivered as soon as the vehicles are ready. This includes a new round for blocks of flats, which have not had a dedicated recycling service before. Comprehensive and easy-to-understand leaflets are delivered to residents when the service is introduced. During the most recent expansion of this service in Haringay and St Ann's wards in April 2007, an 11% boost in resident participation was recorded.</p> <p>A new service is being launched in early 2008 that will provide private street-facing blocks of flats with on-site mixed-material recycling facilities. Many residents in these types of properties currently need to use on-street recycling banks, so this service will make recycling as convenient as disposal of refuse.</p> <p>Completion of borough-wide recycling services for properties with a green box is planned for 2008/9, with three more collection vehicles to be delivered in April/May 2008.</p> <p>Improvements are being made to the network of bring banks around the borough, including the addition of banks for beverage carton recycling at five key sites, and the provision of more banks at schools to enable them to recycle a greater range of materials.</p> <p>A dedicated Recycling Officer for education and community involvement has been recruited to develop the existing schools programme. Assemblies and workshops are run in schools by the Recycling Team, whilst pupils can also visit the Council's Environmental Education Centre where special workshops and activities covering recycling and other sustainability issues are available.</p> <p>All of this action puts us on track to achieve our stretch target of 31.8% or an additional 3,750 tonnes of waste recycled or composted by 2009/10. Performance against this target is measured by BV82 which is the borough's recycling rate. Since April 07 performance has been:</p> <ul style="list-style-type: none"> • Q1 – recycling rate of 24.87% - actual tonnage of 5273; 					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<ul style="list-style-type: none"> July – recycling rate of 23.96% - actual tonnage of 1783; Aug – recycling rate of 24.25%- actual tonnage of 1694; Sept performance will be collated by mid-Oct. Year to date recycling performance: 24.62% and Target for 2007/8 – 25%. Note: Recycling performance is subject to seasonal variations, for example the tonnages of green waste always peaks in the spring months. The trend in performance above is not unusual, with recycling tonnages dipping in the summer. Performance is expected to pick up again as new services are rolled out in the autumn. <p>Municipal waste Enforcement officers are working with approximately 200 traders targeting specific high roads within the borough including Green Lanes and Seven Sisters Road, undertaking surveys to ascertain the amount of waste produced by traders with a view to promoting waste minimisation and recycling within the business sector.</p>					
SSC 24	Improve the quality of life for people	Percentage of residents reporting an increase in satisfaction with their neighbourhoods	61%			65%
	<p>Neighbourhood Management Activity</p> <ul style="list-style-type: none"> White Hart Lane Station/junction with Tottenham High Road: Through regular Area-Based Working Meetings, and in response to concerns raised by residents, Ward Councillors and local businesses, an Action Plan has been drawn up to significantly improve this area. Working in partnership with Network Rail, One Railway, British Transport Police, Safer Neighbourhoods, Streetscene, Enforcement, Homes for Haringey and local residents' associations, a number of improvements have been made (such as improving lighting and gating off a dangerous area at WHL Station) Somerset Gardens: Somerset Gardens is a private estate in White Hart Lane which has many problems. A Neighbourhood Watch was formed and Neighbourhood Management has been working with residents, Ward Councillors, Waste Management, Safer Neighbourhoods, Homes for Haringey, various Housing Associations and Enforcement to improve the estate, which has 352 dwellings, many of which are used for temporary accommodation. The Enforcement Service has served notices on the management companies and freeholder responsible for the upkeep of Somerset Gardens and improvements in cleanliness have 					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>resulted. As a result there is now less crime on the estate.</p> <ul style="list-style-type: none"> Anti Social Behaviour: In partnership with the Safer Neighbourhood Teams addressing the issue of migrant workers congregating seeking casual labour outside “Wicks” causing disturbance to local residents. Officers have supported these workers, providing information on their employment rights and through providing a well attended access to services day giving information in the main community language; In partnership with Homes for Haringey and the SNT addressed issues of anti social behaviour around Mount View Court and local streets – youth and drug related activity – looking at improving security access to the estate and taking action against drug dealers operating in the area; A multi agency approach to address anti social activity in Colina Mews which is an un-adopted stretch of land that encourages fly tipping, prostitution, vagrants, illegal car repairs, dumped vehicles and crime related issues. Some issues have been addressed and we will be monitoring the situation to develop a sustainable solution. <p>Tottenham High Road Town Centre Management - Through the Better Places Partnership, funding has been directed to co-ordinate the regeneration of Tottenham High Road. Over the last six months the town centre manager has co-ordinated partnership working to resolve many issues of concern for residents and businesses alike, including:</p> <ul style="list-style-type: none"> Transport, access and Red route issues - ponding issues at the bus stop at Seven Sisters station and Sycamore gardens/West Green Road being addressed with Transport for London a Road. Environmental - A railing has been erected to stop inebriated people urinating against the front door of Brook Street Chapel at nights. Discussions are ongoing to flood area with lighting to further discourage the practice. Following a concentrated effort, incidences of three card tricks gambling and beggars around Sycamore Gardens and Seven Sisters Station has been resolved. Outreach and Partnership - The Tottenham Town Centre Partnership has expanded to incorporate representatives from the Wards Corner Project. Tottenham Matters Newsletters is produced regularly. Business Development Support - working closely with local business encouraging them to take advantage of the training & support on offer to improve their business. Planning Aid to host event around upskilling local businesses on preserving the heritage buildings being restored. Local Traders & Parking meeting quarterly to resolve parking issues. <p>Road Safety programme</p> <p>This project has been commissioned by Better Places Partnership to address issues of concern with local residents. Activity includes:</p> <ul style="list-style-type: none"> Two Traffic schemes: Brantwood Road – Prevention of HGV’s - Site surveys completed, Design completed following meetings with ward members, consultation document prepared and agreed with members. Ready for printing and circulation in Oct. Statutory 					



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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>Consultation Documents in process of preparation. Estimate being finalised. Contractor lined up for works. Bruce Grove – Traffic Calming – Various Roads - Following the implementation of the one way system in 2006 July, and as a result of the monitoring surveys carried out, further satisfaction surveys are now being designed and will be carried out by November. These will dictate further measures to be implemented in the roads that will resolve the residents' concerns. Roads included are: Broadwater Road, Kitchener Road, Linley Road, The Avenue, Works will carried out in early 2008.</p> <ul style="list-style-type: none"> Street Lighting Improvement scheme in Northumberland Park- The scheme has now been designed, local consultation carried out and instructions given to the Contractor to Implement. Work is programmed in two phases, with Phase 1 already implemented in Sept. <p>Street Enforcement Recent projects include enforcement at dumping hotspots through redeployment of CCTV, graffiti notices for high level locations, out of hours waste enforcement with Accord and a front gardens project as part of Clean sweep in Haringey and St Anne's wards.</p> <p>Community Accessible Transport The Better Places partnership has commissioned a community transport scheme within the borough. The scheme held a launch event in July which was well attended and well-publicised. Since July 46 user groups have registered with the service and 27 bookings have been taken from 17 different groups . All bookings have been met using our existing vehicle fleet. The scheme has been granted two new vehicles through The City Bridge Trust, which will be ordered shortly. User satisfaction surveys will commence throughout Quarter 3 and user forums will be planned on a quarterly basis. Over 300 organisations, clubs and groups have been sent literature promoting the Community Group Transport. In addition to the community transport scheme the Scheme Shoppa Service has hosted 17 consultation sessions at sheltered schemes during August and beginning of September, with 115 people attending. The Scooter Loan Service has submitted bids to conduct a feasibility study of a Scooter Loan Service in the next financial year, with a view to start operating a service from April 2009.</p>					
SSC 25	Decent Homes – all social housing to be made decent by 2010	Non-decency targets to deliver Decent Homes by 2010	8,850			5,207
The proportion of local authority homes which were non decent at 1st April is 42.58% (bottom quartile). 64 properties have been made decent						

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
	<p>in the first two quarters of 2007/08. The Council is already using its capital programme to work towards the decent homes standard. A five-year programme of works has been drafted and we will be consulting our stakeholders on this. Good progress has been made on the procurement of constructor partners programme to deliver decent homes, planned maintenance and also for response repairs and voids. A high level of resident involvement has been achieved throughout the procurement process through resident's panels who have already been involved in the evaluation of tenders. Repairs performance generally in the second quarter of the year has improved and resources and systems have been put in place to deliver necessary further improvements, particularly in aids and adaptations, gas servicing, response repairs and voids.</p> <p>During Q2 Homes for Haringey were awarded two stars in our audit commission inspection, this meets the criteria for accessing decent homes funding. Our bid was submitted last year and we are currently awaiting the funding announcement. The pilot projects for each contract area have been agreed and are being developed for a proposed start on site in Feb 2008. The decent homes programme for 2008/09 has been finalised, officer and members are now being consulted on the proposed property addresses and scope of works intended.</p> <p>The Better Places Partnership has commissioned a project to carry out improvement and repairs to Homes in multiple occupation. The project expects to have completed 75 property surveys by the middle of October. This information includes details of occupancy, sharing of facilities and, waste storage and security issues. Six licences arising from activity have been processed for use as a HMO. Two rogue landlords have been targeted for enforcement action with one found to own at least 46 properties in Haringey. Information has been shared across enforcement agencies including planning, benefits, inland revenue and neighbouring boroughs.</p>					
SSC 26	Increase domestic fire safety and reduce arson	Refer to SSC 30 and 31				
	Refer to SSC 30 and 31					

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LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
SSC 27	Reduce the number of violent crimes across Haringey, specifically domestic violence	A) Increase the % of DV incidents that result in sanction detections; B) reduction of repeat domestic violence victimisation incidents and increase the number of domestic violence reported directly to health services	(A) 671 (37.4%) SD (B) 201		Red	(B) 191 (5% reduction)
<p>Figures used in the initial agreement with the Home Office were erroneously based on offences not sanctioned detections. The number of offences in 2005/06 was 2,139 and this was used as the baseline. The sanction detections in 2005/06 were 487. In 2006/07 the number of offences reduced to 1,712 but the sanctioned detections rose to 671. The stretch agreed was an additional 129 sanctioned detections bringing the total to 2,310 by year ending 31st March 2010.</p> <p>There have been 361 sanctioned detections in the year to August which scaled up equates to 866 in a year and would put us on track to achieve the agreed stretch. However recent feedback from CLG is that they are not prepared to accept changes to the baseline. If we therefore track offences as per the baseline used in the agreement, the current trend suggests that the target will not be achievable because the number of offences are reducing. There have been 695 offences in the year to August '07 scaled up to an annual equivalent this equates to a further reduction to 1,668 offences.</p>						
SSC 28	People places prevention and participation	Maintain high enforcement / prosecution for breaches of ASBOs	100%		Green	100%
The ASBAT has a 100% success rate on all ASBO applications. There have been 4 breaches of ASBOs -3 have been prosecuted, which led to custodial sentences and the 4th has a warrant for their arrest.						
SSC 29	People places prevention and participation	Increase levels of customer satisfaction in action taken in serious and persistent ASB cases	65%			70%
Outturn figure 69% for 06/07 –well above average for this area						

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Safer and Stronger Communities Block						
SSC 30	People places prevention and participation	% reduction in secondary fires next to buildings	196	↑ □ □	Amber	196
		Reduction in accidental fires in dwellings (see HCOP block)	234	□ ↑ □	Green	230 (with stretch)
<p>Percentage reduction in secondary fires next to buildings The figure for Secondary fires next to buildings during Apr-Sep 07 is 107. This performance is better than Apr - Sep 06, when the figure was 131. However, if the current trend is maintained then the optional target of 196 for 07/08 may not be met.</p> <p>Reduction in Accidental dwelling fires (refer also to HCOP 10) The E form has been designed and placed on Haringey website. Currently unable to monitor the number of Home Fire Safety Visits carried out as a result of info received via E form. However, BVPI 142 is indicating that the preliminary figures for accidental dwelling fires during Apr-Sep 07 is 113. This performance is better than Apr – Sep 06, when the figure was 115. If the current trend is maintained then the target of 242 (230 with stretch) for 07/08 will be met.</p>						
SSC 31	People places prevention and participation	Home fire safety checks carried out by stations	640	↑ □ □	Amber	816
<p>Home Fire Safety checks carried out by stations The number of Home Fire Safety checks carried by stations during Apr-Sep 07 is 372</p>						

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
HCOP 1	Improved health and reduced health inequalities	Reduce health inequalities by narrowing the gap in age all cause mortality	Male 856 per 100,000			837 per 100,000
			Female 544 per 100,000			532 per 100,000
<p>The main delivery tool for this outcome is the Life Expectancy Action Plan which was endorsed by the Partnership earlier this year. There are 12 key strands to the plan, which is being delivered through the various partner agencies signed up to it. Actions achieved through projects commissioned to deliver the 12 strands include:</p> <p>Smoking targets – smoking quitters project underway and relevant staff recruited to and trained. New clinics are being planned with suitable venues identified. Promoting workplace in-house advisor treatment service and Smoke Free Homes project is underway.</p> <p>Physical activity – number of initiatives in place, including: walking projects encourages adults to become walk leaders; promoting physical activities for older people and vulnerable groups, with 95 people with learning disabilities participated in regular 1 hour cycling sessions per week and 167 older people attending weekly salsa classes; A scholarship programme where young people within the borough; Physical Activity Referral Scheme has received 101 referrals to date, with 7 physical activity sessions running on a weekly basis and the Scheme being well received by GP practices who strongly feel that this Scheme will assist them in helping their practice population to manage a range of long-term conditions including obesity, type II diabetes, high blood pressure.</p> <p>Food and nutrition - “nutrition for kids” programme hosted within libraries over summer period attracting over 100 people at three different events; Health in Mind healthy eating programmes with 65 people attending Shape-Up programmes over last six months and 93 people attending Cook & Eat programmes.</p> <p>Cardiovascular disease - PCT working with GP practices to ensure that ‘CVD at risk’ registers are in place and are being used to call patients for review. Also local hypertension guidelines have been agreed and targeted work is being undertaken to launch these along with the sector wide CVD prevention guidelines.</p> <p>Cancer – extending fir for life programme to cancer patients and tackling low screening uptakes for cervical and breast cancer.</p> <p>Accidents – maximising 20mph schemes and safe routes to schools</p>						



Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
	<p>Infant mortality - Infant Mortality Action Plan approved by the CYPSP. An Infant Feeding coordinator has been appointed and comprehensive plans are in place to meet the breast feeding target. Also work is underway to implement the recommendations arising out of a Health Equity Audit which looked at access to the smoking cessation target by pregnant women. Proposals for a Midwives as first point of contact pilot at Northumberland Park Children's Centre have been approved, and will be implemented alongside measures to increase the engagement of primary care in getting women to book early.</p> <p>Housing – through the energy efficiency in the home project a Home Heat Loss survey has been conducted and analysed and a database showing how much heat every single property within the borough has been generated. From this database lists have been prepared of the properties losing both the most and least heat. Information is sent to residents on the 'here to HELP' scheme, the Warm Front.</p> <p>Employment – number of projects commissioned by Wellbeing Partnership to increase average income of poorest residents and to enhance skills and opportunities for paid employment. Through community income project 95 families have been supported in applying for relevant benefits. Through Reaping The Benefits project weekly advice sessions are held in 6 locations in Noel Park, Northumberland Park and Bruce Grove, with over 4000 contacts already made. 242 households provided with detailed advice and ongoing support from April 2007. In the first quarter of the year from April to September 2007 352 separate enquiries were dealt with.</p>					
HCOP 2	Reduce premature mortality rates	Reduce mortality rates from circulatory diseases in under 75s	90 per 100,000			89 per 100,000
	<p>Current performance is 115 per 100,000. Haringey Strategic Partnership have ownership of delivering a reduction in CVD mortality through the implementation of the Life Expectancy Action Plan. Targets around increased physical activity and stop smoking are included in the LAA and are HCOP 5 and HCOP 4 respectively.</p> <p>The main actions that are being taken to recover in the short term are related to secondary prevention interventions in primary care and North London work to provide optimal secondary and tertiary care.</p> <p>PCT specific action includes work with practices to ensure that 'CVD at risk' registers are in place within each practice and that these are being used to call patients for review. This includes the performance management of practices who do not have registers and the provision of comparative information on target achievement to all practices. A data set for developing CVD 'at risk' practice registers is</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
	<p>being piloted in practices in Haringey and this work is informing the local enhanced service to support PCT wide implementation.</p> <p>Performance management of practices on QOF targets including:</p> <ul style="list-style-type: none"> • Percentage of CHD patients meeting blood pressure targets • Percentage of CHD patients meeting cholesterol targets • Percentage of hypertension patients meeting blood pressure targets. <p>Local hypertension guidelines have been agreed and targeted work is being undertaken to launch these along with the sector wide CVD prevention guidelines.</p> <ul style="list-style-type: none"> • The main actions that are being taken to recover in the longer term are related to primary prevention initiatives that also address the inequalities in Haringey. • Expansion of the physical activity referral scheme for people at high risk. • Healthier eating is actively promoted in geographical areas of high deprivation via a range of health promotion, education and training programmes. • Food Standards Agency project to assist people from BME groups living in the East of the Borough make long-term behavioural changes in salt consumption in the home. • Implementation of obesity strategy, an obesity care pathway for clinicians is now drafted. • The Phase 4 exercise programme has been implemented across the borough for people with established coronary disease • Development of Expert Patient Programme for Greek/Turkish speakers and cardiac rehabilitation programme. 					
HCOP 3	Reduce premature mortality rates	Reduce health inequalities between most deprived neighbourhoods and district average	This target is to be met through indicators HCOP 4,5,10 and CYP 3			

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
	Please refer to HCOP ,5,10 and CYP 3					
HCOP 4	Reduce premature mortality rates	Increase number of smoking quitters in N17	240		Amber	240 (270 including stretch)
	<p>Performance in quarter1 exceeded the target significantly (48 quitters against a target of 33). Only partial data is available for quarter 2 (currently 21) as clients will still be receiving treatment until the beginning of November. Final data submission for quarter 2 is at the end of November, when clinics will have been completed and all data has been collected. It is expected that there will be a higher number of smoking quitters in the second half of the year as the various projects progress. The following activity has been undertaken to deliver this target:</p> <ul style="list-style-type: none"> • Stop smoking advisor and community advisors have been recruited and are undergoing relevant training. Once their level 3 training is complete the new worker will be provided additional mentoring through facilitators • An assessment of the number of community advisors who have received level one and two training within N17 area has commenced. Active advisors are being contacted to ensure referral pathways are in place • A new clinic is being planned and advertised for. A scoping exercise of the N17 area has identified suitable venues to deliver clinics from. New clinic will be operational from quarter four and this will increase access to level 3 services within the N17 area • Targeted marketing has been undertaken to publicise clinics including mail shots, leaflets and local advertising • A number of businesses have been contacted to promote and deliver the workplace in-house advisor treatment service • Smoke Free Homes project is underway and going well and good links have been made with children's centres within the area 					
HCOP 5	Reduce premature mortality rates	Increase proportion of adults undertaking physical activity	22.9%		Green	22.9%
	<p>There is no update on the Active People Survey, however, proxy measures show encouraging signs with leisure centre usage on target for 1.18m user visits for 2007/8 up 4% on 2006/7; and Active Card Memberships are up 11.5% against target at 8,433. The Active Participation Survey is to be conducted annually from October 2008.</p> <p>The areas of work outlined below contribute towards the key actions to deliver on the target led by John Morris (Recreation Services,</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
	<p>LBH).</p> <p>Department of Health (Pilot) Physical Activity Care Pathway 12-month pilot in a small number of GP practices in London (including one Haringey practice) to test the potential of a physical activity care pathway, which aims to improve patient's levels of physical activity and their overall health outcomes as a result. The pilot gives information about the feasibility of this care pathway model in general practice, influencing its roll-out at a national level. The pathway incorporates the use of the General Practice Physical Activity Questionnaire (GPPAQ) to assist in identifying adult patients who would benefit from increased physical activity.</p> <p>Obesity Care Pathway The adult obesity care pathway has been developed in partnership with five boroughs in the North Central London Sector. It has been developed as an appropriate tool to help guide health professionals who come into contact with patients of varying levels of overweight and obesity and is in line with the latest evidence based practice published by The National Institute for Health and Clinical Excellence (NICE) in December 2006. The pathway incorporates advice giving in the area of physical activity.</p> <p>Obesity Strategy This strategy is currently in draft form and sets out actions to prevent overweight and obesity developing in the community and to manage existing cases, including actions around physical activity.</p> <p>Workplace Physical Activity HTPCT has a draft Workplace Physical Activity Policy which aims to promote and encourage employee participation in regular moderate intensity physical activity, in addition to demonstrating the PCT's commitment to improving /maintaining the health of the workforce. A Public Health Officer has a work remit to work with outside organisations on this agenda.</p> <p>National Primary Care Pedometer Loan Scheme The aim of the programme is to increase levels of walking in sedentary, hard to reach and 'at risk' groups through the loan of pedometers in general practice. The Scheme also aims to increase usage of the pedometers across the NHS as a motivational tool within the context of a brief physical activity intervention in primary care, and to raise awareness of the Chief Medical Officers 5 x 30 physical activity recommendation.</p> <p>Motivational interviewing (behaviour change) training A 2-day evidence based training course for health professionals and those working in counselling/advisory roles has been developed to address the issues of health behaviour change, e.g. Physical activity. The training aims to increase confidence in participants' skills in</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
	<p>assisting patients/clients considering change.</p> <p>Physical Activity Promotion Training The training is for health professionals and those working in counselling/ advisory roles. The training aims to increase knowledge and awareness of the benefits and recommendations for physical activity and to introduce health professionals to the General Practice Physical Activity Questionnaire to assist them in identifying inactive patients.</p> <p>Existing Physical Activity Programmes A range of programmes have been developed including:-</p> <ul style="list-style-type: none"> • Phase IV Cardiac Rehabilitation programme for people with established Coronary Heart Disease (CHD) • NRF project – ‘Active for Life’ Physical Activity Referral Scheme for people with established CVD or who are at high risk of developing CVD • NRF project – Volunteer-led ‘Walk Your Way to Health’ programme to encourage people to walk more in their local communities • NRF project – ‘Watch It’ (community-based childhood obesity programme for very overweight children and their families) <p>Volunteer Walk Leader Training The HTPCT provide a one-day training course to equip lay people with the skills to lead walks in their local community.</p> <p>Health for Haringey Health for Haringey provides healthy living activities, tailored exercise programmes, social support and health information to some of the most socially excluded and vulnerable people in Haringey. The programme provides opportunities to improve health and lifestyle choices and supports community groups in developing healthy living activities.</p>					
HCOP 6	Supporting people	Reduction of housing related discharges from hospital	15			10
	<p>Work with Housing has clarified process for Choice Based Lettings for Mental Health service users. Actively supporting service users to participate in the bidding process. Delayed transfers of care related to housing / access to supported housing are continually monitored. The most recent data suggests that there has been an improvement. From April to September there have been 10 cases of delayed transfer of care. This should improve further when mental health service users begin to access property through Choice based lettings as it will create vacancies in Supported Housing Schemes. Reconfiguration of mental health supporting people sector continues, with the</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
	tender documentation in development. This will enable the sector to deliver more 24/7 high support schemes. Tendering process will begin in 2008 and aim to have contracts let in the summer of 2008.					
HCOP 7	Supporting people	Increase % of vulnerable single people supported to live independently	380 cases excepted as homeless			150 cases prevented
	Awaiting informing					
HCOP 8	Increase choice and control	Improve access to a range of day opportunities for older people by: (A) increasing number of volunteers provided	76			84
		(B) Increasing number of older people attending day opportunities	576			580
Awaiting information Through Age Concern Out and About Befriending project: = 115 volunteers involved so far out of an annual target 240, 418 visits to older people made by volunteers out of an annual target of 960, 666 phone calls made to isolated older people out of an annual target 600.						
HCOP 9	Increase choice and control	Increase number of breaks received by carers	13,000	□ ↑ □	Green	13,386
Good progress has been made against 07/08 target for number of carers breaks, with 7407 carers breaks (excludes LD) in the period April – September 07. The following key actions are being undertaken to address support provided to carers: Increasing the number of separate carers assessments - 424 individual carer assessments Apr.-Sept.'07 (232 in same period last year). Option of carer assessment with cared for has been removed from Framework and Rapid Response now undertaking carer assessments;						

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
	<p>Increase number of assessments of 'hidden' carers, through voluntary sector - 28 assessments of 'hidden carers' (Apr.-Sept.'07);</p> <p>Increase capacity to undertake separate carer assessments – issue of capacity to undertake carer assessments is being considered as part of carers' commissioning strategy (in development). Commissioning team newly established within Strategic Services division; carer assessment training for student social workers is programmed for September '07 intake, with individual briefings occurring in the meantime. Also carer assessment training for community care officers is planned for in November 07;</p> <p>Implement flexible carers services and carers direct payments - <i>Flexible carers' services</i> established and devolved to teams from 1.10.'07. Number of breaks (vis a vis other carers' services) funded from newly aligned budget is 216 carer breaks Apr.-Sept.'07 compared with 129 in same period last year.</p> <p>Through the BME carers project commissioned by Wellbeing partnership, an annual calendar of monthly support group meetings has been produced and distributed widely to all Carers. So far 5 of 12 Support Group meetings have taken place, 326 people in total have attended group support meetings including Annual Conference (25 in April, 39 in May, 103 in June, 41 in July and 118 in August).</p>					
HCOP 10	Achieve economic wellbeing	Improve living conditions by:	200			
		(1) Decreasing tonnage of carbon emitted		↑ □ □		
		(2a) Older people permanently admitted into residential care	131	→	Green	165 (155) with stretch
		(2b) Vulnerable adults admitted permanently into nursing care	34	□ ↑ □	Green	40 (35) with stretch
	(3) Decrease number of accidental fires	234	→	Green	242 (230) with stretch	
	<p>The tonnage of carbon not released into the atmosphere</p> <p>As at September '07 the number of homes which received energy efficiency measures (736) exceeds the number achieved in the whole of 2006/07. This is also the case for the number of private sector non-decent homes made decent, 138 in the year to September compared with 109 in 2006/07. Our contractor has not as yet provided a conversion between energy efficiency measures and reduction in</p>					

Haringey Strategic Partnership - Local Area Agreement Outcomes Framework Review Table

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Healthier Communities and Older People Block						
	carbon emissions. This is expected to be available at the end of the year and we are therefore unable to make a confident assessment against this target.					
	<p>Number of older people and vulnerable adults permanently admitted into residential and nursing care. Latest data for July and August shows forecasted performance exceeding 06/07 performance and meeting the 2007/08 target. However monthly numbers are variable and we will continue to monitor progress in this area closely.</p> <p>Number of accidental dwelling fires There have been 113 accidental fires in the year from April to September '07. This performance is better than the same period in 2006 when there were 115 fires. If the current trend is maintained the target of 242 fires (230 with stretch) will be met in 2007/08. The main delivery mechanism for this outcome is the safety and comfort in the home project, which delivers energy efficiency and security measures to homes occupied by vulnerable people. The project supports the wider Council obligation of achieving decent homes within the borough. The project specifically targets private sector homes and has focussed on thermal comfort measures as it is reported that almost 60-70% of homes in the private sector fail the decent homes standard due to lack of thermal comfort. The proactive based delivery method of the project targets vulnerable residents on a street by street basis using publicity and door knocking. The project also uses intelligence led address lists obtained from council service partners to specifically invite client groups to partake in the initiative. The project has also designed and implemented an electronic referral form which is sited and clearly signposted on the councils housing web page. The form can be completed by members of the public and Haringey staff and will be automatically sent to the partner organisation they wish to contact. Age Concern, the Fire Brigade and the thermal comfort team have received referrals via this method. The project also holds regular publicity events to promote their services. The next event is due in November at the Chestnut Centre in St Anne's and is being held in partnership with the NRF Fuel Poverty Officer.</p> To date a total of 736 properties have received energy efficiency measures and a total of 138 homes that were non decent due to a lack of thermal comfort have been brought up to the decent homes standard. The number of Home Fire checks carried out by the Fire Brigade between April – September is 372, and the number of Home Safety Audits carried out by Age Concern since recently recruiting a part time handy person is 9 with a further 19 handy person jobs resulting from this.					

Haringey Strategic Partnership - Local Area Agreement Mid Year Report

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
Economic Development Block						
ED 1	Increase employment	2% reduction in overall benefit claim rate for NRF wards	24.5% (May 05)	□↑□	Red	22.5%
<p>Although performance in relation to the LAA mandatory outcome has deteriorated since the baseline period of May 2005, it should be noted that national performance has suffered a similar deterioration. More recent data has shown a decrease in Haringey's overall benefit claim rate that will be hopefully reflected when the May 2007 data is released in November.</p> <p>Supplementary data from the Annual Population Survey show a 4.2 percentage point increase in Haringey's employment rate between 2004/05 and 2005/06. Over the same period the gap between the borough and national averages narrowed by 4.5 percentage points.</p> <p>Work to deliver this target includes the Haringey Guarantee (see commentary on ED4) and mainstream JCP provision such as the New Deal and Employment Zones.</p>						
ED 2	Increase employment	2% reduction in overall benefits claim rate for wards with worst labour market position	10.4% (May 07)	□↑□	Red	8.4%
See commentary on ED 1						
ED 3	Increase Enterprise	New VAT registrations in Haringey	4.7 (May 05)	↓	Amber	5.1
Although performance has slipped in the past year, Haringey's performance still remains significantly above the national and 91 NRF authorities' averages.						
ED 4	Worklessness	People from priority neighbourhoods helped into sustained work	JSA 0 Lone parents and adult carers	↑	Amber	0

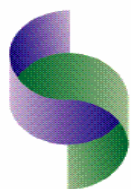
Haringey Strategic Partnership - Local Area Agreement Mid Year Report

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
						<p>The first set of performance data for the worklessness stretch targets will be available by the end of October. Performance data for the Haringey Guarantee shows that since its inception in April 2006, over 1,000 people have been engaged with the programme and 149 people have entered into sustained employment. To increase capacity to develop robust pathways to employment within the Haringey Guarantee, four new projects have been added, making 10 projects in total. A summary of these projects is below:</p> <ul style="list-style-type: none"> • Moving Forward – This project is run by Positive Employment and is based on an outreach service at CoNEL, run in partnership with the college’s Careers Advice Centre, that helps students up to the age of 25 find part-time employment. The project aims to engage and support 200 students, refer 25 onto further education and assist at least 25 into sustainable employment. • Work Placements for Employment – This project is led by the North London Partnership Consortium (NLPC), in partnership with the Haringey Association of Voluntary and Community Organisations (HAVCO) and Keeping It Simple (KIS) training, and aims to help people into work and voluntary placements as a means of gaining full-time employment. The project aims to engage 150 beneficiaries, place 50 residents into volunteering opportunities and 100 into work placements with at least 30 progressing into sustainable employment. • Working For Health – This project is led by the Haringey Teaching Primary Care Trust (HTPCT), in conjunction with the charity Tomorrow’s People, and is focused on people with poor health and on IB. The project offers outreach facilities in a number of General Practitioner (GP) surgeries in the borough as well as the physiotherapy clinic at St Ann’s hospital. The project aims to engage 150 residents and support 30 into sustainable employment. • Employment Action Network – This project is run by Haringey Council’s Neighbourhood Management team and is aimed at disadvantaged groups including people claiming working age benefits and lone parents. The project runs a resource centre at Northumberland Park where people can access employment support. The project aims to support at least 25 residents into sustainable employment • Haringey At Work – This project is run by Talent At Work, a local recruitment company, and is the main jobs brokerage arm of the Haringey Guarantee. Talent At Work also works with a range of local employers to determine their recruitment needs and suitably matches candidates to these positions through tailored one-to-one support and advice. The project aims to engage and support 150 residents and support at least 60 of those into sustainable employment. • Tackling Worklessness – This project is run by Northumberland Park Community School, in partnership with the Haringey Education Business Partnership, CoNEL, KIS training and Connexions, and is aimed at increasing the scope of vocational subjects and retention

Haringey Strategic Partnership - Local Area Agreement Mid Year Report

LAA ref No:	Outcome	Indicator	06/07 Baselines	Trend	Progress to Target	07/08 Target
	<p>rates for those year 11 (15/16 year olds) students who are most in danger of becoming workless. The aim is for 250 students to be engaged on the programme with 213 gaining an NVQ level 2 qualification (85 per cent pass rate), 192 progressing to further education and 40 to be engaged on an enhanced information advice and guidance (IAG) programme leading to an NVQ qualification and the completion of a vocational training scheme.</p> <ul style="list-style-type: none"> • Crèche at KIS project – This project is run by KIS training and is targeted at unemployed lone parents to train for the National Certificate of Further Education (NCFE) accredited NVQ Level 2 equivalent Social Care Industry qualification. The project aims to engage 30 beneficiaries for IAG and on the training programme, of which at least 24 will gain the NCFE qualification. As part of the course 30 work placements will be arranged and 15 sustained jobs will be secured. • Ready Steady Work – This project is delivered by Artikal Films and is aimed at helping long-term workless residents to access employment in the film industry through specific and tailored training and work placements. The project aims to engage 6 beneficiaries, arrange for all 6 to complete 2 work placements and place all 6 into sustained employment. • Employment Support Programme – This project is led by Wood Green Town Centre Management and Aidevian Consultancy and will support beneficiaries to access security related employment through the completion of Security Industry Authority (SIA) accredited training courses and assistance with completing SIA application courses for employment. The project aims to deliver training and IAG to 100 beneficiaries with a minimum of 75 gaining the SIA certificate and 30 gaining sustainable employment. • Pre-volunteering – This project, which is led by 5E Ltd, forms part of an LDA pilot programme to test out new approaches to recruiting and training volunteering in advance of the 2012 Olympic Games. The project provides specialist outreach, personal development and vocational training for 50 Haringey residents who will achieve accredited Level 1 qualifications in volunteering accompanied by tailored high quality mentoring, impartial IAG, and volunteering/employability actions. 					
ED 5	Worklessness	Residents on IB helped into work of 16 hours or more for 13 weeks	0	→	Red	0
	See commentary on ED 4					

DRAFT



HARINGEY STRATEGIC PARTNERSHIP

NEW STYLE LOCAL AREA AGREEMENT 2008/9

Report Author: Zena Brabazon, Head of Corporate Partnerships

Date: 13 November 2007

1. Purpose

- 1.1 This report informs The HSP on the most recent developments in the 'new style' Local Area Agreements (LAAs) and sets out some initial actions and steps for the Partnership to take as it prepares for negotiating and subsequent implementation and delivery of Haringey's new-style LAA.

2. Recommendations

2.1 That the Partnership notes the arrangements for the new style LAA, the timetable for completion and the move to area based grant and more extensive pooled funding

2.2 That the HSP Performance Management Group oversees the development of the new LAA and will meet more frequently as required.

2.3 That officers supporting the thematic partnerships begin drafting text to update the Haringey 'story' in line with the Sustainable Community Strategy themes to inform the detailed work and priority setting for the new LAA.

2.4 That the thematic boards review their priorities and current funded against the emerging priorities and outcomes and that the PMG works with the thematic board chairs to ensure there is a joined-up and holistic approach to developing the new LAA

2.5 That officers produce brief guidance for thematic partnerships to assist them in doing this.

3. Background

- 3.1 Haringey partners signed a Local Area Agreement with central government in March 2007 as a third round authority, due to run for three years until 2010/11. The Local Government White Paper, Strong and Prosperous Communities published in October last year placed a high priority on partnership working with a strengthened role for local strategic partnerships as place shapers.
- 3.2 Supporting this aspiration for greater partnership working at local level is the development of a new style LAA, underpinned by a strengthened performance framework for local authorities and their partners with fewer central targets and reporting systems; more freedom in spending decisions with the removal of ring-fenced grants. In addition the Local Government and Public Involvement in Health Bill will place a statutory duty on named partners to co-operate with the authority in developing the LAA. In this new model, the new LAA becomes the primary mechanism for agreeing improvement targets between central government, the local authority and partners. This in turn needs to be based on a common understanding amongst all partners of national, regional and local priorities.

As a whole, this approach reflects the greater importance Government is now placing on outcomes focused planning and delivery on the ground. The changed funding arrangements for 2008/9 and beyond make this approach explicit and mean that all local strategic partnerships have to negotiate a new agreement.

4.00 CURRENT NATIONAL POSITION – OVERVIEW

- 4.1 The Local Government and Public Involvement Act gives effect to a number of legislative changes which can strengthen partnership working. The Comprehensive Spending Review 07 (CSR07) now published, underpins the new LAA framework, as Government is pooling 39 disparate and separate funding streams into a new **Area Based Grant** (ASB) for partnerships to allocate. These are listed as appendix A.
- 4.2 In line with this more holistic approach which gives freedoms and flexibilities for local decision making, the CSR 07 also sets out the 198 National Indicators which are their key measures, and **from which** local partnerships can select and agree up to 35 (plus 16 DCSF targets) for their locality, based on their local circumstances. These are attached as Appendix B.
- 4.3 In pooling the funding and reshaping the performance framework, the government has an expectation that local partnerships can work to their agreed joint outcomes, allocate the funding to do this, meeting local needs and transforming services as necessary. From 2008/9 the link between LAAs and particular funding streams is broken, removing specific funding for specific targets and specific LAA grants. In combining the funding there is an even stronger imperative on partnerships to plan and work together. This forms the basis for the new style LAA which must be ready for implementation by June 2008. The new performance framework will be fully effective from April 2009.

- 4.4 As mentioned above in paragraph 4.1 the funding regime is changing. The Neighbourhood Renewal Funding (NRF) and Safer and Stronger Communities Fund (SSCF) both end in March 2008. A new fund – the Working Neighbourhoods Fund is created, but indications are that this will be more targeted at key areas having the highest levels of neighbourhood deprivation, with a focus on worklessness and reducing economic inactivity.

From April 2009 the Comprehensive Performance Assessment (CPA) will be replaced by the Comprehensive Area Assessment (CAA). The CAA will be the main mechanism through which LAA performance will be managed and focus on all 198 indicators. A critical element of the new CAA will be the *area risk assessment* which 'will hold members of the local strategic partnership jointly to account for their impact on the priority outcomes for local people, as set out in the Local Area Agreement. (Gareth Davies, Audit Commission)'. This new CAA will

- be citizen/outcome focused
- reflect citizen and community perspectives and experience,
- take into account the views of more vulnerable and concerns of more vulnerable members of local communities.

Local perceptions of services and service delivery will form part of the assessment.

5.0 PREPARING FOR THE NEW LAA

- 5.1 Communities and Local Government issued the first of two part guidance on developing the new LAA in September. The guidance reinforces that the LAA is the delivery plan for the Sustainable Community Strategy (SCS). In developing and negotiating the LAA there are four essential elements to success:

- **The story of the place** – a Sustainable Community Strategy which tells “the story of the place”: where an area has come from, where it is at, and where it wants to be. The story or ‘narrative’ should be evidence based - ***‘it is vital that the story itself demonstrates how it has been developed by a thorough and active engagement of the community. More generally central departments and their ministers will view the local story as an essential part of the evidence of delivery/performance’.*** (LAA Guidance 2007)
- **Identifying priorities** – the “story of the place” should be the foundation for identifying priorities for the partnership and is linked to *vision, ambition and outcomes*.
- **Involving councillors** – improving the role of local councillors is described as fundamental to making the LAA a document that genuinely sets a vision and is not just a technical exercise for officers. The guidance advises how councillors can be involved in driving the vision through drawing on their local knowledge; building on neighbourhood arrangements and community leadership to shape

priorities; having a political dimension to priority setting; leadership in the partnership and its thematic boards and scrutiny of the partnership and its delivery.

- **Relationship with GoL** – GoL act as a bridge between central and local government - both informing and feeding back government and local views on priorities to inform the national picture. It follows that agreeing a clear way forward with Government office which clarifies roles before starting negotiations will enhance the process and assist in resolving conflicts.

6.0 Implications and next steps for the Haringey Strategic Partnership

6.1.1 The Partnership has made significant progress in preparing for the new LAA. The SCS is launched, and following the HSP Seminar of June 29, the Partnership has begun identifying its top priorities which set the context for confirming our final 35 key indicators. The first draft of these has also been aligned to Community Strategy priorities, retaining the vital connection to the Community Strategy as the partnership's overarching plan. The positive meeting between the PMG/LAA Partnership Group and GOL on 14 September means that the HSP is on track in developing our new style LAA with our 35 priorities well-received as a starting point for the LAA negotiations. But there is significant work ahead for the Partnership in refining these and settling on the eventual list of priorities and targets which will drive the projects and activities to achieve outcomes.

6.1.2 This work provides the foundation for developing our '**Haringey story**'. GOL has advised that the narrative is central in providing the sense of place, which must then be underpinned by evidence and current data and that a first draft should be ready for early December.

6.1.3 All thematic boards have begun discussing their key priorities which should feed into the process. To prepare the narrative, it is proposed that officers supporting the thematic partnerships begin drafting text to follow Community Strategy priorities, and to which can be added illustrative local case studies and stories which link data and research evidence to experience. Officers have prepared a timeline (Appendix C) to ensure the Partnership remains on course, and that we undertake all the necessary tasks to support the negotiations and development of the new LAA between now and April 2008.

6.1.4 Thematic Board Chairs have a critical role to play in supporting this process, reviewing their priorities and whether current projects funded through their boards can achieve the outcomes for the new LAA. This is even more important with pooled funding commencing in April 2008 with no clear guarantee that all current projects and activities will be funded or can be sustained. It is suggested that the PMG oversees this process and that they work with Thematic Board chairs to ensure there is a joined up approach to developing the new LAA.

- 6.1.5 There are longer term issues which the Partnership also needs to address in relation to these changes. Would the HSP want to move towards commissioning projects which reflect these priorities and maximise partnership working? How does this impact on resources across the themes? Subject to the Partnership and the PMG's agreement officers could produce some brief guidance for thematic partnerships which could assist them in doing this.
- 7.0 Director of Finance comments:
- 7.1 The Director of Finance would draw attention to the fact that the actual level of LAA grant for the HSP in 2008/09 – 2010/11 is not yet known and will probably not be announced until middle of November or early December. There is a commitment from Government to mainstream £5bn ring-fenced/specific grants from 2008/09 however it is not yet clear whether they will come through the new Area Based Grant or move into Revenue Support Grant.
- 7.2 The HSP Members should also note the possible impact on existing programmes and activities currently funded by key LAA grants such as NRF/SSCF when developing the new LAA with GoL. Particular attention should be given to the issue of managing any redirection of funding and the impact this may have on customer perception and on-going work programmes. Given the over-arching message driving the new LAA is one of prioritising partnership working and a strengthened role for the local strategic partnership as place shapers and delivering key local outcomes, it is important that the HSP gives due consideration to sufficiently resourcing effective working and communication across the Partnership to ensure that agreed outcomes are delivered and value for money is achieved.

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CSR07: Grants to be delivered via Revenue Support Grant

Access and Systems Capacity
 Delayed Discharges
 Children's Services
 Waste Performance and Efficiency

CSR07: Grants to be delivered via Area Based Grant

A comprehensive list will be published at the time of the provisional local government finance settlement. However, Area Based Grant will include, as a minimum, the following grants. In addition, CLG aim to include Supporting People programme grant from 2009/10, dependent on pilots in 2008/09 not raising serious concerns, and DCSF aim to include Contact Point (formerly Sharing IS Index) from 2010/11.

14-19 Flexible Funding Pot	DSCF
Adult Social Care Workforce (formerly HRDS and NTS)	DH
Aggregates Levy Sustainability Fund	Defra
Care Matters White Paper	DCSF
Carers	DH
Child and Adolescent Mental Health Services	DH
Children's Social Care Workforce (formerly HRDS and NTS)	DCSF
Children's Fund	DCSF
Choice Advisers	DCSF
Cohesion	CLG
Connexions	DCSF
Crime Reduction, Drugs Strategy and Anti Social Behaviour	HO
Detrunking	DfT
Education Health Partnerships	DCSF
Extended Rights to Free Transport	DCSF
Extended Schools Start Up Costs	DCSF
Local Enterprise Growth Initiative	CLG
Local Involvement Networks	DH
Mental Capacity Act and Independent Mental Capacity Advocate Service	DH
Mental Health	DH
Positive Activities for Young People	DCSF
Preserved Rights	DH
Secondary National Strategy – Behaviour and Attendance	DCSF
Secondary National Strategy – Central Coordination	DCSF
Preventing Extremism	CLG
Primary National Strategy – Central Coordination	DCSF
Respect	HO
Road Safety Grant	DfT
Rural Bus Subsidy	DfT
School Development Grant (Local Authority element)	DCSF
School Improvement Partners	DCSF
School Intervention Grant	DCSF
School Travel Advisers	DCSF
Sea Fisheries Committee	Defra
Stronger Safer Communities Fund	CLG

Supporting People Administration	CLG
Sustainable Travel General Duty	DCSF
Teenage Pregnancy	DCSF
Working Neighbourhoods Fund (replaces Neighbourhood Renewal Fund)	CLG

Appendix B

The National Outcome and Indicator Set

Stronger communities

- NI 1 % of people who believe people from different backgrounds get on well together in their local area PSA 21
- NI 2 % of people who feel that they belong to their neighbourhood PSA 21
- NI 3 Civic participation in the local area PSA 15
- NI 4 % of people who feel they can influence decisions in their locality PSA 21
- NI 5 Overall/general satisfaction with local area CLG DSO
- NI 6 Participation in regular volunteering CO DSO
- NI 7 Environment for a thriving third sector CO DSO
- NI 8 Adult participation in sport DCMS DSO
- NI 9 Use of public libraries DCMS DSO
- NI 10 Visits to museums or galleries DCMS DSO
- NI 11 Engagement in the arts DCMS DSO
- NI 12 Refused and deferred Houses in Multiple Occupation (HMO) license applications leading to immigration enforcement activity HO DSO
- NI 13 Migrants English language skills and knowledge HO DSO
- NI 14 Avoidable contact: The average number, of customer contacts per received customer request

Safer communities

- NI 15 Serious violent crime rate PSA 23
- NI 16 Serious acquisitive crime rate PSA 23
- NI 17 Perceptions of anti-social behaviour PSA 23
- NI 18 Adult re-offending rates for those under probation supervision PSA 23
- NI 19 Rate of proven re-offending by young offenders PSA 23
- NI 20 Assault with injury crime rate PSA 25
- NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police PSA 23
- NI 22 Perceptions of parents taking responsibility for the behaviour of their children in the area HO DSO
- NI 23 Perceptions that people in the area treat one another with respect and dignity HO DSO
- NI 24 Satisfaction with the way the police and local council dealt with antisocial behaviour HO DSO
- NI 25 Satisfaction of different groups with the way the police and local council dealt with anti-social behaviour HO DSO
- NI 26 Specialist support to victims of a serious sexual offence PSA 23
- NI 27 Understanding of local concerns about anti-social behaviour and crime by the local council and police HO DSO
- NI 28 Serious knife crime rate HO DSO
- NI 29 Gun crime rate PSA 23

The New Performance Framework for Local Authorities & Local Authority Partnerships

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Safer communities

(continued)

- NI 30 Re-offending rate of prolific and priority offenders HO DSO
- NI 31 Re-offending rate of registered sex offenders PSA 23

- NI 32 Repeat incidents of domestic violence PSA 23
 - NI 33 Arson incidents HO DSO
 - NI 34 Domestic violence – murder PSA 23
 - NI 35 Building resilience to violent extremism PSA 26
 - NI 36 Protection against terrorist attack PSA 26
 - NI 37 Awareness of civil protection arrangements in the local area CO DSO
 - NI 38 Drug-related (Class A) offending rate PSA 25
 - NI 39 Alcohol-harm related hospital admission rates PSA 25
 - NI 40 Drug users in effective treatment PSA 25
 - NI 41 Perceptions of drunk or rowdy behaviour as a problem PSA 25
 - NI 42 Perceptions of drug use or drug dealing as a problem PSA 25
 - NI 43 Young people within the Youth Justice System receiving a conviction in court who are sentenced to custody MoJ DSO
 - NI 44 Ethnic composition of offenders on Youth Justice System disposals MoJ DSO
 - NI 45 Young offenders engagement in suitable education, employment or training MoJ DSO
 - NI 46 Young offenders access to suitable accommodation MoJ DSO
 - NI 47 People killed or seriously injured in road traffic accidents DfT DSO
 - NI 48 Children killed or seriously injured in road traffic accidents DfT DSO
 - NI 49 Number of primary fires and related fatalities and non-fatal casualties, excluding precautionary checks CLG DSO
- Children & Young People**
Be Healthy
- NI 50 Emotional health of children PSA 12
 - NI 51 Effectiveness of child and adolescent mental health (CAMHs) services DCSF DSO
 - NI 52 Take up of school lunches PSA 12
 - NI 53 Prevalence of breastfeeding at 6 – 8 weeks from birth PSA 12
 - NI 54 Services for disabled children PSA 12
 - NI 55 Obesity among primary school age children in Reception Year DCSF DSO
 - NI 56 Obesity among primary school age children in Year 6 DCSF DSO
 - NI 57 Children and young people’s participation in high-quality PE and sport DCSF DSO
 - NI 58 Emotional and behavioural health of children in care DCSF DSO

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The National Outcome and Indicator Set

Children & Young People

(continued)

Stay Safe

- NI 59 Initial assessments for children’s social care carried out within 7 working days of referral DCSF DSO
- NI 60 Core assessments for children’s social care that were carried out within 35 working days of their commencement DCSF DSO
- NI 61 Stability of looked after children adopted following an agency decision that the child should be placed for adoption DCSF DSO
- NI 62 Stability of placements of looked after children: number of moves DCSF DSO
- NI 63 Stability of placements of looked after children: length of placement DCSF DSO
- NI 64 Child protection plans lasting 2 years or more DCSF DSO
- NI 65 Children becoming the subject of a Child Protection Plan for a second or subsequent time DCSF DSO

- NI 66 Looked after children cases which were reviewed within required timescales** DCSF DSO
- NI 67 Child protection cases which were reviewed within required timescales** DCSF DSO
- NI 68 Referrals to children's social care going on to initial assessment** DCSF DSO
- NI 69 Children who have experienced bullying** DCSF DSO
- NI 70 Hospital admissions caused by unintentional and deliberate injuries to children and young people** DCSF DSO
- NI 71 Children who have run away from home/care overnight** DCSF DSO
- Enjoy and Achieve***
- NI 72 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy** PSA 10
- NI 73 Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold)** PSA 10
- NI 74 Achievement at level 5 or above in both English and Maths at Key Stage 3 (Threshold)** PSA 10
- NI 75 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold)** PSA 10
- NI 76 Achievement at level 4 or above in both English and Maths at KS2 (Floor)** DCSF DSO
- NI 77 Achievement at level 5 or above in both English and Maths at KS3 (Floor)** DCSF DSO
- NI 78 Achievement of 5 or more A*-C grades at GCSE and equivalent including GCSEs in English and Maths (Floor)** PSA 10
- NI 79 Achievement of a Level 2 qualification by the age of 19** PSA 10
- NI 80 Achievement of a Level 3 qualification by the age of 19** PSA 10
- NI 81 Inequality gap in the achievement of a Level 3 qualification by the age of 19** DCSF DSO
- NI 82 Inequality gap in the achievement of a Level 2 qualification by the age of 19** DCSF DSO

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Children & Young People

(continued)

- NI 83 Achievement at level 5 or above in Science at Key Stage 3** DCSF DSO
- NI 84 Achievement of 2 or more A*-C grades in Science GCSEs or equivalent** DCSF DSO
- NI 85 Post-16 participation in physical sciences (A Level Physics, Chemistry and Maths)** DCSF DSO
- NI 86 Secondary schools judged as having good or outstanding standards of behaviour** DCSF DSO
- NI 87 Secondary school persistent absence rate** DCSF DSO
- NI 88 Number of Extended Schools** DCSF DSO
- NI 89 Number of schools in special measures** DCSF DSO
- NI 90 Take up of 14-19 learning diplomas** DCSF DSO
- NI 91 Participation of 17 year-olds in education or training** DCSF DSO
- NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest** PSA 11
- NI 93 Progression by 2 levels in English between Key Stage 1 and Key Stage 2** PSA 11
- NI 94 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2** PSA 11

- NI 95 Progression by 2 levels in English between Key Stage 2 and Key Stage 3** PSA 11
- NI 96 Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3** PSA 11
- NI 97 Progression by 2 levels in English between Key Stage 3 and Key Stage 4** PSA 11
- NI 98 Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4** PSA 11
- NI 99 Children in care reaching level 4 in English at Key Stage 2** PSA 11
- NI 100 Children in care reaching level 4 in Maths at Key Stage 2** PSA 11
- NI 101 Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)** PSA 11
- NI 102 Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 2 and 4** PSA 11
- NI 103 Special Educational Needs – statements issued within 26 weeks** DCSF DSO
- NI 104 The Special Educational Needs (SEN)/non-SEN gap – achieving Key Stage 2 English and Maths threshold** DCSF DSO
- NI 105 The Special Educational Needs (SEN)/non-SEN gap – achieving 5 A*-C GCSE inc. English and Maths** DCSF DSO
- NI 106 Young people from low income backgrounds progressing to higher education** PSA 11
- NI 107 Key Stage 2 attainment for Black and minority ethnic groups** DCSF DSO
- NI 108 Key Stage 4 attainment for Black and minority ethnic groups** DCSF DSO
- NI 109 Number of Sure Start Children Centres** DCSF DSO

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The National Outcome and Indicator Set

Children & Young People

(continued)

Make a positive contribution

- NI 110 Young people's participation in positive activities** PSA 14
- NI 111 First time entrants to the Youth Justice System aged 10 – 17** PSA 14
- NI 112 Under 18 conception rate** PSA 14
- NI 113 Prevalence of Chlamydia in under 20 year olds** DCSF DSO
- NI 114 Rate of permanent exclusions from school** DCSF DSO
- NI 115 Substance misuse by young people** PSA 14

Economic Wellbeing

- NI 116 Proportion of children in poverty** PSA 9
- NI 117 16 to 18 year olds who are not in education, training or employment (NEET)** PSA 14
- NI 118 Take up of formal childcare by low-income working families** DWP DSO

Adult health and wellbeing

- NI 119 Self-reported measure of people's overall health and wellbeing** DH DSO
- NI 120 All-age all cause mortality rate** PSA 18
- NI 121 Mortality rate from all circulatory diseases at ages under 75** DH DSO
- NI 122 Mortality from all cancers at ages under 75** DH DSO
- NI 123 16+ current smoking rate prevalence** PSA 18
- NI 124 People with a long-term condition supported to be independent and in control of their condition** DH DSO
- NI 125 Achieving independence for older people through rehabilitation/intermediate care** PSA 18
- NI 126 Early access for women to maternity services** PSA 19
- NI 127 Self reported experience of social care users** PSA 19

NI 128 User reported measure of respect and dignity in their treatment
DH DSO

NI 129 End of life access to palliative care enabling people to choose to die at home DH DSO

NI 130 Social Care clients receiving Self Directed Support (Direct Payments and Individual Budgets) DH DSO

NI 131 Delayed transfers of care from hospitals DH DSO

NI 132 Timeliness of social care assessment DH DSO

NI 133 Timeliness of social care packages DH DSO

NI 134 The number of emergency bed days per head of weighted population
DH DSO

NI 135 Carers receiving needs assessment or review and a specific carer's service, or advice and information DH DSO

NI 136 People supported to live independently through social services (all ages) PSA 18

NI 137 Healthy life expectancy at age 65 PSA 17

NI 138 Satisfaction of people over 65 with both home and neighbourhood
PSA 17

NI 139 People over 65 who say that they receive the information, assistance and support needed to exercise choice and control to live independently
PSA 17

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**Tackling exclusion
and promoting
equality**

NI 140 Fair treatment by local services PSA 15

NI 141 Number of vulnerable people achieving independent living CLG DSO

NI 142 Number of vulnerable people who are supported to maintain independent living PSA 17

NI 143 Offenders under probation supervision living in settled and suitable accommodation at the end of their order or licence PSA 16

NI 144 Offenders under probation supervision in employment at the end of their order or licence PSA 16

NI 145 Adults with learning disabilities in settled accommodation PSA 16

NI 146 Adults with learning disabilities in employment PSA 16

NI 147 Care leavers in suitable accommodation PSA 16

NI 148 Care leavers in employment, education or training PSA 16

NI 149 Adults in contact with secondary mental health services in settled accommodation PSA 16

NI 150 Adults in contact with secondary mental health services in employment PSA 16

Local economy NI 151 Overall employment rate PSA 8

NI 152 Working age people on out of work benefits PSA 8

NI 153 Working age people claiming out of work benefits in the worst performing neighbourhoods DWP DSO

NI 154 Net additional homes provided PSA 20

NI 155 Number of affordable homes delivered (gross) PSA 20

NI 156 Number of households living in Temporary Accommodation PSA 20

NI 157 Processing of planning applications as measured against targets for 'major', 'minor' and 'other' application types CLG DSO

NI 158 % decent council homes CLG DSO

NI 159 Supply of ready to develop housing sites CLG DSO

NI 160 Local Authority tenants' satisfaction with landlord services CLG DSO

NI 161 Learners achieving a Level 1 qualification in literacy PSA 2

- NI 162 Learners achieving an Entry Level 3 qualification in numeracy PSA 2
- NI 163 Working age population qualified to at least Level 2 or higher PSA 2
- NI 164 Working age population qualified to at least Level 3 or higher PSA 2
- NI 165 Working age population qualified to at least Level 4 or higher PSA 2
- NI 166 Average earnings of employees in the area BERR DSO
- NI 167 Congestion – average journey time per mile during the morning peak
PSA 5
- NI 168 Principal roads where maintenance should be considered DfT DSO
- NI 169 Non-principal roads where maintenance should be considered DfT DSO
- NI 170 Previously developed land that has been vacant or derelict for more
than 5 years CLG DSO
- NI 171 VAT registration rate BERR DSO
- NI 172 VAT registered businesses in the area showing growth BERR DSO

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The National Outcome and Indicator Set

Local economy

(continued)

- NI 173 People falling out of work and on to incapacity benefits DWP DSO
- NI 174 Skills gaps in the current workforce reported by employers DIUS DSO
- NI 175 Access to services and facilities by public transport, walking and
cycling DfT DSO
- NI 176 Working age people with access to employment by public transport
(and other specified modes) DfT DSO
- NI 177 Local bus passenger journeys originating in the authority area DfT DSO
- NI 178 Bus services running on time DfT DSO
- NI 179 Value for money – total net value of on-going cash-releasing value for
money gains that have impacted since the start of the 2008-9 financial year
CLG DSO
- NI 180 Changes in Housing Benefit/ Council Tax Benefit entitlements within
the year DWP DSO
- NI 181 Time taken to process Housing Benefit/Council Tax Benefit new claims
and change events DWP DSO
- NI 182 Satisfaction of businesses with local authority regulation services BERR
DSO
- NI 183 Impact of local authority regulatory services on the fair trading
environment BERR DSO
- NI 184 Food establishments in the area which are broadly compliant with
food hygiene law
- Environmental
sustainability**
- NI 185 CO₂ reduction from Local Authority operations PSA 27
- NI 186 Per capita CO₂ emissions in the LA area PSA 27
- NI 187 Tackling fuel poverty – people receiving income based benefits living
in homes with a low energy efficiency rating Defra DSO
- NI 188 Adapting to climate change PSA 27
- NI 189 Flood and coastal erosion risk management Defra DSO
- NI 190 Achievement in meeting standards for the control system for animal
health Defra DSO
- NI 191 Residual household waste per head Defra DSO
- NI 192 Household waste recycled and composted Defra DSO
- NI 193 Municipal waste land filled Defra DSO
- NI 194 Level of air quality – reduction in NO_x and primary PM₁₀ emissions
through local authority's estate and operations. PSA 28
- NI 195 Improved street and environmental cleanliness (levels of graffiti, litter,
detritus and fly posting) Defra DSO

NI 196 Improved street and environmental cleanliness – fly tipping Defra DSO
NI 197 Improved local biodiversity – active management of local sites PSA 28
NI 198 Children travelling to school – mode of travel usually used DfT DSO

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Who needs to be consulted and at what stage?						
	Developing the Haringey Story		Agreeing the priorities		Agreeing the improvement targets	
	Feed into	Views on	Feed into	Views on	Feed into	Views on
Theme boards	√	√	√	√		√
HSP		√		√		
PMG				√		√
VCS	√		√			
Ward Councillors	√			√		
Scrutiny				√		
CEMB				√		?
CAB				√		?
Residents/Area Assemblies?		?		?		

Haringey Strategic Partnership (HSP) 13 November 2007

Community Link Forum (CLF) – Update Report

Background

The Partnership commissioned research for a new community engagement framework in March 2007. In May the existing Voluntary and Community Sector (VCS) representatives that are members of the main Board/Thematic structures decided that the wider voluntary and community sector should be consulted about the proposal.

The **Community Link Forum Reference Group** which consists of the HSP/Thematic Board's voluntary and community sector representatives began to meet to agree a consultation plan with the wider sector. Two approaches were agreed; Consultation Events were held and managed by the Reference Group in July 2007 and a Consultation Questionnaire was developed and distributed to 800 voluntary and community organisations, with another 150 sent to Haringey's Federation of Residents Association membership.¹

- The results from the questionnaire and consultation events have been evaluated and indicate that there is broad support for the Forum.
- The Proposal that was agreed at the HSP on 19 July 2007 included the revisions that came out of the consultation which broadly included:

- 1) Clarification of the definition of 'constituted' groups
- 2) Co-option option arrangements (to the HSP/Thematic Boards)
- 3) Amending the compulsory training/induction programme so that it is tailored to the experience and skills of representatives.

HAVCO, as the accountable body for the Forum, had to agree the budget and work programme² for the project. These documents were ratified on 13 September 2007, due to the August recess.

Progress 1 - Policy

The CLF Reference Group recognises that influencing policy is critical to the Forum's success and they have already begun to discuss key issues such as the Local Area Agreement and Neighbourhood Renewal Funding (NRF). In line with government intentions regarding community empowerment, the Forum intention is to strengthen representation at the HSP structures enabling *'more active participation in decisions and in the design, delivery and assessment of local services and policies.'*³ To

¹ See Appendix 1 & 2

² See Appendix 3

³ Taken from the Local Government Association's Action Plan for Community Empowerment: Building on Success – October 2007

achieve this effectively a community empowerment strategy must develop as a progression of community engagement.

The Community Link Forum aims to support existing and future voluntary and community HSP representatives. However, like other voluntary and community projects, funded via the Neighbourhood Renewal Fund (NRF), or whose funding is dependent on the outcome of negotiations around the LAA, funding for 2008/09 for the Community Link Forum and other projects has not yet been secured.

Issues such as the priorities for the LAA, what will replace NRF and the possible need for transitional arrangements are already on the agenda of the HSP's community and voluntary sector representatives. Representatives have identified the need to secure adequate funding for community engagement, community empowerment and other community based activities for 2008/09 and future years. Clear, transparent, effective and timetabled arrangements - for engaging HSP voluntary and community sector representatives, and the Partnership as a whole, in the LAA negotiations for 2008/09 - 2010/11 and discussions about the future of, or replacement of, the Neighbourhood Renewal Fund - need to be put in place, as soon as possible. The CLF reference group is keen to work on the refresh, prioritisation delivery and the monitoring of the LAA process.

Progress 2 – Management and Resources

In October the following full time positions were recruited to manage the Forum – the Community Link Forum Coordinator and a Project Assistant. Their primary aims are:

- To develop a Code of Conduct for CLF members
- To enable existing representatives to meet regularly and are aware of current policy
- To manage the elections for future voluntary and community representation at the Strategic Partnership/Thematic Boards
- To launch the CLF to the wider sector
- To develop a clear identity for the CLF, promoting its benefits
- To develop a training programme for voluntary and community sector representatives

The Reference Group have met regularly since May and have been involved in shaping consultations across the sector. Discussions on policy and on how best to brand the Forum (see draft logo at the top of this report) were addressed at their October meeting; a structure for networking meetings will be discussed at their next meeting scheduled for 20th November.

As part of an outreach strategy the CLF staff, have been tasked with conducting a mapping exercise to identify voluntary and community organisations, particularly those who are already engaging in existing Thematic Groups and/or Forums, ensuring that they are aware of the Forum and encourage membership.

Progress 3 - Publicity

Information about the Forum, the Forum's Agreement has been posted on the **Haringey Community Link** web portal, which is a central information hub for the public and Haringey's voluntary and community sector representatives. The web portal is being upgraded so that voluntary and community sector HSP

representatives can use the portal to e-engage with the public. In the meantime VCS policy papers, notices of HSP meetings etc are currently available.

In September the web portal was promoted through an advertisement which will remain at New River Sports Centre at White Hart Lane – this promotion will be open for 18 months.

Progress 4 – Next Steps & Election Process

A draft work plan has been considered by the reference group and the critical dates for the achievement of elections to the Forum (as noted in the report to July 07 HSP) have been incorporated. As the membership of the CLF is independent of HAVCO information and publicity documents are currently being developed to enable voluntary and community organisations to join the CLF.⁴ Meetings have already been held with the Electoral Reform Services (ERS) and an outline of the election process and schedule has been devised. The nomination process is likely to commence on 15 January 2008 with results available at noon on 21st March 2008.

⁴ See Appendix 4

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APPENDIX 1

Consultation Questionnaire Outcomes**Methodology**

The Reference group, made up of Haringey's current voluntary and community representatives on Haringey's Strategic Partnership and Thematic Boards met on 26 May 2007 where they agreed to extend the debate regarding new community engagement functions enabling the wider sector in Haringey to comment upon the proposal. The Reference Group agreed the following methods to gauge the sector's views:

- A questionnaire
- Face-to-face discussions (held twice)

A booklet was developed which provided background information about the proposed changes, and the questionnaire/programme for the consultation events formed part of the booklet. 800 booklets were posted to the sector on 8/06/07 with a return deadline of: 2/07/07 (a pre-paid envelope was enclosed in the mailing). 150 booklets were requested by Haringey's Federation of Residents Associations which was sent out to this membership during mid-June. HAVCO also posted the form onto the community web portal, reminders were sent out via HAVCO's electronic newsletter (which goes out to groups that are not on the central VCS database) and the questionnaire/booking form was promoted through HAVCO's events/training. 18 questionnaires were returned. The results are contained below.

How will the survey results be utilised:

The Reference Group will discuss the outcomes of the survey at their planning meeting prior to the consultation meetings with the sector. The outcomes from these events and the survey will be developed into a report which will go to the HSP in July.

Consultation Questionnaire - Results

Q1. What elements of the new proposal do you think are positive and could lead to effective engagement and representation within the Haringey Strategic Partnership?

Suggestions	Yes	No	Don't Know	No Response or Provided Qualitative Response Only
a. Increased representation on theme boards	34	1	0	0
b. HAVCO's co-ordination	27	0	2	3
Qualitative Responses: <i>"Funding distribution worries, sustainability, power sharing. So many issues..."</i> <i>"It is important to have a central body to co-ordinate engagement. HAVCO are the obvious organisation to fulfil this role. The more representatives the better!"</i> <i>"HSP Boards are dominated by Council and PCT officials and their preferred providers who are not representative of communities"</i> <i>"(In terms of coordination) Role of HAVCO is not feasible ref: the proposal"</i> <i>"Haringey Forum for Older People would like to know how this Community Engagement Proposal fits in with current equalities regulations in view of potential challenges especially regarding specialist areas of interest e.g. disability, gender, faith etc."</i> <i>"Both 'a' and 'b' are sound proposals"</i>				

Q2. What do you think would be key indicators of success of any new community engagement systems in the HSP?

Suggestions	Yes	No	Don't Know	No Response or Provided Qualitative Response Only
a. Participation of representatives at HSP and theme boards	27	0	1	7
b. Influence of representatives at HSP and theme boards	26	1	0	7
c. A vibrant and diverse Community Links Forum to bring together VCS opinion, skills and views	33	0	1	1
Qualitative Responses: <i>"Evidence that community involvement has led to policy changes (otherwise what's the point?)"</i> <i>"Large colourful fliers, ditto on website, phone calls, diary of dates"</i> <i>"Influence is key"</i> <i>"The communities need to feel they can influence HSP currently leaders feel"</i>				

gagged. I hope Community Link Forum will serve this purpose – A voice of the people”

“Participation leads to influencing”

“Reps participation/representation would fair less to a vibrant link forum – more inclusive”

Q3. Do you feel that the *quantity* of representatives proposed within the new system is appropriate and achievable?

Suggestions	Yes	No	Don't Know	No Response or Provided Qualitative Response Only
N/A	29	6	7	3

Qualitative Responses:

“We have not yet tested it. Hope it will yield better results. Current system is a shamble”

“Criteria for performance”

“Hard to know without knowing their full membership, e.g. five VCOs reps on a HSP of 12 would be too many, on a HSP of 60 would be too few”

“If this is generic”

“Insofar as all are kept informed of HSP’s performance – covering every VCS spectrum”.

Q4. Do you agree with the proposal to move to a position where all voluntary and community representatives of the Community Link Forum are elected into the Haringey Strategic Partnership (HSP) structures in return for dedicated support, briefing and training?

Suggestions	Yes	No	Don't Know	No Response or Provided Qualitative Response Only
N/A	33	1	1	0
Qualitative Responses: <i>"In order to make the representation effective, this is necessary"</i> <i>"Yes, we need wider representation"</i> <i>"Training is vital as there is so much material to appreciate – community education"</i> <i>"Only if they need it!"</i> <i>"The Link should nominate reps"</i> <i>"Training should be according to knowledge and experience of the candidate"</i>				

Q5. Do you agree with the idea of having a compulsory training and induction programme for all representatives of the proposed Community Link Forum?

Suggestions	Yes	No	Don't Know	Training Should be offered as a voluntary option	No Response or Provided Qualitative Response Only
N/A	28	5		1	1

Q6. Whether the Induction Programme is voluntary or compulsory for all Community Link Forum representatives, what would be the ideal length of the training programme? (e.g. 1, 2, or 3 days training? 3 days training is proposed).

Qualitative Responses: <i>"What is to be transmitted? What about CD Rom articles knowledge base? Ethnic mix all ethnic groups"</i> <i>"3 days is ok if well planned"</i> <i>"3 days is a big commitment"</i> <i>"It should be voluntary and for one day"</i>

"3 days as proposed I think is ok"

"(It should be) 3 days"

"3 days is too long for community reps. One day should be enough for experienced activists"

"3 days. Organisations employing volunteers should be given a representative/ should nominate"

"3 days training seems adequate, but follow-up training should be made available if required."

"2 days training should be okay, considering the training contents."

"2 days".

"The development of the ability to represent should not be forceful as the would be reps have to make the choice to train for effective representation at all level – 3 days training would be adequate"

"1 or 2-days but broken up"

"Flexible, depending on the wishes and needs of each organisation"

"3 days initially"

"Make training modular"

"1 day and also allow flexibility depending on skills assessment"

"Over 3-days gives more time to take in the volume of information concerned"

"Negotiable"

"2-days induction programme"

"Training will help active valuable points"

"A good week(s) training would be much needed and realistic but we need to take into consideration the needs of small groups and their full participation"

Q7. Do you agree that strategic specialist borough-wide organisations should be able to be co-opted as partners onto the HSP Theme Boards?

Suggestions	Yes	No	Don't Know	No Response or Provided Qualitative Response Only
-------------	-----	----	------------	---

N/A	26	3	6	
<p>Qualitative Responses:</p> <p><i>"The community needs all perspectives if social cohesion is to be a reality"</i></p> <p><i>"There are more representatives (being proposed) than the current representation on HSP"</i></p> <p><i>"Specialist knowledge is always important"</i></p> <p><i>"Due to the option of having additional advice, co-operation and ideas"</i></p> <p><i>"This will give more weight to decision-making as a strong voice"</i></p> <p><i>"They possess invaluable insight that can be incorporated – HSP's mission's deliberation"</i></p> <p><i>".... Specialist borough-wide organisations can then give active support to the general Community Link reps on the boards".</i></p>				

Q8. Do you feel the implementation timetable is realistic and achievable?

Suggestions	Yes	No	Don't Know	No Response or Provided Qualitative Response Only
N/A	15	6	11	0

Q.9 General Qualitative Comments:

"Very pleased to see this development"

"Make sure commitments agree on milestones not those being dictated to them. We believe ownership of plans and delivery of services produces better results"

"Too much jargon in this document"

"How are those people too busy to get involved to be informed? Newspaper, fliers, website, radio, advertising on boards, neighbourhood offices, libraries (etc)"

"No(t) many organisations are aware of this proposal. There is need for wider publicity of this consultation we need at least 50% response"

"Good discussion and comments"

"I think HAVCO CEO should be accountable to Community Link for his work on Performance Board"

"The implementation timetable should not be set in stone owing to its importance to the future of community and the voluntary sector in LBH, and show more flexibility"

"We all need time to develop the right processes, but also to network and share ideas and information generally"

"... Who represents the homeless(?) the unemployed (?) they need a voice"

Questionnaire Respondents (by organisation):

Organisation/Forum	Organisation/Forum
African Caribbean Leadership Council	Haringey Play Association
Afrikcare Ltd	Harts for Families – EPIC Trust
Beth Jacob	Hexagon Enterprise Workshop
Broadwater Farm Residents Association	Hornsey YMCA
Chaverim	Innovative Vision Organisation (IVO)
Chettle Court Rangers (Youth) FC	Interlink
Community Volunteers	ITECH

Crucial Steps	Office for Criminal Justice Reform
Greek Cypriot Women's Organisation	Pyramid Health and Social Care Association (PHASCA)
Haringey African Cultural Voluntary Organisation	Sierra Leone Family Welfare Association
Haringey Federation of Residents Association	Tiyeseke Development Association
Haringey Forum for Older People (3)	<i>Unknown – 8 Questionnaires</i>

APPENDIX 2

Evaluation of the Consultation Events

- | | | |
|----|---|-----------|
| 1. | Evaluation forms returned from morning event | 10 |
| 2. | <u>Evaluation forms returned from evening event</u> | <u>24</u> |
| | TOTAL | 34 |
3. How satisfied were delegates that they understood the issues around community engagement?
- | | | |
|------------------------------|-------------------------|----------------------------|
| A: Very satisfied. 10 | B: Satisfied. 24 | C: Not satisfied. 0 |
|------------------------------|-------------------------|----------------------------|
3. How satisfied were delegates that they were able to share their views and comments about the community engagement proposal?
- | | | |
|------------------------------|-------------------------|----------------------------|
| A: Very satisfied. 12 | B: Satisfied. 21 | C: Not satisfied. 0 |
| D: No Response. 1 | | |
4. No's of groups who thought that the proposed Community Link Forum will help to improve community engagement in Haringey
- | | | |
|----------------|--------------|-----------------------|
| Yes. 29 | No. 1 | No Response. 4 |
|----------------|--------------|-----------------------|
6. How did groups think that the proposals would help improve community engagement? (*Groups have the opportunity to select more than option*)
- | | |
|---|-----------|
| A: Central voluntary & community Forum | 22 |
| B: Bringing networks together | 26 |
| C: Improved accountability | 26 |
| D: Clearer understanding of who the voluntary and community representatives are | 14 |
| E: Other, add comment: | |
- "Need to see how it works first"*
- "We need more consultation or discussions to put further views on scrutiny continual evaluation and review..."*
- "Will more power to the people at grassroots level"*
- "It's one step forward to motivate leaders to lead a few in the direction chosen by the governing body. Social interaction and integration hopefully"*

7. Responses from organisations that felt the proposal would not improve community engagement:

"I think the Forum would be too heterogeneous and diverse to be able to work effectively"

Consultation Event Attendance List

MORNING EVENT		
No	Name	Organisation
1.	Ify ADENUGA	Crucial Steps
2.	Abdool ALLI	Haringey Forum for Older People
3.	Kamla AHLUWALIA	Haringey Forum for Older People
4.	Adolph AGBASOMU	Atlantic Support Services
5.	Abiola AJIBOLA	Harts for Families
6.	Lauritz HANSEN-BAY	Haringey Forum for Older People
7.	Ian BEEVER	Community Consultant
8.	Daniel BETTEGA	HAVCO
9.	Orlando BROWN	HAVCO
10.	Sue BROWN	Office of Criminal Justice Reform
11.	Ibilola CAMPBELL	Afrikcare
12.	Hulya DEGIRMENCIOGLU	Turkish Women's Philanthropic Association
13.	Lloyda FANUSIE	Haringey Forum for Older People
14.	Stanley HUI	HAVCO
15.	Ali JEILANI	Barawa Community Association
16.	Masudul KABIR	Tulip Mental Health Group
17.	Kiki KARATZAFERI	Greek Women's Organisation
18.	Stephen KATAYA	Tiyeseke Development Association
19.	Etta KHWAJA	African Caribbean Leadership Council
20.	Sha-Kera KING	HAVCO
21.	Martin LAHEEN	Community Volunteers
22.	Claudia MaCauley	Sierra Leone Family Welfare Association
23.	Dave MORRIS	Haringey Federation of Residents Association
24.	Martha MUKOKILI	PASCH Project
25.	Vincent OKIEMEN	HAVCO
26.	Edwin OSAMOR	Hexagon Enterprise Workshop
27.	Pamela PEMBERTON	HAVCO
28.	Faiza RIZVI	BME Carers Support Service

29.	Mark ROGERS	Circle Anglia
30.	Gloria SAFFREY	CARIS
31.	Jim SHEPLEY	Hornsey YMCA
32.	David SINGH	Broadwater Farm Residents Association
33.	Richard TAYLER	London Living Streets – Haringey Branch
34.	Pontus WESTERBERG	HAVCO

Consultation Event Attendance List

EVENING EVENT		
No	Name	Organisation
35.	Joeshph ADENUGA	ITECH
36.	Maureen DEWAR	Haringey Forum for Older People
37.	Ian BEEVER	Community Consultant
38.	Clara GOTTLIEB	Beth Jacob Service
39.	Errol HINES	Southbank Enterprise Agency
40.	Stanley HUI	HAVCO
41.	Sha-Kera KING	HAVCO
42.	Shulamis LEVY	Chaverim
43.	Martha OSAMOR	F.A.P.O
44.	Damin MARTINS	Masets Education Service
45.	Pat PASSLEY	Paralegal Charity
46.	Lizzy PAUL	Yaweh Youth & Parents
47.	Pamela PEMBERTON	HAVCO
48.	Julie-Ann PHILIPS	Alzheimer's Society
49.	Catherine STENZL	Friends of Parks Forum
50.	Isha TURAY	African Family Services
51.	Pontus WESTERBERG	HAVCO
52.	Stephen WISH	Polar Bear Community

Appendix 3

Area	Core activities and tasks	When
1. Elections consultancy work:	Advising on the election process and undertaking the consultancy work set out in the next table.	October 2007 January 2008
2. Addressing identified key issues and questions:	Terms of reference: Updating the provisional terms of reference for the community engagement project .(See Protocols/ToR section, row 6) Structure, legal and organisational issues and co-options. Developing detailed guidance to address how the community engagement forum will work.	October 2007 November 2007 December 2007
3. Staff induction:	Assisting with designing the staff induction programme.	November 2007 November 2007
4. Communication, information and publicity:	Developing a communications and publicity strategy. Liaising with HAVCO staff around the website and database and development of a strategy to support the community empowerment/engagement project	November 2007 December 2007
5. CEN and CVS liaison:	Liaising with other CENs and CVSs to inform the development of HAVCO's community empowerment /engagement functions.	October 2007 November 2007
6. Developing the protocols/ToR:	1. HAVCO /Community Engagement Forum to include structure of CLF and how it relates to HAVCO e.g. 'executive', reference group, wider CLF meetings including frequencies etc. 2. Community Engagement Forum ToR to include robust Code of Conduct, and address equality issues.	October 2007 November 2007

Appendix 3

Area	Core activities and tasks	When
7. HSP representatives liaison and support:	Liaising with existing reps. Monthly meetings to enable input into the work around the further development of the community engagement framework, work to identify key policy and development issues and future support issues.	November 2007 March 2008
8. HSP co-ordination:	Developing a framework for seeking and circulating feedback from representatives and to the wider CLF	November 2007 December 2007
9. Information and training:	Developing a training programme for representatives in consultation with stakeholders and taking account of Skilling up for LSPs and other strategic initiatives designed to inform and empower representatives.	November 2007 January 2008
10. 2008/09 work programme development:	Considering the community empowerment/engagement work programme for 2008/09 after discussions with existing representatives and key stakeholders, research. Advising on the development of a work programme covering five strands: a) Information and communications; b) Capacity building and community empowerment; c) Influence and Impact; and d) Funding and sustainability.	November 2007 January 2008
11. HSP liaison:	Liaising with the HSP around the review of the HSP and the implications for the Community Empowerment/Engagement framework.	October 2007 December 2007

Appendix 3

Table 8: The elections – key tasks and timetable			
Task/ activity	Explanation	Decision/action by	When
1	Election options and in principle decision on use of Electoral Reform Services or other body:	Reference Group HAVCO Board	October 2007 October 2007 December 2007
3	The role of the forum and its relationship with HAVCO and the HSP:	Reference Group HAVCO Board	Oct./ Nov. 2007 November 2007 December 2007
4	Devise a marketing strategy for the Forum and agree IT strategy:	HAVCO Board	Oct./ Nov. 2007 Nov. /Dec. 2007
<p>Note: Once tasks 1 – 4 have been undertaken and key decisions made, the focus will be on implementation. It has been assumed that the Reference Group will remain interested in this process and wish to feed into the process although decisions will be made by HAVCO as the accountable body.</p>			
5	Election arrangements:	Reference Group HAVCO Management Team HAVCO Board Council/ HSP	November 2007 November 2007 Nov/ Dec. 2007 Nov/ Dec. 2007

Appendix 3

Table 8: The elections – key tasks and timetable

Task/ activity	Explanation	Decision/action by	When
6	Briefing Pack on Forum membership and invitation: A briefing pack on the benefits of forum and forum membership needs to be produced – this should include at least the terms of reference for the forum, the relationship with HAVCO, the Forum's status. Information must clearly identify the deadline for receipt of applications in order to be eligible to vote. NC	Reference Group HAVCO Management Team	Oct./ Nov. 2007 November 2007
Note: Once tasks 5 & 6 have been completed, it is anticipated that decisions will be taken by the Project Manager and HAVCO's Management Team and the work will be undertaken by the project staff or by any contractors commissioned to do any specific work.			
7	Information Pack for representatives and associated documents: Rep. role description, key expectations, accountability, values and principles, any eligibility requirements in relation to standing for election. NC	Reference Group HAVCO Management Team	Oct./ Nov. 2007 November 2007
8	Web and database work: Implementing the agreed IT strategy for the Forum: Website strategy and any changes to the Community Links website need to be implemented by HAVCO staff or contractors . Database strategy needs to be implemented that will enable the Forum to be effectively supported and records maintained.	HAVCO Management Team & HAVCO Board?	November/ December 2007
9	Print invites, packs etc. and place information on website Proper time needs to be allowed for proofing and other checks and printing. Project Ass	Project team	December 2007
10	Circulate invitations to join the Forum: It is anticipated that this will involve circulating a detailed letter of invitation and short paper to all Haringey community & voluntary organisations known to HAVCO (800 plus orgs). Deadline to respond 1 month? to mid February 2008. Project Ass	Project team	Mid January 2008

Appendix 3

Table 8: The elections – key tasks and timetable

	Task/ activity	Explanation	Decision/action by	When
11	Processing membership applications and data inputting:	Checking relevant information and drawing up a membership list and inputting information into the membership database. Project Ass	Project team	By end February 2008
12	Circulate information re the elections to members and election held:	The voting process needs to be a clear and simple as possible. Stage 1 request for nominations – decisions will have to have been made. Stage 2 voting on nominations. Project Ass	Project team	March 2008

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OTHER BENEFITS...

HAVCO, through support of Changeup and Capacity Builders Funding, have developed a web-portal for the voluntary and community sector in Haringey. The web-portal is branded **Haringey Community Link**. The aim is to further develop the web-portal to link closely to the work of the community engagement function and bring added value to the Forum. The web-portal will offer the elected representatives and the wider VCS the following benefits:

- Policy briefings.
- All minutes and agendas for the HSP and Themed Boards.
- A notice board where elected representatives can exchange views and experiences and ask for advice (*not open to public*).
- Consultation opportunities with the wider sector.
- Email bulletin of information arising from the partnership and key priorities for influence.
- Notice of events, meetings and themed forums.
- Job shop.
- Update of latest policy information and tenders.

For more Information:

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communitylink
forum



The new mechanism to collaborate and support the views of **Haringey's Voluntary and Community Sector**.

COMMUNITY LINK FORUM'S MISSION:

"To increase the level, accessibility, and quality of services meeting local need and community cohesion through greater engagement and influence."



BACK GROUND

In July 2007 the Haringey Strategic Partnership (HSP) adopted an agreement to develop a new accountable body called **Community Link Forum** (CLF), which has been set up to galvanise voluntary and community representation at strategic levels, provide support for representatives and bring the wider sector together so that we can share our views to influence policies and improve service delivery in Haringey.

COMMUNITY LINK FORUM OBJECTIVES

- To work with stakeholders to identify how the voluntary and community sector can contribute towards delivery of targets within the Local Area Agreement and Community Strategy.
- To collate views of the voluntary and community sector on strategic issues, ensuring they are fed into the debate through the HSP and other fora.
- To engage frontline organisations so they have enough information and the systems to influence policy.
- To support community needs in order to influence policy.
- To propose solutions where things could be better.
- To support better partnership and collaborative working.
- To support statutory agencies and the partnership (HSP) in clarifying the role and expectations of the voluntary and community sector in Haringey.
- To support the voluntary and community sector to understand the balance between campaigning roles and service delivery.

!! JOIN THE COMMUNITY LINK FORUM !!

Membership is **FREE** and you will need to be one of the following:

- A constituted voluntary and community organisation in Haringey or an organisation based outside of the borough that have a substantial percentage of Haringey residents using their services can be members.
- A voluntary and community organisation governed by a committee of volunteers with terms of reference, and/or with governing documents falling into one of the following headings; Constitution, Memorandum and Articles of Association, Trust Deed, Set of Rules (Industrial and Provident Societies), terms of reference (for community forums etc).
- Membership of Community Link is separate to HAVCO's membership.

Automatic membership is available for HAVCO Members.

WHY JOIN COMMUNITY LINK FORUM?

- The Community Link Proposal aims to ensure that Haringey has the best systems for effective representation of the voluntary and community sector.
- Therefore, you will have your say and it will be responsive and listen to its members and be subject to regular review. Help strengthen the sector on a strategic level.
- Transparent process for elected Voluntary and community representatives at a strategic level.

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Policy Briefing

Author: Catherine Cobb, Frances Palopoli, Ben Rogers
Service: Policy and Performance and Finance
Date: 2 November 07

Title: Comprehensive Spending Review Statement and Pre-Budget Report 9 October 2007

Summary

On 9th October the Government announced the long-awaited results of its Comprehensive Spending Review 2007 (CSR07). The announcement delivered a very tough settlement for local government services, with only a 1% increase above inflation each year. The new efficiency target is very high.

This briefing summarises the main elements of the announcement relating to local government and their implications for Haringey.

Briefing

Background

Government spending reviews take place every two years, but cover three year periods. They set out the policy and financial framework and departmental spending plans for the period. The government delayed the spending review that should have been published in 2006, with the intention that the next review was going to be a more wide-ranging and comprehensive review, setting the financial framework for the next decade of public service provision. The Treasury undertook a programme of analytical work and produced related reports on cross-cutting issues, as well as commissioning independent reports on specific areas, including the Barker Reviews on planning and housing growth, the Stern Review on Climate Change and the Lyons' Inquiry.

Spending reviews also set out the performance framework and targets for government departments and for local government.

Key Announcements for Councils in CSR

Local Government Spending 2008-11:

The CSR gives increase in Aggregate External Finance (AEF) Revenue Support Grant (RSG) + National Non Domestic Rates (NNDR) funding of 4.2% in 2008-09; 3.5% in 2009-10 and 3.4% in 2010-11. This amounts to **real terms increases** of 1.5%, 0.8% and 0.7% over the CSR period – an average of 1% per year.

The Government expects that this will enable local authorities to reshape local services around individuals, families and communities that use them and to keep **Council Tax** increases **well below 5%** over the next 3 years.

At least £5 billion of former specific grant and Local Area Agreement (LAA) ring-fenced grant will be delivered in the form of general grants which are **not ring-fenced** (the main formula grant and Area-Based Grant) by the end of the CSR07 period.

Key transfers from specific into formula grant over the next period will be:

- Access and Systems Capacity Grant
- Delayed Discharges Grant
- Children's Services Grant
- Part of the Waste Performance and Efficiency Grant.

In 2007/08 these grants total £4.988m.

Implications for Haringey:

- It will not be until early December that we know the amount of money Haringey will get for the 2007-11 period or how it will be divided between ring-fenced and general grant. This gives us very little time to establish next year's budget and means that we will have to move very quickly once we do get the detailed funding settlement.
- The HSP has the lead role in determining how general grants are spent and managing their expenditure. Increasing the size of general grants means an enlarged and more important role for the HSP and makes constructive and effective partnership working all the more important.
- £4.988m specific grant received in 2007/08 will move into the general formula grant next year. When grants transfer from specific to formula, an authority will only continue to receive this actual level of resource if overall we are above the grant 'floor' set by CLG. Haringey has been below the grant floor for the last five years and there is a strong possibility that we will continue to be so under the CSR07 period in which case we are unlikely to see the equivalent value of resource in 2008/09 as we receive this year.

Efficiency Savings

The government confirmed it expects Local Authorities to make **3% cashable efficiencies** (£4.9bn) over 2008-11:

- £1.8bn through business process improvements and collaboration
- £2.8bn through smarter procurement &
- £0.3bn through better asset management

£150m of additional resources to support local authorities with this delivery is promised and a new National Improvement and Efficiency Strategy (NIES) will also be developed later this year.

Implications for Haringey:

Over the SR04 period, each local authority was set a 2.5% efficiency target of which 1.25% was required to be cashable. Overall local authorities are on track to over-exceed set targets and Haringey is on track.

As part of Haringey's annual business planning process savings targets are set – both to manage expected changes and variations in grant support and to fund investments. For the CSR07 period savings targets of 9.75% were set across the authority which aligns to the 3% target set in the CSR07 statement.

No **individual** local authority targets have been set for the CSR07 period, however achievement of efficiencies will be monitored via a new indicator included in the new national indicator set (see section on performance regime).

Business Taxes

Some form of **Local Authority Business Growth Incentive** (LABGI) will continue (consultation in progress on new scheme). However there will be **no funding in 2008/09** and reduced funding of £50m for 2009-10 and £100m in 2010-11. In the current CSR07 period, up to £1bn was distributed through LABGI.

The Government is consulting on the technical detail of a new power to allow councils to implement a **Supplementary Business Rates (SBR)** from 2010-11. However **in London this will rest with the GLA not individual boroughs**. A White Paper published this week sets out detailed proposals. But it is envisioned that only large business will incur the tax, and a majority of large businesses will have to support the tax for it to be introduced.

Implications for Haringey:

- To date Haringey has received £838k (06/07) and £1,492k (07/08) LABGI grant funding. This money is totally un-ringfenced. Given the uncertainties over the actual operation of the scheme and the timing of grant announcements (generally February/March), Haringey has chosen not to build any of this grant into business planning treating it as a windfall. As such this funding does not underpin our revenue account and any reduction will have a limited effect.
- As noted above, the Government are consulting on the revised scheme which may change methodology for distribution and could direct how funding is used.

- Haringey will not be able to raise SBR so will need to seek to work closely with the LGA to win support for this tax among the business community and determine how the tax is spent. We understand that if the Mayor secures the opportunity to raise SBR, he will be obliged to consult London Boroughs on how this is use.

Regeneration & Renewal

The government announced £2 billion over CSR07 period for neighbourhood and local renewal including a **new enterprise and renewal fund to replace NRF**. This will focus on

- tackling **worklessness, improving skills and promoting enterprise**;
- continuation of the New Deal for Communities programme
- a new programme to support communities during estate transformation.

Consultation around the Green Paper – *In Work, Better Off; next steps to full employment* – will end late October 2007 to be followed by Government's plans for wider reform.

Implications for Haringey:

Neighbourhood Renewal Fund:

Haringey has received NRF for the past seven years (around £7.8m in the current year), which has been administered by the Haringey Strategic Partnership. NRF is primarily targeted at improving conditions in eight deprived wards in the east of the borough.

Details of the Working Neighbourhoods Fund (the successor to NRF) have yet to be announced although it is likely to be targeted at fewer Local Authority districts that have the highest levels of deprivation. Haringey is therefore highly likely to continue receiving the grant although it remains to be seen whether it will be more or less than the current NRF.

The new Working Neighbourhoods Fund is among those to be included in the enlarged Area Based Grant, also announced in CSR07 and which supports delivery of the LAA.

NDC funding

CSR07 outlines the continuation of funding until the end of the programme but there is likely to be increased pressure on NDC partnerships to demonstrate how they contribute to addressing worklessness, skills and enterprise in their areas. Local authorities that house NDCs, such as Haringey, will also want to consider how interventions in these neighbourhoods are aligned with broader strategies to promote economic prosperity.

There is little known about the new programme to support communities during estate based transformation, but this is likely to be targeted at areas that are

already undergoing large-scale physical redevelopment, which Haringey does not currently have.

The settlement for CLG also includes £50 million to be targeted at community cohesion in places where community relations face challenges from new patterns of diversity. This will be used to support the settled community and to enable the integration of new arrivals. Haringey is well placed to receive this fund.

Children/Education

The CSR confirmed the 2.8% increase in real terms for education spending between 2007/08 and 2010/11 announced in March 07 Budget.

It also announced **an additional** £2 billion: **£250 million** of which will be spent on **personalised support for school children**, **£200m of capital investment** for the primary estate, **£35m** to improve **access to childcare** for families with disabled children.

Per pupil funding in maintained schools to rise by almost 20% in cash terms (10%) real terms over three years.

Implications for Haringey:

The increase in school funding over the CSR period is less than in previous years (6.9% in 2007/08 and 6.8% in 2006/07). This together with an anticipated reduction in the Minimum Funding Guarantee and proposed changes in Haringey's Schools Funding Formula will require careful financial planning to ensure school deficits do not rise. The settlement is likely to place severe pressure on remainder of Children Services.

Planning

Legislation in the forthcoming Planning Reform Bill will empower Local Planning Authorities in England to **apply new planning charges** to new development alongside negotiated contributions for site-specific matters. The charges will be used to finance the infrastructure proposed by the development plan for the area, including regional & sub-regional infrastructure. Legislation implementing **Planning-gain Supplement** (from Barker review) **will therefore not be introduced** in the next Parliamentary session.

Other announcements include:

- **£500 million** over the 3 year CSR07 period (120m in 2007/08) for the new **Housing and Planning Delivery Grant** to incentivise local authorities to improve housing supply and planning for housing.
- **£1.7 billion** funding **for infrastructure** in Growth Areas, Growth Points and Eco-towns over the CSR07 period

Housing

- Additional investment to increase the level of house building to **240,000 a year by 2016**; in total an extra 3 million new homes between now and 2020
- **£8 billion** total spend on **new affordable housing** over the next three years
- Over **£4 billion** over the next 3 years to help people living in poor quality housing make **renovations to their homes**.
- Introducing measures to help bring empty residential properties back onto the market.
- Decent Homes target changing from 'bringing all social housing into a decent condition by 2010' to 'reducing the number of non-decent social rented homes by a further 500,000 by 2010/11'.

Implications for Haringey:

The Housing & Planning Delivery Grant is estimated to translate to only circa £1k per new dwelling supplied which is not significant.

The announcement appears to confirm concerns already raised that funding for Decent Homes improvements will continue to be delayed which will impact on Homes for Haringey's ability to improve the condition of housing stock.

Adult social care and well-being

- On social care, the government announced that funding for local authorities will be £2.6bn higher by 2010-11 than in 2007-08, an **annual average growth of 1% in real terms**.
- The NHS will receive 4% real terms increase per year over the same period. Among other things the additional money will contribute to new community services, creating 100 new GP services in the most deprived PCTs and 150 GP-led health centres delivering a wide range of health, social care and well-being services seven days a week.
- Direct funding of new social care initiatives is due to increase by £190m, to £1.5bn by 2010-11. This funding will be used to support:
 - Increased personalisation of care, including individual budgets.
 - Continued investment in prevention, including expanding the Partnerships for Older People's Projects.
 - Phasing out of NHS residential accommodation for people with learning disabilities, with individuals being supported in future to live independently in their own homes in communities.
- It also announced plans for a Green Paper on adult social care, as a first step 'to ensure that an affordable system is in place for the 21st century'.

- An announcement on Supporting People (SP) grant is expected in the next 2 weeks.

Implications for Haringey:

A real-terms increase of just 1% is clearly not satisfactory for Adult Services in Haringey. This is because

- Increasing numbers of people with severe physical or learning disabilities, due to advances in medical science keeping more people alive but often in need of social care support.
- An ageing population, with a particular increase in the numbers of people aged over 85, who have the most complex social care needs including the highest need for specialist dementia care.
- Increasing demand for community-based services as a result of people being discharged from hospital sooner and admissions being avoided.
- In Haringey, particularly high prevalence of learning disabilities and mental ill health associated with the borough's levels of deprivation, and an ageing Black and minority ethnic (BME) community.

The higher-than-expected increase for the NHS is good news for the Council, as it will give PCTs greater scope to prioritise well-being and public health. This should in turn reduce, over time, demand for social care services.

The announcement of a new Green Paper is a welcome step which suggests that the Government is giving some recognition to the deepening funding crisis and perceptions of social injustice. The LGiU describes it as "to be warmly welcomed as the most significant progress on this contentious issue in almost a decade".

However, in the shorter term there are disturbing reports that the government is planning to remove the "damping" on the new funding formula adopted in April 2006 for "younger adults" social services. This new formula is highly controversial because it has the effect of redistributing funding away from almost every London borough to local authorities in other regions, in a way which bears no apparent connection to levels of need. If the "floor" is removed Haringey would lose £10.7 million per year. An urgent letter of concern has been sent to John Healey MP, Minister for Local Government.

The announcement on the future of the SP Grant is anxiously awaited. The SP Partnership Board has already given preliminary consideration to managing the expected decline in funding, but the extent of this is not known as it is thought the decline could be anything between 2% and 5% per year. A 5% decrease would lead to £575,000 of savings being needed in 2008/09, whereas with only a 2% decrease this figure would be reduced to £111,000. Either way substantial further savings would be needed in 2009/10 and 2010/11, and to address this a significant strategic realignment of Haringey's SP programme is likely to be required.

Sustainability

- Government has published '*Moving to a Global Low Carbon Economy; Implementing the Stern Review*' at the same time as the CSR. This sets out how findings are being incorporated into Government policies and provides a forward look at the Government's planned international and domestic actions.
- Increase in PFI funding for sustainable waste management options from £280m (2007/08) to 700m (21010/11). There is also a reminder that the Landfill Tax will increase in April 2008.
- Provision of a new Environmental Transformation Fund which will have a 3 year budget of £1.2 billion, providing investment in new energy technologies in the UK and in poorer countries.

Performance Regime

The government had already outlined its intentions to reduce and rationalise the performance-monitoring burden on local authorities. The CSR, however, has fleshed this out.

- Government has agreed a single set of its national priorities for local government and its partnership agencies and these have now been laid out in 21 Public Service Agreements (CSRs) between the Treasury and governmental departments.
- Government is radically reducing the number of indicators local authorities are expected to report on – from around 1,200 to 198. These indicators have now been published. These indicators will also apply where relevant to other local partners – such as PCTs and police – and be incorporated into their own performance frameworks, thus strengthening the incentives for closer partnership working to deliver joined-up outcomes.
- There will be a large reduction in the number of targets local authorities will be required to reach in their LAA – 35 maximum, along with 17 targets for educational attainment and early years. The Government will no longer set any mandatory targets among those up-to-35 priorities, though the 17 targets for educational attainment and early years are statutory.
- The CSR announces a third round of reward grant intended to incentivise good performance. The level of funding available will be set out in the next few months.
- Individual councils will no longer have **efficiency targets** unless agreed as one of the LAA targets, while achievement will be monitored by a single measure in the National Indicator Set. This will be '**the total net value of ongoing cash-releasing value for money gains that have impacted since the start of the 2008-09 financial year**'.

Implications for Haringey: The new performance regime represents a considerable increase in the flexibility open to Haringey and its partners in pursuing their objectives. But it also plays a new onus on the Council and HSP to make the most of this new flexibility.

Reactions to the CSR

Reaction to the CSR and Pre-budget statement was inevitably very varied but it was widely recognised that local government had received a very tight settlement. While welcoming some aspects of the CSR, the Local Government Association criticised the funding settlement as “the worst for local government in a decade. The Chancellor’s announcement will mean above inflation rises in bills for council taxpayers and businesses, and there remains a black hole in funding for the care of the elderly.”

London Councils has criticised the Government’s decision not to give individual boroughs the opportunity to levy business rates or have a voice in the setting of London-wide Supplementary Business Rates or directing income from it.

Key Issues for Haringey

To summarise, the announcements of this week have many implications for Haringey. These include:

- Increased role for the HSP in allocating and managing an enlarged pot of non-ring-fenced grants
- London boroughs will not be able to raise SBRs and so will need to work closely with the GLA
- Despite increases in funding for social care, it is agreed that this will be insufficient to deal with growing demands for these services.
- The detail of final formula grant and specific grants will not be known until late November, early December which gives little time to react to significant budget changes
- Haringey received around £4.988m in specific grants this year. There is no certainty that any of this will make it into future non-ring fenced funding.
- The Council’s firm commitment not to raise council tax by more than 3% a year will make it all the more important to secure efficiency gains and deliver value for money.

Appendix

This appendix lays out proposed changes to the grant system and the pooling of specific grants.

LAA grants

2007-08 grants delivered via Revenue Support Grant and Area Based Grant

Pooled funding:

Children's Services Grant	£1910362
KS3 Behaviour & Attendance	£68300
KS3 Central Coordination	£158048
Neighbourhood Renewal Fund	£7,960,524*
Neighbourhood Support Fund	£42712
Positive Activities for Young People	£457581
Primary Strategy Central Coordination	£186130
Preventing Violent Extremism Fund	£80000
Pump Priming	£240,000
Safer Stronger Communities Fund	£2,238,209
School Development Grant	£1985426
School Improvements Partners	£80397
School Travel Advisors	£25000
Waste Performance and Efficiency Grant	£491450

Total £15,924,139

**Includes over-programming and carry forward from 2006-07*

Aligned funding:

CYP

Increasing Level 2 at 19 (LSC Funding)	£2,000,000
PCT Healthy Schools	£100,000
Pump Priming	£240,000
Reducing NEET (LSC Funding)	£3,300,000
Sexual Health	£40,000
Teenage Pregnancy Grant	£183,000

SSC

Basic Command Unit	£387,000
Pump Priming	£400,000

HCOP

Carers' Grant	£550,000
Choosing Health allocation to HTPCT (Spearhead)	£361,000

Citizens' Advice Bureau	£656,000
Health for Haringey programme (Big Lottery Fund)	£99,733
HTPCT Mainstream Funding – Early Intervention in Psychosis Funding*	£50,000
HTPCT smoking cessation service (mainstream revenue)	£433,000
LBH Mainstream Revenue (Recreation Services)	£70,400
LBH Mainstream Revenue (Recreation Services) – matched funding for post	£20,000
London Fire Brigade	£60,000
North London Sub-region	£470,000
Older People's Commissioning Budget	£1,000,000
Supporting People Grant	£5,000,000
<i>ED</i>	
ESF	£184,000
Job Centre plus(Deprived Areas Fund)	£250,000
LDA Opportunities	£114,200
Learning and Skills Council	TBC
North London Investment Agency	£628,567
Pump Priming	£80,000
<i>Total</i>	<i>£16,916,900</i>

CSR07: Grants to be delivered via Revenue Support Grant

Access and Systems Capacity
 Delayed Discharges
 Children's Services
 Waste Performance and Efficiency

CSR07: Grants to be delivered via Area Based Grant

A comprehensive list will be published at the time of the provisional local government finance settlement in November. However, Area Based Grant will include, as a minimum, the following grants. In addition, CLG aim to include Supporting People programme grant from 2009/10, dependent on pilots in 2008/09 not raising serious concerns, and DCSF aim to include Contact Point (formerly Sharing IS Index) from 2010/11.

14-19 Flexible Funding Pot	DSCF
Adult Social Care Workforce (formerly HRDS and NTS)	DH
Aggregates Levy Sustainability Fund	Defra
Care Matters White Paper	DCSF
Carers	DH
Child and Adolescent Mental Health Services	DH
Children's Social Care Workforce (formerly HRDS and NTS)	DCSF
Children's Fund	DCSF
Choice Advisers	DCSF
Cohesion	CLG
Connexions	DCSF

Crime Reduction, Drugs Strategy and Anti Social Behaviour	HO
Detrunking	DfT
Education Health Partnerships	DCSF
Extended Rights to Free Transport	DCSF
Extended Schools Start Up Costs	DCSF
Local Enterprise Growth Initiative	CLG
Local Involvement Networks	DH
Mental Capacity Act and Independent Mental Capacity Advocate Service	DH
Mental Health	DH
Positive Activities for Young People	DCSF
Preserved Rights	DH
Secondary National Strategy – Behaviour and Attendance	DCSF
Secondary National Strategy – Central Coordination	DCSF
Preventing Extremism	CLG
Primary National Strategy – Central Coordination	DCSF
Respect	HO
Road Safety Grant	DfT
Rural Bus Subsidy	DfT
School Development Grant (Local Authority element)	DCSF
School Improvement Partners	DCSF
School Intervention Grant	DCSF
School Travel Advisers	DCSF
Sea Fisheries Committee	Defra
Stronger Safer Communities Fund	CLG
Supporting People Administration	CLG
Sustainable Travel General Duty	DCSF
Teenage Pregnancy	DCSF
Working Neighbourhoods Fund (replaces Neighbourhood Renewal Fund)	CLG

**MINUTES OF THE BETTER PLACES PARTNERSHIP (HSP)
MONDAY, 25 JUNE 2007**

Members Present: Councillor Brian Haley (Ch), Councillor Lorna Reith, Niall Bolger, David Morris, Catherine Stenzl.
In Attendance: Zena Brabazon, Chris Beckwith, Joanna David, Margaret Gallagher, Janice Robinson, Xanthe Barker.

LC1. APOLOGIES AND INTRODUCTIONS

Apologies for absence were received from the following:

David Anstey
John Brown
Judith Hanna
Vicky Hobart
Pamela Moffat

LC2. DECLARATIONS OF INTEREST

No declarations of interest were made.

LC3. MINUTES OF 25 JUNE 2007

The minutes of the 25 June 2007 were confirmed as a correct record of the meeting and signed by the Chairman.

LC4. APPOINTMENT OF VICE-CHAIRMAN

There were no nominations for Vice-Chair and therefore a Vice-Chair was not elected.

Further reference is made to this item under LC5.

LC5. DRAFT REVISED TERMS OF REFERENCE

The Board considered a report setting out a revised set of Terms of Reference for the Better Places Partnership Board.

At the previous meeting it had been agreed that the Terms of Reference should be revised and circulated over the summer. However, given that partners were likely to be on holiday, it had been considered that it was preferable to wait and submit these at this meeting in order to allow all partners to comment on them.

It was noted that the final version of the Terms of Reference would be agreed at the Boards next meeting on 17 December and that Board members should submit any comments or proposed amendments to Janice Robinson by 12 December.

This formed the first comprehensive review of the Board's Terms of Reference since it had been established. A 'light touch' approach had been adopted and there had been a focus on outcomes rather than formal protocol within the document.

**MINUTES OF THE BETTER PLACES PARTNERSHIP (HSP)
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The Chairman noted that the position of Vice-Chair had not yet been filled and suggested that it would be useful if a representative from one of the partner organisations was nominated. Once the membership of external partners was determined a Vice-Chair could be appointed from one of these organisations.

It was noted that one of the Boards objectives was to oversee the Better Places projects and that the Board was accountable for the delivery of these. Given the importance of this responsibility it was agreed that the Terms of Reference should reflect this responsibility.

The Board discussed the newly established Integrated Housing Board (IHB) and the potential cross over of work between the bodies. There was agreement that consideration should be given to this and that the Terms of Reference should be amended as appropriate to ensure that areas applicable to both bodies were not considered in isolation. There was a general consensus that work was required to map out the areas where there was cross over between the IHB and BPP.

During discussion it was also suggested the following should be included within the Terms of Reference:

- The Boards objective to 'Encourage and
- Membership should make provision for the cooption of individuals with specialist knowledge in specific areas where appropriate.
- The inclusion of reference to the disclosure of personal and prejudicial interests.

Following discussion partners were asked to send their comments and suggestions regarding revisions to the Terms of Reference to Janice Robinson by 12 December at the latest.

RESOLVED:

- i. That the draft revised Terms of Reference be approved for further consultation with Board members.
- ii. That the revised Terms of Reference be brought back to the Board for final approval on 17 December 2007.

LC6. LOCAL AREA AGREEMENT (LAA) TARGETS 2008/09

The Board received a report outlining the proposed target areas for the Local Area Agreement (LAA).

The proposed target areas reflected the priorities that were identified following consultation with local residents and existing knowledge of the gaps where national standards were not being met. There had also been input from partners at the HSP Seminar held in June.

**MINUTES OF THE BETTER PLACES PARTNERSHIP (HSP)
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It was noted that there had been an initial meeting with GoL on the 14 September to discuss the proposed targets and that the meeting had been positive. Representatives from GoL had commented that the Council had made good progress and that the targets identified formed a good initial basis for further discussion.

At present guidance was still awaited from central Government in relation to national priorities and until this was received the targets were subject to change.

The Chair noted that there were three targets in relation to the environment and sustainability and questioned whether these should be revised following the formation of the Integrated Housing Board. There was a general consensus that this should be looked at and any that any cross cutting areas should be considered and reflected in the proposed targets.

It was noted that the Greenest Borough Strategy should be reflected in the environment and sustainability targets. During discussion it was suggested that the Enterprise Board should also take on the criterion in relation to sustainability.

The Board was reminded that the Government had indicated that the LAA's would form one of the key funding streams for partners in the future and that this should be kept in mind when setting the targets.

RESOLVED:

To note the report.

LC7. COMMUNITY TRANSPORT HARINGEY

The Board received a presentation on the Community Group Transport Service (CGTS) from Chris Beckwith of HCT, which set out what the CGTS was and how it benefited local residents.

It was noted that the service had been launched in Haringey in April 2006 and since its establishment it had proved popular amongst residents. In addition to the CGTS the HCT also provided a mini bus service that used volunteer drivers and allowed any member of the public between the ages of twenty-one and seventy, with a Minibus Drivers Awareness Scheme (MiDAS) certificate, to drive a mini bus.

The HCT also offered a range of other services designed to provide local transport options to people who were unable to access mainstream public transport.

It was suggested that the Neighbourhoods team should be asked to contact community groups applying to the Council for grants towards trips and suggest that they use the HCT rather than private operators. It was noted that vehicles usually used by schools were often available during the school holidays and that it may be possible to utilise these.

The Board discussed the Shop Mobility Scheme currently operating in Wood Green and it was noted that members of the public often experienced problems accessing this due to the location where the scooters were stored. The contract for this scheme was currently being renegotiated and there was a general consensus that progress on

**MINUTES OF THE BETTER PLACES PARTNERSHIP (HSP)
MONDAY, 25 JUNE 2007**

this should be reported to the Board with a view to the possibility of HCT operating the scheme.

The Chair thanked Chris Beckwith for his presentation on behalf of the Board.

RESOLVED:

That the presentation be noted.

LC8. PROGRESS UPDATE ON NRF/SSCF PROGRAMME 2007/08

The Chair accepted a late report on progress on the NRF/SSCF Programme for 2007/08. It was noted that it had not been possible to compile the report for despatch with the agenda as some of the information required was unavailable at the time of publication.

The report detailed the Projects Programme that was agreed by the HSP on 22 January and demonstrated how each project was aligned to LAA targets. The report also set out who was accountable the delivery for each project. It was noted that this would be audited on an annual basis.

The Board discussed the report and the Chair suggested that in future it would be useful if columns were added to the table to show expenditure to date, against the budget allocation to date and against the overall budget. It was also noted that **BVPI?** should be included and reflected in the table and that officers would also need to address this.

The Chair noted that the price of metal had increased significantly since the Council's policy on abandoned vehicles had last been reviewed. Given this increase, this policy should be reviewed with a view to obtaining a percentage any profit made from the sale of scrap metal from these vehicles.

It was also suggested that the Board should receive information on the placement of litter bins and the effectiveness of these in lowering litter rates in those areas.

It was noted that although Street Washing was taking place on a regular basis, there was still a perception amongst the public that the Borough was not as clean as it should be. In order to address this, it was suggested that Street Washing should take place in some high profile areas of the Borough in order to demonstrate the Council's commitment to this.

The Board discussed progress in relation to securing a suitable site for Auto Loos in **?** which would be funded from the SSCF. It was noted that there was a proposal to delay this until after Christmas. However, concern was expressed that work should begin as soon as possible to implement the scheme, once agreed.

It was noted that the second half of the financial year had already been reached and that much of the funding available had not been allocated. In order to ensure that funding was not lost the Board would need to ensure that the funding was used before the end of the year.

**MINUTES OF THE BETTER PLACES PARTNERSHIP (HSP)
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RESOLVED:

- i. To note the report.
- ii. That a progress report should be provided in relation to securing the site for Auto Loos funded from the SSCF.

LC9. ANY OTHER BUSINESS

Greenest Borough Strategy

A brief written update was provided on the Greenest Borough Strategy.

It was noted that the strategy was being considered by Cabinet in December; following consideration by Cabinet it would be submitted to the Board for discussion.

Update from Mobility Forum

A written update on the Mobility Forum was submitted on behalf of Pamela Moffat who was unable to attend the meeting.

The report was noted and the Chairman thanked Pamela Moffat for its submission.

Advertising Hoardings

It was noted that a meeting had been held between the Haringey Federation of Residents' Associations and officers from Haringey Council to discuss the removal of illegal advertising hoardings and billboards.

The meeting had provided a useful forum for discussion and further meetings between the Council and the Federation would be held in the future.

It was suggested that it might be useful if particular 'hotspots' or offenders were identified and targeted in order to send out a clear message that illegal advertising hoardings would not be tolerated.

PROPOSED DATES FOR FUTURE MEETINGS

The dates for future meetings as set out below were agreed, subject to the time of the meeting being moved from 7.30pm to **6.30pm**:

17 December 2007, 6.30pm, Civic Centre.

11 March 2007, 6.30pm, Civic Centre.

Councillor BRIAN HALEY

Chair, Better Places Partnership 2007/8

Date:

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MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)
MONDAY, 8 OCTOBER 2007

Present: Councillor Liz Santry (Chair), Councillor George Meehan, Dr Ita O'Donovan, Councillor Emma Jones, Sharon Shoosmith, Pam Constantinides, Lenny Kinnear, Yolande Burgess, Andy Kilpatrick, Margaret Sumner, Jean Croot, Wayne Mawson, Gerry Taylor, Vicky Hobart, Stanley Hui, Niels Gedge,

In Attendance: Michelle Alexander, Phil Di'leo, Jamie Robinson, Patricia Walker, Clarie Wright

MINUTE NO.	SUBJECT/DECISION	ACTON BY
OBCB19.	<p>WELCOME, APOLOGIES AND INTRODUCTIONS</p> <p>Apologies for absence were received from the following:</p> <p>Sue Baker Councillor Nilgun Canver Maria Collins Paul Head Simon O'Brien Jim Shepley</p> <p>-Wayne Mawson substituted -Niels Gedge substituted</p>	
OBCB20.	<p>URGENT BUSINESS</p> <p>No items of urgent business were received.</p>	
OBCB21.	<p>DECLARATIONS OF INTEREST</p> <p>No declarations of interest were made.</p>	
OBCB22.	<p>MINUTES</p> <p>RESOLVED:</p> <p>That the minutes of the meeting held on 9 July 2007, be confirmed as a correct record of the meeting, subject to the inclusion of Gerry Taylor being listed as a full member of the Board.</p>	XB
OBCB23.	<p>HARINGEY HEALTH REPORT 2006</p> <p>The Board received presentations on the Children and Young People's aspects the Haringey Health Report 2006.</p> <p><u>Haringey Health Report 2006</u></p> <p>It was noted that changes in the age, ethnicity and size of the population affected the way in which services were delivered. Although progress</p>	

**MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)
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was being made in responding to these changing needs there was a lot of work to do in terms of analysing the future needs of these groups.

There were certain areas such as Infant Mortality and Life Expectancy where there were significant variances in different areas of the Borough and it was recognised that this needed to be addressed. Measures to address this were being considered.

The new GP's contract included new methods of measuring performance and it was anticipated that these would enable a more sophisticated level of analysis. There were a number of recommendations that had been set out in the report:

- Planning to respond to population growth
- Action to address premature mortality in the Borough
- Prioritisation of medical and other health resources to reduce deaths in adults under sixty-five and those living in North East Tottenham
- Measures to change shopping, eating and cooking habits of Haringey families
- Further investigation of variances in the quality of care and improvement in care delivery where appropriate
- Ensuring the resource allocation to GP practices was based on need and invested to improve the quality and outcomes of care delivery

It was noted that the PCT and partners had worked with partners to form the new Well Being Strategic Framework, which aimed to promote a healthier Haringey by improving well-being and tackling inequalities.

Under the Well-Being Framework the Board was the lead group for tackling the following areas:

- Infant Mortality
- Teenage Pregnancy
- Smoking –in pregnancy and in homes
- Sexual Health –Chlamydia screening
- Physical Activity –in schools
- Food and Nutrition –school dinners
- Young Carers

It was noted that there had been discussion with the various Theme Boards and that a Seminar had taken place on 5 October to discuss the Framework, which was due to be adopted by the Health and Well-Being Strategic Partnership Board on 22 October.

In response to queries as to how the effectiveness of the Framework would be measured; the Board was advised that the Framework had been built upon existing strategies such as the Sustainable Community Strategy and LAA targets. By using these as a basis it was envisaged that the effectiveness of the Framework could be measured against

MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)
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	<p>existing performance indicators.</p> <p>It was noted that the transitional period from childhood to adulthood was an area where there was often a gap in service provision and that this should be addressed within the Framework particularly the problems highlighted in the NEETS targets.</p> <p>RESOLVED:</p> <p>To note the presentation.</p>	
OBCB24.	<p>HARINGEY'S STRATEGIC FRAMEWORK FOR IMPROVING WELL-BEING: 2007-10</p> <p>This presentation was given as part of the previous item.</p>	
OBCB25.	<p>PRIMARY CARE STRATEGY: DOES THE STRATEGY ADEQUATELY ADDRESS THE NEEDS OF CHILDREN AND YOUNG PEOPLE?</p> <p>The Board received a presentation on the Primary Care Strategy.</p> <p>The new Primary Care Strategy had been formed in order to address variances and provide consistency across the services that were provided to patients and to improve the patient experience by better integrating services management resources of resources.</p> <p>Following consultation with the public three key priorities had been identified:</p> <ul style="list-style-type: none"> • Provision of quick and convenient access to primary care • Continuity of relationships • Care closer to home <p>It was noted that under the new Super Health Centre Model a range of services would be brought together in one site. This approach was intended to make it easier for people to access services without having to go to hospital or other specialist centres.</p> <p>The Board discussed the likely impact that the new Strategy and Health Centre Model would have upon children and young people. In response to a query as to whether consultation had been carried out with children and young people in order to gauge their views on these proposals, it was noted that the PCT intended to visit schools during the consultation process.</p> <p>The Chair suggested that the Youth Council would provide a useful forum for consulting young people as it met on a regular basis.</p> <p>The Board was advised that to date there had been no consultation with young people with regard to how the new Super Health Centres should be designed in order to meet their needs. However, it was acknowledged that specific areas of the Centre would need to be designed with children</p>	PCT

MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)

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	<p>and young people in mind and after consultation with them.</p> <p>It was noted that some young people may wish to access services independently of their parents and that services should be made accessible for young people wishing to do this.</p> <p>The Leader expressed concern that an opportunity for greater partnership working was not being fully utilised within the proposals; it was noted that no reference was made to the inclusion of social workers or other partners within the Centres.</p> <p>The Board was advised that partnership working was an important part of the Strategy and that this would be developed further later on the process.</p> <p>The Chair thanked Vicky Hobart and Gerry Taylor for the presentations that were given.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. To note the presentations on the Children and Young People's aspects of the Haringey Health Report 2006 and Primary Care Strategy. ii. That a set of performance indicators should be drawn up to enable to Board to monitor the progress on a regular basis. 	PCT
OBCB26.	<p>PERFORMANCE INDICATORS AND LOCAL AREA AGREEMENT</p> <p>The Board considered a report that set out the key performance indicators for Changing Lives during August 2007 and further information on the new LAA targets. A presentation was also given on the GCSE results and results at Key Stages 2 and 3 for 2007.</p> <p>It was noted that GCSE results achieved at A* to C grade in Haringey for 2007 had improved by 5.3% against the previous year and were now on target to meet the national average for 2008.</p> <p>The Board noted that progress had been made in the results achieved at Key Stages 2 and 3 by Looked After Children and that attendance figures for both Primary and Secondary Schools were now moving towards the national average.</p> <p>The Board placed on record its congratulations to schools in the Borough on the results achieved during the last academic year.</p> <p>RESOLVED:</p> <p>To note the presentation.</p>	

**MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP
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OBCB27.	<p>CHANGING LIVES: MULTI AGENCY PLANS FOR CROSS CUTTING AREAS</p> <p>The Board considered a report that included details of each of the Action Plans for the ten cross cutting areas identified in the Changing Lives Programme for 2007/08. These areas had been framed within multi-agency plans as part of a planned transition to achieving a more cross-cutting form of planning, with aligned and shared budgets.</p> <p>The Board was advised that the report included details of the NEET targets and set out the responsibility of each partner for achieving these. Included within the report was also a block on the pooled resources that would be used to raise standards at Key Stage 2.</p> <p>It was noted that an Action Plan for tackling bullying and street crime was being compiled and that this would be examined at the next Youth Summit. The Board was advised that eventually budget streams would be pooled and that a monitoring and evaluation process would be established.</p> <p>The Leader expressed concern that the Performance Indicators had not been fully discussed and expressed concern that NEET targets were not being met.</p> <p>The Board was advised that the comparisons drawn with other Boroughs in North London were not helpful as the Borough was very different in its make up and this accounted for many of the difficulties the Borough faced in meeting its NEET targets.</p> <p>The Chair noted that this was an area of concern and suggested that a report outlining the key actions being taken to address areas where performance was poor in relation to the NEET targets over the next six to nine months, should be considered by the Board at its next meeting.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. To note the Action Plans. ii. That a report be brought to the Board's next meeting outlining the progress the key actions that were being taken to address the NEET targets over the next six to nine months. 	LK
OBCB28.	<p>DISABILITY: THE IMPACT OF COUNCIL SERVICES ON CHILDREN WITH DISABILITIES</p> <p>The Board received a presentation on the Cross Cutting Plans for Improving the Life Chances of Children with Disabilities.</p> <p>It was noted that a Panel had been convened, which was comprised of partners and parent representatives, to look at transitional arrangements for children with a Statement of Special Needs. This had been set up in</p>	

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order to improve the tracking and monitoring of children moving from the responsibility of one organisation to another and to ensure that their transition plans were satisfactory.

As individuals often had several plans in place it was work was being carried out to identify how these could be streamlined. New performance indicators in relation to the time taken to produce plans were also in place and these specified that plans should be produced within twenty-six weeks.

A Family Support Panel had also been established to look at families requiring respite. The success of families applying for respite currently often depended on the case put forward by the family and the families articulacy in expressing this. There was a need to ensure that there was consistency and that families applying respite were considered on the merits of their case rather than the strength of argument put forward. Neighbouring Boroughs were also being consulted to address concerns expressed by parents over consistency of approach.

Work was being carried out with the Child Development Centre to improve the integration of services and carry out forward planning for children with a diagnosis that meant long term care was required. Within this the long term needs of the family were also considered.

A central database was also being created that would include details currently held on the Disability Register. Ways of engaging parents were being identified and one possibility included producing a card that would identify them as having a child on the Register. At present large documents setting out the child's needs often had to be presented by parents to demonstrate entitlement when travelling or when seeking other concessions.

It was noted that work was being done to provide better continuity for children throughout their lives and better support for parents.

As part of providing better integrated services eight parents had been appointed as 'critical friends' to work as a group to provide feedback to the Council on the services provided.

On behalf of the Board the Chair congratulated the Service on the progress that had been made in relation to the integration of services and the work that had been done with parents to improve outcomes for children.

RESOLVED:

To note the report.

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OBCB29.	<p>THREE MINUTE UPDATE</p> <p>The Board was provided with a brief update from each of the partners.</p> <p><u>Police</u></p> <p>The Board was advised that work continued to be done with schools to reduce crime perpetrated against and by young people. Two areas where particular emphasis was being placed were in reducing instances of mobile phone theft and knife crime.</p> <p>Successful work had also been done in identifying youngsters involved in car crime and reducing levels of car crime.</p> <p>Intelligence has been gathered regarding a planned shooting and preventative action had been taken to avoid this. This issue was ongoing and continued to be monitored and the necessary actions taken.</p> <p><u>PCT</u></p> <p>Discussed previously.</p> <p><u>HAVCO</u></p> <p>The Community Engagement Plan was underway and representatives would be elected in February 2008.</p> <p>The Chair noted that this would be the last meeting that Stanley Hui attended as he was leaving HAVCO in November and thanked him for his work on behalf of the Board and wished him well in his future career.</p> <p><u>Community Safety</u></p> <p>It was noted that a post had been created in the Victim Support Service to deal specifically with youth crime. In addition to this there had been discussion with partners regarding plans to provide each school in the Borough with a grant of £1500 to fund 'Value Life' activities, which would be determined by young people.</p> <p>Following discussion it was noted that the Secretary of State had indicated that £60M would be allocated for Youth Work in London and that the Mayor for London's Office would be issuing guidance on the criteria for obtaining this.</p> <p>The Board discussed progress in relation to the Northumberland Park initiative and the importance of ensuring that partners worked together to make certain that this moved forward was reiterated. It was noted that a meeting had taken place between representatives of the partners leading on this and that difficulties over the exchange of personal information had been discussed.</p>	

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	<p>RESOLVED:</p> <p>To note that updates given.</p>	
OBCB30.	<p>DRAFT REVISED TERMS OF REFERENCE</p> <p>The Board considered a revised terms of reference that had been amended to take account of recent developments in the Sustainable Community Strategy, the Local Area Agreement and the CYPSP arrangements for Governance, consultation and participation.</p> <p>The Board was advised that the diagram included within the Terms of Reference had been amended to reflect the Children's Trust Board arrangements that came into force in 2008 and that requirements of this were now met. An Advisory Group, bringing together the Chairs of forums and local partnership boards with representatives of key agencies in the Children's Trust arrangements had also been set up to take a strategic overview of progress.</p> <p>It was suggested that the membership of the TPCT should be amended to replace Director Strategy, Performance and Children's Services and North Central London Partnership for Health with Executive Director.</p> <p>RESOLVED:</p> <p>That, subject to amendment to title of the PCT representative, the Terms of Reference be approved.</p>	PW/SS
OBCB31.	<p>ANY OTHER BUSINESS</p> <p>No items were raised.</p>	
OBCB32.	<p>ITEMS OF URGENT BUSINESS</p> <p>No items of urgent business were raised.</p>	
OBCB33.	<p>PROPOSED DATES OF FUTURE MEETINGS</p> <p>The dates listed below for future meetings were noted:</p> <p>10 December 2007, 6.30pm</p>	

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	<p>5 February 2008, 6.30pm 1 April 2008, 6.30pm 6 May 2008, 6.30pm</p>	
OBCB34.	<p>FUTURE AGENDA ITEMS</p> <p>Board members were asked to submit any proposed agenda items to Patricia Walker, Policy and Programme Manager, by 27 November 2007.</p> <p>patricia.walker@haringey.gov.uk</p>	
OBCB35.	<p>PROPOSED AGENDA ITEMS FOR THE NEXT MEETING</p> <p>The dates list below were noted:</p> <p>10 December, 6.30pm 5 February, 6.30pm 1 April, 6.30pm 6 May, 6.30pm</p>	

Councillor Liz Santry

Chair

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**MINUTES OF THE HARINGEY WELL-BEING PARTNERSHIP BOARD (HSP)
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Present: Baldwin, Diakides, Dogus, B. Harris (Vice-Chair), Herman, Cecilia Hitchen, Hui, Makanji, Morris, Phung and Sumray (Chair) Richard Sumray (Chair), Councillor Bob Harris (Vice-Chair), Tracey Baldwin, Councillor John Bevan, Councillor Isidoros Diakides, Councillor Dilek Dogus, Aiden Gibson, John Haffenden's, Catherine Herman, Vicky Hobart, Stanley Hui, John Morris, Mun Thong Phung

Also Present: Helen Brown, Mary Connolly

MINUTE NO.	SUBJECT/DECISION	ACTON BY
OBHC01.	<p>WELCOME, APOLOGIES AND SUBSTITUTIONS</p> <p>The Chair welcomed attendees to the meeting and asked those present to introduce themselves.</p> <p>Apologies for absence were received from:</p> <p>Councillor Gideon Bull Robert Edmonds Simon O'Brien</p> <p style="padding-left: 100px;">-Aiden Gibson substituted.</p>	
OBHC02.	<p>MINUTES</p> <p>The minutes of the of the previous meeting held on 12 June 2007 were confirmed as a correct record of the meeting.</p> <p>There was discussion in relation to the frequency with which it had been agreed that the Chair would be rotated between the Council and the PCT.</p> <p>It was agreed that this issue should be resolved outside the meeting between the Leader, Chair, Vice Chair the PCT CEO, Director of Adults, Culture and Community.</p> <p>RESOVED:</p> <p>That the minutes of 12 June 2007 be confirmed as a correct record of the meeting.</p>	
OBHC03.	<p>URGENT BUSINESS</p> <p>No items of urgent business were raised.</p>	

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<p>OBHC04.</p>	<p>REVISED TERMS OF REFERENCE</p> <p>The Board received a paper proposing amendments to its Terms of Reference.</p> <p>It was noted that the Board was required to review its Terms of Reference on an annual basis and that these had been amended to reflect the restructuring of the Well-Being Partnership Board to ensure the successful implementation of the 2007 Well-Being Strategic Framework.</p> <p>The Board was advised that a seminar had recently been held, which was attended by representatives from the Local Authority, the PCT and Voluntary Sector, in order to discuss the restructuring of the Board's Sub-Groups and this had also fed into the revised document.</p> <p>In addition to this, the Terms of Reference were also required to reflect the requirements of the:</p> <ul style="list-style-type: none"> • Department of Health's 2006 White Paper 'Our Health, Our Care, Our Say'. • Department for Communities and Local Government's 2006 White Paper 'Stronger and Prosperous Communities' • Health Act 1999. <p>It was noted that there was an emphasis on ensuring that the sub-groups beneath the Board were accountable for their actions and the performance of these groups would be reviewed by the Executive Group.</p> <p>The Board discussed community representation and it was noted that there would be discussion outside the meeting between the Chair and Vic-Chair to discuss this issue further.</p> <p>Concern was raised that there was no specific reference made within the Terms of Reference to addressing the needs of Black and Minority Ethnic (BME) groups. This point was noted and it was suggested that the Work Programme would be a more appropriate place to address this as it set out in more detail what the Board wanted to achieve.</p> <p>RESOLVED:</p> <p>To approve the revised Terms of Reference.</p>	
<p>OBHC05.</p>	<p>WORKSHOP TO DISCUSS RESTRUCTURE OF SUB-GROUPS TO HEALTH AND WELL-BEING STRATEGIC PARTNERSHIP BOARD</p>	

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	<p>The Board considered a report setting out progress that had been made in relation to the restructuring of the sub-groups supporting the Well Being Partnership Board.</p> <p>The Board was advised that as part of the development of the Well Being Strategic Framework a review had been carried out of the sub-groups under the Board to ensure that the overall structure was fit for purpose. It was noted that there were variances in how effectively the sub-groups operated and in order to address this a workshop had been held on 5 October to discuss how the structure could be revised to improve effectiveness.</p> <p>The Board discussed the proposals set out and it was noted that the document was a work in progress and would be brought back to the meeting in December for final approval.</p> <p>It was noted that the Executive Board would take a strategic overview of the work of the sub-groups and monitor their performance and that this would be used as the mechanism for the sub-groups to report up to the Board.</p> <p>In response to queries as to why there was a Health Inequalities and Equalities sub-group it was noted that this was an error and that the Equalities Group had been abolished.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. To note the progress of the made in relation to the restructuring of the sub-groups. ii. That a further update should be brought to the Boards next meeting. 	
<p>OBHC06.</p>	<p>WELL-BEING STRATEGIC FRAMEWORK</p> <p>The Board considered a report that set out the Well-Being Strategic Framework and the Implementation Plan and Equalities Impact Assessment attached to this.</p> <p>The Board was advised that alongside the Sustainable Community Strategy, the Framework provided the HSP with policy direction for improving the well being of adults in Haringey. It also brought together a range of other programmes that were in place to improve health and well being in the Borough.</p> <p>A draft document had been produced and circulated to partners for consultation between 29 June and 7 September and the feedback received had been incorporated into the draft. It was noted that there</p>	

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may be further revisions following consultation with the relevant HSP Thematic Boards.

The Chair thanked officers and partners for the work that had been carried out to form the document and congratulated them on how comprehensive it was.

The Chair noted that it would be helpful if a summary document was produced in order to provide a clear and concise summary of the Boards priorities for the next three years. In order to make this as accessible as possible this should provide a narrative that could be easily understood.

The Board discussed the document and it was proposed that pages 64 and 134, which referred to Economic Well Being Priorities for 2007/10 and Outcome 6 –Economic Well Being respectively, should be amended to make reference to bringing empty properties back into use.

In response to concerns it was noted that reference was made to addressing environmental issues within WBSF Outcome 1, under the objective to 'Promote Healthy Living and Reduce Health Inequalities in Haringey'. The Board was advised that this was an area that would be addressed by the jointly appointed Director of Public Health.

Concerns were expressed that the document did not fully address the needs of the Borough's BME population. It was noted that BME communities had particular needs that were specific to them and that these need to be addressed. Ensuring that BME communities felt comfortable accessing services and that consideration was given to their specific cultural needs was vital.

This point was taken on board by officers and the Board was advised that the document could be reviewed to ensure that these points were fully addressed within the document was finalised. It was agreed that specific reference to this should be made within the summary of priorities listed at the beginning of the document.

RESOLVED:

That, subject to reference being made to addressing the needs of BME communities within the summary of priorities, the Well Being Strategic Framework be adopted.

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<p>OBHC07.</p>	<p>PRIMARY CARE STRATEGY</p> <p>The Board received a presentation in relation to the new Primary Care Strategy. Within in the presentation the case for changing the way Primary Care was delivered and the vision for Primary Care in the future, were addressed.</p> <p>The Board was advised that any ideas regarding better ways of integrating social care and leisure into the Super Health Centres would be welcomed by the PCT.</p> <p>It was noted that difficulties were created when patients used Accident and Emergency Services rather than seeing their GP. There was concern amongst members of the public regarding proposals to bring services that were traditionally hospital based onto one site. Addressing these concerns and ensuring that the service reflected what the public wanted was an important part of the strategy.</p> <p>In response to queries as to whether a site had been identified for a Super Health Centre in the Wood Green/Turnpike Lane area, the Board was advised that although two sites had initially been identified, neither of these had been suitable when looked at in more detail.</p> <p>The Board was advised that in the future it was likely that GP's practices would specialise in certain areas as health care was moving towards providing a more specialised service.</p> <p>It was noted that there was still a great deal of concern amongst the public in relation to these proposals. There was a perception that the formation of Super Health Centres would bring financial savings to the NHS and partners and that this was driving the agenda for changing the delivery of Primary Care and that this would need to be addressed.</p> <p>The Chair thanked the PCT for their presentation on behalf of the Board.</p> <p>RESOLVED:</p> <p>To note the presentation.</p>	
<p>OBHC08.</p>	<p>BARNET, ENFIELD, HARINGEY CLINICAL STRATEGY</p> <p>The Board received an oral update on the Barnet, Enfield and Haringey Clinical Strategy.</p> <p>It was noted that the consultation period closed on Friday 19 October. The PCT's now had to make a joint decision in relation to the future of Chase Farm Hospital and an update would be provided at the next meeting.</p> <p>The Board discussed transport links and it was agreed that the Council</p>	

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	<p>and the PCT's should look at ways of working together to improve links and ensure that sites were accessible to all of the Borough's residents.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. To note the update. ii. That a report should be received at the Boards next meeting in relation to progress made. 	
<p>OBHC09.</p>	<p>REFRESH OF LAA TARGETS</p> <p>The Board received a report setting out progress that had been made to date in relation to the new LAA targets.</p> <p>It was noted that Local Strategic Partnerships were being asked to form thirty-five indicative targets for negotiation with the Government Office for London (GoL). In addition to these there would be seventeen statutory educational and early years targets. Once these targets had been through consultation with wider stakeholders and GoL they would form the new LAA.</p> <p>The Board was advised that a meeting had taken place with GoL to discuss the thirty-five indicative targets that had been drafted and that seven of these fell within the responsibility of the Board. A further two targets were the joint responsibility of the Board and the Children and Young People's Strategic Partnership Board.</p> <p>The initial meeting with GoL had been positive and GoL had commented that the HSP had made significant progress in forming a good basis for further negotiation.</p> <p>The Board was advised that the HSP Performance Management Group (PMG) would take a strategic overview of the process for forming the LAA targets. At the next HSP meeting a report would be submitted setting out the process for further negotiation and agreement.</p> <p>RESOLVED:</p> <p>To note the progress made in relation to forming the new LAA targets.</p>	
<p>OBHC10.</p>	<p>NEIGHBOURHOOD RENEWAL FUNDING AND COMMUNITIES FOR HEALTH UPDATE</p> <p>The Board received an oral update on progress with the NRF.</p> <p>It was noted that a small part of Noel Park would be the focus of the Lottery funded Well-London programme in Haringey, which would make</p>	

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	<p>available approximately £100k per year over the next 2 years.</p> <p>The programme was being coordinated by Groundwork Haringey and supported by an advisory group chaired by the Director of Public Health.</p> <p>It would focus on mental health, food and nutrition and physical activity and would be based on detailed community health needs assessment that was being conducted up to the end of the year with support from the Neighbourhood Management Team.</p> <p>Some concern had been raised regarding the timescales for project planning, given that they were aiming to start projects in January 2008.</p> <p>Partners were asked to contact Vicky Hobart, Acting Director of Public Health, for further information.</p> <p>vicky.hobart@haringey.nhs.uk</p>	
OBHC11.	<p>INFORMATION ITEM</p> <p>The Board received, for information, the Sport and Physical Strategy and Action Plan Review: October 2007.</p> <p>It was noted that this had originally been adopted in December 2005 and had followed an extensive consultation exercise with partners and residents and research.</p> <p>The Board discussed the document and it was suggested that reference should be made to encouraging families to take up sport.</p> <p>In response to a query as to whether the Plan addressed the need to ensure that disabled people were able access sports, the Board was advised that work was being carried out with service area specialists and GP's to develop this area.</p> <p>RESOLVED:</p> <p>To note the content of the Sport and Physical Activity Strategy and Action Pan Review.</p>	
OBHC12.	<p>WELL LONDON PROGRAMME/NOEL PARK</p> <p>The Board received an oral update on the Well London Programme and Noel Park.</p> <p>It was noted that Noel Park had been selected as the area of Haringey</p>	

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	<p>that would benefit the most from a grant of £100K from the Well London Programme. The project being funded would examine the needs of the local community in terms of well-being.</p> <p>This project was one of the first funded by the Programme and it was envisaged that the project would begin in January 2008.</p> <p>At present a capacity study was being carried out and Partners were asked to consider whether they might be able to nominate people to contribute towards this project.</p> <p>It was agreed that there should be a more detailed report submitted to the next meeting in relation to this.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. To note the update provided. ii. That a more detailed report should be brought back to the Boards meeting. 	
OBHC13.	<p>NORTHUMBERLAND PARK FAMILIES INTO WORK</p> <p>The Board received an oral update on the Northumberland Park Families into Work Scheme.</p> <p>It was noted that an initial meeting had been held with Martin Tucker, who was leading the project on behalf of the Council, to discuss how it would be taken forward and that good progress was being made.</p> <p>It was agreed that a further update should be provided at the Boards next meeting.</p> <p>RESLOVED:</p> <ul style="list-style-type: none"> i. To note the oral update. ii. That a further update should be provided at the Boards next meeting. 	
OBHC14.	<p>ANY OTHER BUSINESS</p> <p>No items of AOB were received.</p>	
OBHC15.	<p>ITEMS OF URGENT BUSINESS</p> <p>No items of urgent business were received.</p>	
OBHC16.	<p>PROPOSED DATES OF FUTURE MEETINGS</p>	

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	The dates of future meetings, as detailed below, were noted. 13 December 2007, 7pm 4 March 2008, 7pm	
OBHC17.	FUTURE AGENDA ITEMS It was noted that future agenda items should be submitted to Xanthe Barker by 30 November 2007.	

RICHARD SUMRAY

Chair

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**MINUTES OF THE ENTERPRISE PARTNERSHIP BOARD (HSP)
WEDNESDAY, 24 OCTOBER 2007**

Present: Dr Ita O'Donovan, Juneed Asad, Leo Atkins, Linda Banton, Yolande Burgess, Councillor Patrick Egan, Gary Ince, Howard Jeffery, Walter Steel.

In Attendance: Zena Brabazon, David Hennings, Ambrose Quashie, Emma Tate, Martin Tucker.

LC1. APOLOGIES AND SUBSTITUTIONS

The Chair welcomed those present to the meeting and noted that apologies had been received from the following people:

Councillor Kaushika Amin

Colin Compton

Paul Head

- Howard Jeffery substituted

Stanley Hui

Huw Jones

Janette Karklins

Sarah Stonehouse

Michael Thompson

LC2. MINUTES

RESOLVED:

That the minutes of the meeting held on 5 June 2007 be confirmed as a correct record.

LC3. REVISED TERMS OF REFERENCE

The Board considered revisions to its Terms of Reference that had been made in order to reflect the Sustainable Community Strategy and the indicative LAA targets.

It was noted that North London Business had been excluded from the membership list and the document would be amended accordingly to include the organisation.

In order to clarify the Board's accountability to the HSP Board and its responsibility for delivering the objectives set out in its Terms of Reference and the LAA targets, it was agreed that the following wording should be included as the first line under 'Objectives':

'To deliver on behalf of the HSP the priorities set out in this document'

It was noted that the Greater London Enterprise was comprised of two different sections, one of which, dealt with property. In order to avoid any conflict of interests and to ensure clarity, it was agreed that an item under which declarations of interest could be made should be included on all future agendas.

**MINUTES OF THE ENTERPRISE PARTNERSHIP BOARD (HSP)
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RESOLVED:

That, subject to the amendments set out below, the revised Terms of Reference be approved:

- Inclusion of North London Businesses within the membership
- The Objectives section being amended to include the following sentence as the first objective:

'To deliver on behalf of the HSP the priorities set out in this document'
- That Declarations of Interest be added as a standard item on the Board's agendas

LC4. REGENERATION STRATEGY

The Board received a presentation on the Regeneration Strategy, which had been formed in order to improve economic vitality and prosperity within the Borough.

It was noted that there were three key priorities contained within the Strategy for improving outcomes for:

- **People:** by increasing skills, raising employment and reducing Worklessness
- **Places:** by making Haringey more attractive to live by investing in key locations
- **Prosperity:** by creating prosperity by creating and maintaining a 21 Century Business economy

The Chair noted that people's skills capacity needed to be built upon in order to enable them to participate within a prosperous community. Part of creating a prosperous community included enabling people to obtain a better income by equipping them with the skills and confidence to seek work.

Concern was raised that a misleading impression might be given in relation to the accessibility of some of the areas referred to in the document from Haringey. There was agreement that the wording used should be amended to address this concern.

RESOLVED:

That, subject to the wording in relation to the accessibility of areas outside the Borough, the revised Terms of Reference be approved.

LC5. BUSINESS SUPPORT

**MINUTES OF THE ENTERPRISE PARTNERSHIP BOARD (HSP)
WEDNESDAY, 24 OCTOBER 2007**

The Board considered a report and received a presentation on Business Support in Haringey.

It was noted that there were a large number of small businesses in the Borough and that particular support was required to assist these. In terms of self employment and entrepreneurialism there was a lack of consistency in the Borough. Areas such as Tottenham and Northumberland Park having comparatively low rates.

In order to address these disparities Neighbourhood Renewal Funding (NRF) was being used to provide Business Support. There several initiatives, including City Growth that formed the Business Support Programme these included support for:

- Young People
- Industrial Estates
- BAME Business Support
- Franchising

In terms of moving forward it was noted that progress was being made in forming a one-stop shop for Haringey businesses wanting to access Council departments and improving the way the Council responded to the needs of businesses by establishing a more joined up approach. It was noted that a Single Business Account was being established in order to facilitate this.

It was noted that the Haringey Guarantee had been established in order to reduce Worklessness in the Borough's most deprived areas.

The Chair requested that specific dates were set within the 'Moving Forward' section of the report in order to ensure that business growth was achieved.

In response to queries as to why it had been proposed that the initiative whereby 1% was added to Business Rates and used as a pooled fund for businesses to bid from; the Board was advised that it be felt that this should be revisited and that previously it may have been underestimated how much finance this could potentially draw in.

Concern was raised that the priorities of local businesses may not be in line with those of local residents and there was agreement that this would need to be monitored.

It was noted that other Boroughs had formed a single point of contact who represented local businesses and that this had been useful in enabling better town centre management as the views of local businesses could be articulated better through one single point.

RESOLVED:

To note the report.

LC6. HARINGEY INTERIM GUARANTEE REPORT

The Board received a report outlining progress that had been made in relation to the Haringey Guarantee.

**MINUTES OF THE ENTERPRISE PARTNERSHIP BOARD (HSP)
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It was noted that the Interim Evaluation Report had been received, which reviewed how effectively the programme had performed during the first year, September 2006 to September 2007. It was noted that the programme was exceeding targets in relation to uptake, with one hundred and forty-nine people being helped into work as of the end of September.

Local schools had commented on how beneficial they had found the programme and it was noted that the additional support offered had formed part of the measures that had led to schools in the Borough achieving better GCSE results.

It was noted that surveys had been undertaken of people not on the programme, programme participants, project managers and employers engaging with the programme. Unemployed people not accessing the programme had not received feedback from prospective employers when they were not successful in being selected for a post. People not on the programme cited reasons such as racial discrimination and a lack of skills and qualifications as reasons why they felt they had not obtained positions.

In order to raise awareness of the programme it was being publicised within a newsletter. A video had also been produced by people on the programme who were currently on a work placement with a film production company.

Project Managers had responded positively in general, though some concerns had been expressed regarding the future of funding for the programme.

It was noted that ways of building the capacity to provide more support once people had obtained work were being looked at. Job Centre Plus were working with the Council to ensure that support continued to be provided.

RESOLVED:

To note the update.

LC7. NORTHUMBERLAND PARK FAMILIES INTO WORK UPDATE

The Board received an update on progress in relation to the Northumberland Park Families into Work project.

It was noted that the Employment and Skills Team were about to carry out a short service audit of what was currently being delivered in the Northumberland Park area.

Following this there would be a series of meetings with services and partners in order to develop these ideas further and draft proposals for the Board to consider, which would then be worked on and presented in more detail for approval by the HSP, Council and GoL.

**MINUTES OF THE ENTERPRISE PARTNERSHIP BOARD (HSP)
WEDNESDAY, 24 OCTOBER 2007**

An officer Steering Group, which was comprised of officers from the Council and partners, had been established and had met on 8 October to draft an outline proposal and begin to plan a work programme for the project.

It was noted that families often came into contact with many different organisations and that these often addressed problems in isolation. Establishing a whole systems, integrated approach where the family was looked at as a whole, would enable issues to be picked up and addressed by the relevant organisation earlier on. It was noted that funding streams were likely to be allocated on this basis in the future.

RESOLVED:

To note the update.

LC8. CITY GROWTH UPDATE

The Board received an update on the Haringey City Growth.

It was noted that the Steering Group for the City Growth project had met on 26 September to review progress on the Cluster Action Team and the work plan for the Marketing Tottenham programme.

The next meeting of the City Growth Board was being held on 2 November and an update would be provided at the next meeting.

RESOLVED:

That the update should be noted and that a more detailed update should be provided at the next meeting.

LC9. RESPONSE TO GREEN PAPER: 'IN WORK: BETTER OFF'

The Board received a report summarising the Government Green Paper 'In Work, Better Off: Next Steps'.

It was noted that the deadline for responses to consultation was 31 October and Board members were asked to feed back any comments as soon as possible. Once the response had been compiled it would be shared with partners.

The Chair commended the report to the Board.

RESOLVED:

To note the report.

LC10. NEW LOCAL AREA AGREEMENT (LAA) TARGETS

**MINUTES OF THE ENTERPRISE PARTNERSHIP BOARD (HSP)
WEDNESDAY, 24 OCTOBER 2007**

The Board received a report in relation to the new Local Area Agreement (LAA) targets.

It was noted that thirty-five indicative targets for the new LAA had been discussed at a meeting held with GoL on 14 September and that these formed the starting point for further negotiation.

In addition to the thirty-five indicative targets compiled by the HSP there were seventeen further statutory targets in relation to educational attainment and early years.

It was noted that the Enterprise Board was responsible for the delivery of four of the indicative targets and that the Board was accountable to the HSP for their delivery.

RESOLVED:

To note the report.

LC11. KEY PERFORMANCE INDICATORS

The Board received a report on progress against Key Performance indicators selected for monitoring during the last quarter.

RESOLVED:

To note the report.

Dr Ita O'Donovan

Chair

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Members Councillor Isidoros Diakides, Councillor Brian Haley, Niall Bolger, Stanley Hui, Neil Mawson, Jo Murphy, Matthew Pelling

Present Anthony Adkin, Paul O'Callaghan, Nigel Long, Rowan Limond, Janice Robinson

Apologies Councillor Kaushika Amin, Stephen Clarke, Deborah Cohen, Robert Edmonds, Pamela Moffat, Peter Norse, Fazia Rizvi, Chris Stylinanou, Clare Winstanley

LC1. APPOINTMENT OF CHAIR OF THE INTEGRATED HOUSING BOARD FOR 2007/08 (ITEM 1)

RESOLVED:

That Councillor Isidoros Diakides be appointed as Chair of the Integrated Housing Board for the next year.

LC2. ELECTION OF VICE-CHAIR OF THE INTEGRATED HOUSING BOARD FOR 2007/08 (ITEM 2)

RESOLVED:

That Jo Murphy be elected as Vice-Chair of the Integrated Housing Board for the next year.

LC3. WELCOME, APOLOGIES AND SUBSTITUTIONS (ITEM 3)

The Chair welcomed those present to the meeting and asked each member to introduce themselves.

Apologies were received from:

Councillor Kaushika Amin
Stephen Clarke
Deborah Cohen
Clare Winstanley

-Rowan Limond substituted
-Anthony Adkin substituted

LC4. INTRODUCTION/PURPOSE OF THE MEETING (ITEM 4)

The Chairman outlined the role that the Board would perform within the wider context of the Partnership.

Given that there had been many significant developments over the last year in relation to Housing and that further new developments were expected, the establishment of the Board was timely. It was noted that Housing Services had recently achieved a three star rating from the Audit Commission and that it was anticipated that the ALMO would be awarded a two star rating with 'promising prospects for further improvement'.

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The inaugural meeting would be used to discuss structure and membership of the Board. The programme of work would be discussed and areas where reports were required would also be identified.

LC5. TERMS OF REFERENCE AND OBJECTIVES (ITEM 5)

The Board discussed the proposed terms of reference set out within the agenda papers.

In response to comments made in relation to the involvement that the Board should have in achieving strategies and targets, which were under the remit of other bodies, partners were advised that the Board would need to maintain a clear focus on the goals it was charged with delivering. Although there would be a degree of cross over between strategies, which would require a level of awareness of the work of other Theme Boards, in order to deliver the targets it was responsible for the Board would need to focus closely on these.

The Chairman suggested that a report should be brought to the Boards next meeting identifying cross cutting issues across the HSP in order to inform the Housing Strategy.

RESOLVED:

That, subject to reference being made to the LAA within the Boards Objectives, the terms of reference be approved.

LC6. MEMBERSHIP (ITEM 6)

The Board considered proposals regarding its Membership and it was noted that the proposals had previously been considered by Cabinet.

The Board was advised that a paper had been considered by the HSP at its last meeting regarding Community Engagement Systems. As part of the paper, it was proposed that each Theme Board should include three places for elected representatives and one place for HAVCO.

The Chair noted that two key area for the Board to consider were how user participation could be developed and the fact that at present the private sector was poorly represented. Mechanisms for representing the homeless and those in temporary accommodation also needed to be developed. It was suggested that the Board should establish a User Group to address this.

It was also suggested that representatives from residents associations should be used to fill the three places allocated to HACVO and that HAVCO be asked to consult with the Federation of Residents Associations.

There was a general consensus that either four or five places should be given to RSL's and that one of the representatives should be from a BME led RSL, one or two from the members of the RSLs Partnership and a further one or two from the RSLs

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Liaison Forum to ensure that smaller RSLs are also represented. The names of these representatives would be confirmed at the next meeting.

The Chair noted that partners from the health sector had expressed a strong interest in working closely with the IHB. The PCT had been particularly concerned with how the Housing Strategy might help vulnerable people being discharged from hospital and how the strategy might link in with the Primary Care Strategy.

It was agreed that a representative from the Mental Health Trust should be allocated a place on the Board and that there should be further discussion with the PCT to clarify whether it wanted a separate place.

In response to concerns that at present links with the private sector were poor, the Board was advised that it was intended to re-launch the Private Landlords Forum. The Chair suggested that means of better engaging with older people should be identified and it was agreed that groups such as Care and Repair and House Proud should be used to engage with older people on housing issues.

Following discussion there was agreement that the Board should avoid any duplication of work by using community groups to engage with some of the vulnerable groups identified. In this way the Board could be used as a forum for more strategic discussion. There was a general consensus that a place should be reserved on the Board for private landlords once the Landlord's Forum had been reconvened.

The Board discussed the need to limit membership and it was agreed that there should be nominated advisors from groups such as Supporting People, and other groups as appropriate, rather than appointing representatives from further outside bodies and Council departments.

RESOLVED:

- i. That the Membership of the IHB (as set out in the report) be agreed, subject to the following:
 - The inclusion of three representatives from the Voluntary Sector (to be determined by HAVCO in consultation with the Federation of Residents Associations)
 - The inclusion of four/five places for RSL's
 - The inclusion of one place for representatives from a group representing BME residents
 - That a representative from the Mental Health Trust should be allocated a place on the Board and that there should be further discussion with the PCT to clarify whether a separate place should be allocated to the PCT
- ii. That a User Group should be formed to help establish mechanisms for engaging with the homeless and those in temporary accommodation.
- iii. That the Private Landlords Forum should be re-established and once it was established, a representative should be appointed from this group to the IHB.

LC7. INTEGRATED HOUSING BOARD STRUCTURES (ITEM 7)

The Board discussed the structure of the Board and the framework of the HSP as a whole. It was recognised that there was a need to take an overview this framework and the targets and strategies that they were tasked with delivering.

It was noted that there were many existing groups and organisations that sat outside the HSP and that ways of including and consulting these groups would need to be established. Following discussion of this issue the Chair requested that a report was brought to the Boards next meeting regarding the establishment of a Landlords Forum.

There was agreement that it was important that the Board remained focussed on strategic issues and that senior representatives from each partner continued to attend meetings. The formation of groups like the Landlords Forum would help ensure that issues were raised within these groups rather than within the Boards meeting. Forums such as this could also be used as a means of taking forward issues discussed at the IHB.

RESOLVED:

That reports be brought to the Boards next meeting in relation to the following:

- i) The formation of a Landlords Forum
- ii) Details of the existing forums and options for working with these

LC8. DEVELOPING THE STRATEGIC HOUSING ROLE (ITEM 8)

The Board discussed the strategic role of Housing and how this should be developed by the Board. Given the high demand for housing in the Borough, and in London as a whole, developing a robust Housing Strategy was a key issue for the Council.

The Chair noted that the following challenging issues would need to be addressed within the Housing Strategy:

- Lowering the number of people in temporary accommodation in line with government targets
- Identifying funding streams to bring accommodation in line with the Decent Homes standard across sectors
- Responding to increasing opposition from residents objecting to further development and the lack of infrastructure to support a rapidly growing population
- The shortage of social and social rented accommodation available and the need to improve the image of social housing

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It was noted that the Council's current three year Housing Strategy was in its final year. Although it had been approved as being 'fit for purpose' by the Government, it was being reviewed, in order to reflect changes in relation to the ALMO and RSL's.

The next three year Housing Strategy would be overseen by the Board and there would be an emphasis on ensuring that it was properly integrated and joined up. It had been agreed that the strategy should be formed under the HSP in order to create a sense of ownership and commitment from all of the partner organisations.

An Action Plan was also being formed to take account of the following:

- Government Respect Programme
- Choice Based Lettings
- Development of the RSL's Partnership.
- Responses to new Guidance/Information/legislation from Central Government

The Chair noted that the following issues had been raised at the HSP:

- Decent Homes Scheme -using local students/trainees to work in the construction industry and jobseekers to renovate properties, to tackle issues of worklessness.
- Primary Care Strategy –giving consideration to the Primary Care Strategy published by the PCT when forming the Housing Strategy.
- Identifying Sites for Housing – a systematic approach should be formed for identifying potential housing sites and for monitoring progress in bringing forward sites in order to prevent delays.

LC9. KEY HOUSING ISSUES FACING THE BOROUGH (ITEM 9)

This item was discussed under item 8.

LC10. STAKEHOLDERS AND PARTNERS CONTRIBUTION TO MEETING HOUSING NEEDS (ITEM 10)

This item was discussed under item 6.

LC11. WELL BEING STRATEGIC FRAMEWORK (ITEM 11)

The Board received the draft Strategic Framework for Improving Adults' Well Being for 2007-10 and was advised that if members wished to make any comments on the document they should be passed onto Nigel Long by the end of August.

RESOLVED:

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That the draft Strategic Framework for Improving Adults' Well Being be noted.

LC12. MEETINGS PROGRAMME (ITEM 12)

The Board considered the Programme of Meetings for 2007/08 and the items included within the Programme for discussion.

The Board was advised that the timetable for the Mayor's Housing Strategy had slipped and would now be published in the autumn. This had caused some difficulties for officers as work was being carried out without the strategy being in place. To address this officer were putting together a draft strategy to work from during the interim period.

In response to a suggestion that the date of the next meeting should be changed to take place during the forthcoming Inspection in order to enable the inspectors to observe the Board in action, it was agreed that as the Board had not yet embarked on its Work Programme that would not be appropriate.

Following discussion regarding how members could work together to achieve targets, it was suggested that a session should be arranged outside the meeting, for Board members to consider their approach to the targets within its responsibility. There was a general consensus that it would be useful for partners to discuss the Board's targets and their own organisations targets, in order to identify areas where more joint working could take place to achieve targets.

The Board discussed the Green Paper that had been published by the Government that day, which was entitled: 'Homes for the Future: More Affordable, More Sustainable'. It was noted that an additional £3 billion had been allocated to provide 40,000 units of social housing. The increase of supply would mean that new mechanisms for bringing forward housing would have to be developed and provision for these would need to be made within the Council's Housing Strategy.

In line with the new priorities set out in the Green Paper, it was noted that the Board would need to consider carefully how equity shares and social housing would be provided. There was also an emphasis within the paper on providing sustainable homes and environmental issues such as assessment of flood risk and carbon emissions. All of these issues would need to be addressed within the Housing Strategy.

RESOLVED:

- i) That a date should be arranged for the Board to meet informally to discuss its targets and ways of achieving these through improved joint working
- ii) That the draft Meetings Programme be noted

ISIDOROS DIAKIDES
Chair

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